

# Presentation to the Employees' Retirement Fund of the City of Dallas

February 9, 2021

BOSTON CHICAGO LONDON MIAMI NEW YORK PORTLAND SAN DIEGO

MEKETA.COM





Leandro Festino CFA, CAIA Managing Principal

- 19 years of industry experience
- Joined the firm in 2003, Shareholder
- Lead consultant on various Texas-based public pension funds for both general and private markets consulting
- Member of Meketa's ESG Investing
   Committee
- Speaker at numerous industry events
- Member of the Texas Association of Public Employee Retirement Systems (TEXPERS)
- MBA in Finance Boston College; BA in Economics and Mathematics from University of Evansville
- Chair of the Investment Committee; Chair of the Socially Responsible Investment Task Force; Member of Executive and Finance Committees; Trustee, University of San Diego



#### David Sancewich Principal

- 20 years of industry experience
- Joined the firm in 2019 as part of the Meketa/PCA Merger, Joined PCA in 2004, Shareholder
- Serves as a consultant to public funds
- Consulting work includes asset allocation, risk budgeting, investment policy and guideline development, portfolio and manager attribution analysis, asset class structural reviews, investment manager searches, and performance monitoring
- Member of Meketa's Marketable Securities Investment Committee
- MBA from Washington State University; BBA in Finance and Business Management from Washington State University



#### Alli Wallace Stone CFA Principal

- 12 years of industry experience
- Joined the firm in 2008, Shareholder
- Lead consultant on various Taft-Hartley, corporate, and public retirement systems
- Co-Chair of Meketa's Emerging and Diverse Manager Committee and member of the Defined Contribution Committee
- Consulting work includes asset allocation, design, investment policy development, portfolio and manager attribution analysis, sourcing MWDBE managers, manager searches, and performance monitoring
- BS in Economics from the University of Massachusetts



#### Presenters



**Christy Fields** Managing Principal

- 30 years of industry experience
- Joined the firm in 2019 as part of the merger between Meketa and Pension Consulting Alliance (PCA), Joined PCA in 1998, Shareholder
- Serves as a consultant and Head of Real Estate Portfolio Solutions
- Member of Meketa's Board of Directors, Private Markets Policy and Research, and Chair of the Diversity Leadership Committee
- MBA from Yale University's School of Management; BA from Cornell University



Stephen McCourt, CFA

Managing Principal, Co-CEO

- 26 years of industry experience
- Joined the firm in 1994, Shareholder
- Co-Chief Executive Officer
- Lead consultant on various public and private pension funds for both general and private markets consulting
- Speaker at numerous industry events
- Member of firm's Board of Directors and Executive, Investment Policy, Private Markets Policy and Global Macro Economic Committees
- ALM in History from Harvard; BS in Economics and Political Science from University of Vermont



- 1. Why Meketa?
- 2. Diversity and Inclusion
- 3. Emerging and Diverse Manager Initiatives
- 4. Employees' Retirement Fund of the City of Dallas Portfolio Observations
- 5. New Client Onboarding
- 6. Summary
- 7. Appendix

# Why Meketa?



#### Why Meketa?

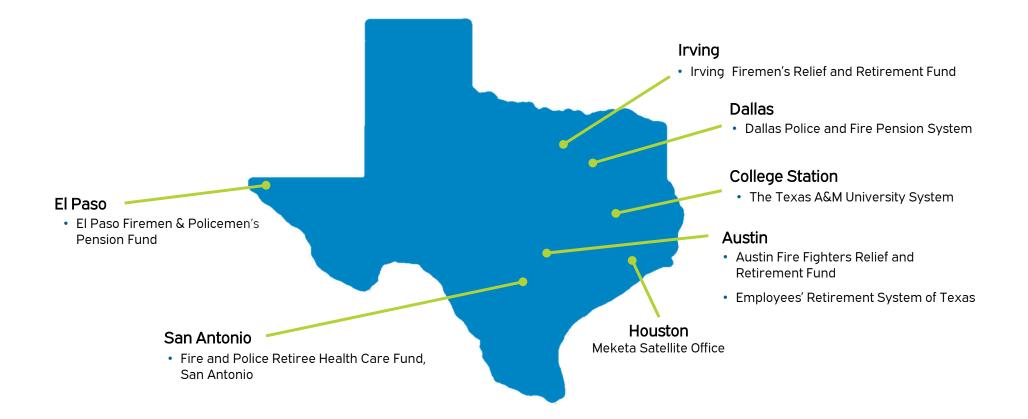


- Public Fund Focus
  - \$1.4 trillion across 80+ clients
- Texas Presence
  - Serving Texas public funds for over a decade
  - 6 public fund, defined benefit Texas clients
- Deep resources to service clients
  - ~2 clients per investment professional
  - ~4 clients per consultant
- Focus on Risk Management & Asset Allocation
- Diversity and Inclusion Action Plan
- One Line of Business
  - All revenue from advisory and consulting services
  - No proprietary products; no conflicts of interest
- Prepared, motivated, and ready to serve



#### **Texas Experience**

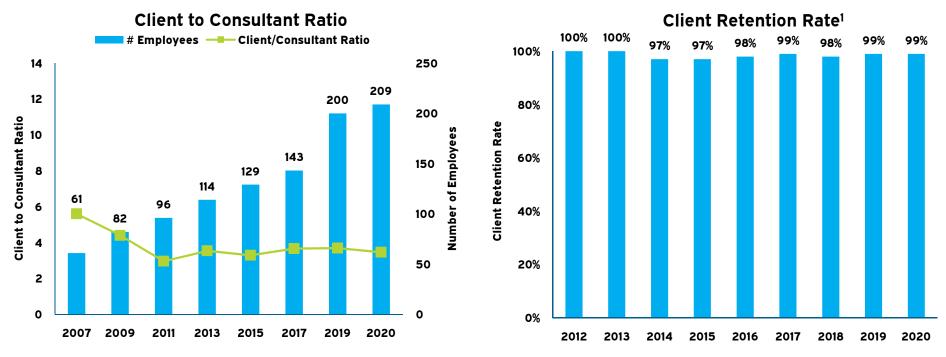
• We advise on approximately \$12 billion for 7 clients located in Texas.



# Employees' Retirement Fund of the City of Dallas Why Meketa?

## Deep & Growing Team

- Consistent and controlled growth.
- Staff of 209, including 139 investment professionals, across 7 offices.
- 63 consultants with an average of 12 years with the firm and 22 years in the industry.
- Low client to employee ratio.
- 99% client retention rate<sup>1</sup>.



'Average over the previous five years. Client Retention Rate is one minus the number of clients lost divided by the number of clients at prior year end.



Significant Alternative Investment Experience

Meketa serves as a specialized Alternative Investment Consultant on many client relationships and is long-tenured in the space.

- Private Equity investing since 2000
  - 60+ clients with approximately \$80 billion invested.
- Private Debt investing since 2002
  - 20+ clients with approximately \$5 billion invested.
- Hedge Funds investing since 2002
  - 50+ clients with approximately \$28 billion invested.
- Real Estate investing since 1994
  - 95+ clients with approximately \$50 billion invested.
- Natural Resources investing since 2006
  - 20+ clients with exceeding \$2 billion invested.
- Infrastructure investing since 2006
  - 20+ clients with approximately \$5 billion invested.

**Diversity and Inclusion** 



We use a mosaic of committees to integrate DE&I practices into all aspects of our business model and investment processes.





#### **Diversity and Inclusion**

## We organize our DE&I efforts around three kinds of engagement

Internal (Meketa) Engagement	Community Engagement	Industry Engagement
Diversity and Inclusion Policy and	Support of women, veteran, and	Manager research
<ul><li>corporate goals</li><li>Recruitment and retention initiatives</li></ul>	ethnically diverse owned businesses in each of the communities where we live and work	<ul> <li>Emerging manager programs and outreach</li> </ul>
Training (Overcoming Unconscious	Vendor policy	<ul> <li>Internships</li> </ul>
Bias, Giving and Receiving Feedback, and Leading Inclusively in 2020)	• Support of local, regional and national	<ul> <li>Active participation, including as founding or early members, in various</li> </ul>
<ul> <li>Committee composition</li> </ul>	organizations that promote social justice and/or support underserved	industry organizations seeking to
<ul> <li>Formal networking and mentoring</li> </ul>	communities	improve diversity and inclusion in institutional investment

• Learning library



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Internal (Meketa) Engagement	Community Engagement	Industry Engagement
Diversity and Inclusion Policy and	• Support of women, veteran, and	<ul> <li>Manager research</li> </ul>
<ul><li>corporate goals</li><li>Recruitment and retention initiatives</li></ul>	ethnically diverse owned businesses in each of the communities where we live and work	<ul> <li>Emerging manager programs and outreach</li> </ul>
• Training (Overcoming Unconscious Bias, Giving and Receiving Feedback,	Vendor policy	Internships
and Leading Inclusively in 2020)	<ul> <li>Support of local, regional and national</li> </ul>	<ul> <li>Active participation, including as founding or early members, in various</li> </ul>
Committee composition	organizations that promote social justice and/or support underserved	industry organizations seeking to
<ul> <li>Formal networking and mentoring</li> </ul>	communities	improve diversity and inclusion in in institutional investment

• Learning library

#### **Employees' Retirement Fund of the City of Dallas** Μ **Diversity and Inclusion**

## We organize our DE&I efforts around three kinds of engagement

Internal (Meketa) Engagement	Community Engagement	Industry Engagement
<ul> <li>Diversity and Inclusion Policy and corporate goals</li> </ul>	ethnically diverse owned businesses in	<ul> <li>Manager research</li> <li>Emerging manager programs and</li> </ul>
<ul> <li>Recruitment and retention initiatives</li> </ul>	each of the communities where we live and work	outreach
• Training (Overcoming Unconscious Bias, Giving and Receiving Feedback,	Vendor policy	Internships
and Leading Inclusively in 2020)	Support of local, regional and national	<ul> <li>Active participation, including as founding or early members, in various</li> </ul>
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<ul> <li>Formal networking and mentoring</li> </ul>	communities	improve diversity and inclusion in institutional investment

• Learning library

## Employees' Retirement Fund of the City of Dallas Diversity and Inclusion

## Meketa partners with the following Industry Organizations:

- CEO Act!on for Diversity & Inclusion
- Institutional Investing Diversity Cooperative
- Toigo Foundation
- SEO Seizing Every Opportunity
- United Nations Principals for Responsible Investment (UNPRI)
- National Association of Securities Professionals (NASP)
- Heartland
- Women in Institutional Investments Network (WIIN)
- Boston Women in Finance (BWIF)
- 100 Women in Finance



Community Stewardship and Social Responsibility

- Corporate diversity.
  - 27 of 60 owners (or 45%) are women or minorities.
  - Approximately 58% of our employees are women or minorities.
  - 44% of our leadership team is comprised of women or minorities.
- As a signatory of the United Nations-backed Principles for Responsible Investment Initiative (PRI), Meketa has joined a network of international investors working together to put the six Principles of Responsible investing into practice.
- Corporate Responsibility Committee.
- Promote an environment that encourages employee volunteerism and charitable giving.
  - Sponsor multiple employee-driven fundraisers.
  - Contribute regularly to a variety of charities.
  - Believe in and support a healthy living environment.
- Green initiatives.

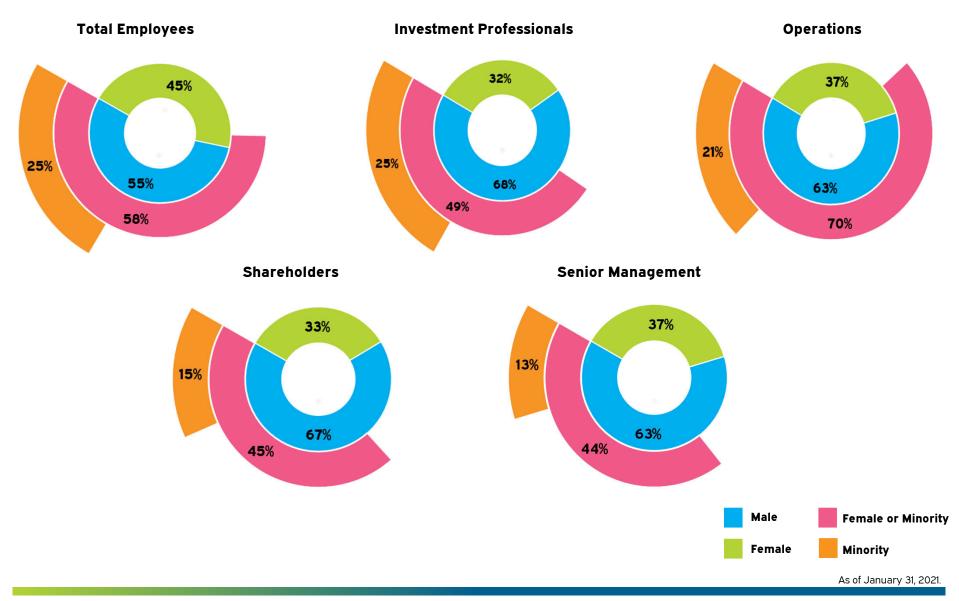


#### **Diversity and Inclusion**



- Prioritizes efforts to hire, retain, and grow the careers of diverse employees.
- Reviews the composition of internal committees to ensure diversity and inclusion.
- Supports important industry organizations such as Toigo, NASP, AAAIM, PEWIN, WIN, WIP, and PWIM, and expands our support to others that facilitate the advancement of diversity and inclusion goals.
- Expands training to include annual Unconscious Bias Diversity and Inclusion training for all employees.

## Employees' Retirement Fund of the City of Dallas Diversity and Inclusion



# Employees' Retirement Fund of the City of Dallas Diversity and Inclusion

- Meketa is an equal opportunity employer and affirmatively seeks diversity in the workforce.
- We recruit qualified applicants and advance employees without regard to race, religious creed, color, national origin, ancestry, sex, physical or mental disability, age, marital status, veteran status, sexual orientation, or any other category protected by law.
- Research has confirmed that diversity of thought results in better organizational decision-making. Meketa continues to enhance our firm's focus on diversity.
- Over the last three years, over 50% of the firm's new hires were women or minorities.
- Of the 33 professionals who have become shareholders in the last three years (2018-2020), 16 (or 48%) of the new owners are women or minorities.

**Emerging and Diverse Manager Initiatives** 



#### **Emerging and Diverse Manager Initiatives**

**Diversity and Inclusion Initiatives** 

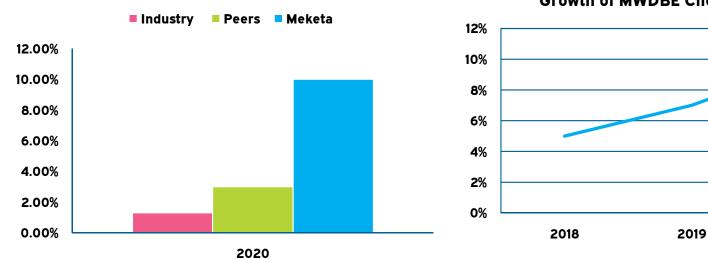
- Experience assisting numerous clients in establishing emerging and diverse manager programs as well as targeted investment programs across asset classes.
- Meketa regularly holds Emerging and Diverse Manager Days across our various offices to ensure broadest coverage of emerging and diverse managers across asset classes.
- Below are samples of clients with whom we have worked to initiate new, emerging and diverse manager initiatives:
  - California Public Employees' Retirement System
  - California State Teachers' Retirement System
  - City of Baltimore Employees' & Elected Officials' Retirement Systems
  - City of Hartford Municipal Employees' Retirement Fund
  - Los Angeles County Employees Retirement Association
  - Maryland State Retirement and Pension System
  - New York State Common Retirement Fund



#### **Emerging and Diverse Manager Initiatives**

Emerging and Diverse Manager Initiatives\*

- As of June 30, 2020, Meketa's clients on average had over 10% of assets invested with MWDBE firms.
- In 2020, MWDBE firms were recommended in over 20% of the searches we conducted on behalf of our clients.
- Over 300 public markets and over 300 private markets emerging and diverse managers are covered in our internal databases.





Growth of MWDBE Client Exposures

Data as of June 30, 2020.

\* Assets referenced reflect the assets where Meketa advises on manager selection.

\*\* The peer group represents data presented by two similarly sized consulting firms from the IL Special Committee Pension Meetings in December.

2020



#### **Emerging and Diverse Manager Initiatives**



Employees' Retirement Fund of the City of Dallas Portfolio Observations



#### ERF Strategic Allocation Policy\* Global Equity 7.5% 7.5% Global low Vol 5% 15% U.S. Equity 12.5% International Equity 10% Global Fixed Income 5% High Yield 12.5% Credit 10% Real Estate 12.5% Infrastructure 15% Private Equity Short-Term

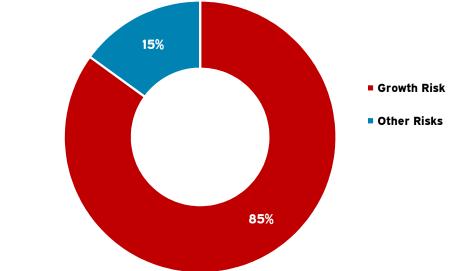
# Basic Financial Metrics\*Net Cash Flow(5%)Assumed Rate of Return7.25%Funded Ratio75%

Similar to other mature public funds, ERF faces challenging headwinds. Meketa has a plan to help the Trustees navigate the current landscape.

\* Source: November 2020 Targets based on various ERF reports, and most recent actuarial report, available in ERF's website.

\*\* Estimated based on ERF Target allocations

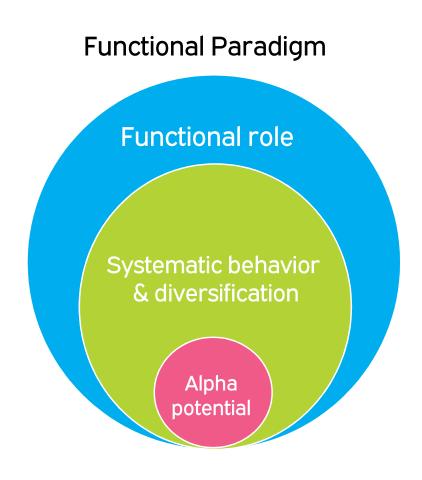
## ERF Risk Allocation\*\*





#### **Structural Considerations**

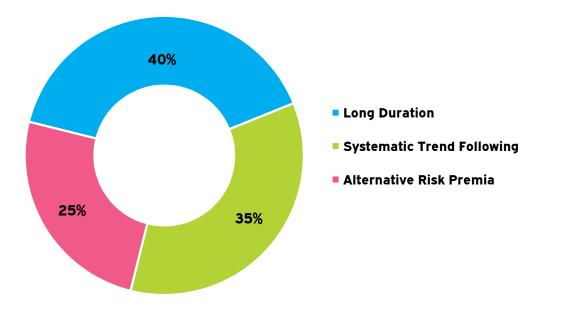
- Key first step: establishing the purpose of a strategic class.
- Assets underwritten (expected) to meet a specified function.
- Strategic classes modeled to reflect custom characteristics.
- Managers: meet class or segment functional requirements first.





## **Risk Mitigation Class**

- Designed to appreciate during an equity crisis.
- Combination of various strategies such as long duration bonds, trend following, long volatility, alternative risk premia, and gold.
  - Programs are designed individually for each client based on goals and risk tolerance.



- Key premise: flight to defaultfree US\$ assets during crisis.
- Long duration is first-responder; trend following is second phase.
- Alternative risk premia bolsters returns during non-crisis periods.
- All liquid, readily accessible portfolios (*not* hedge funds).



#### **Reconfiguring to a Functional Framework**

Risk Mitigating Concepts

- Engage a limited number of managers in specific risk-offset strategies.
- Ensure defensive posture posts strong gains in down equity markets.

#### Within Existing ERF Structure

Reconsider Public Equity Structure

- Consider stream lining your equity portfolio.
- Consider passive management where efficient.

Re-configure Fixed Income

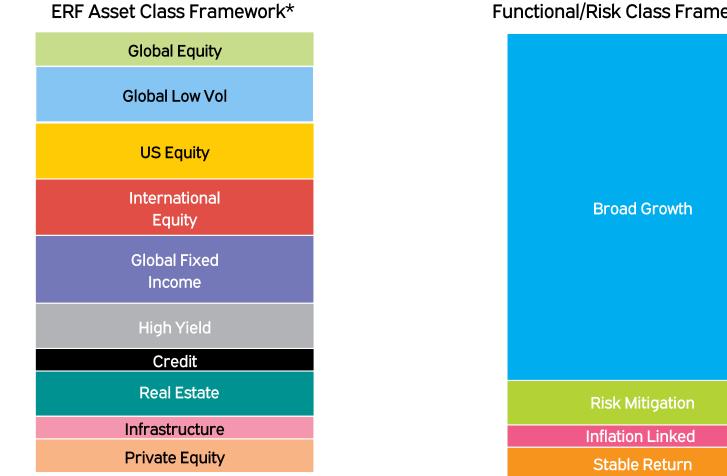
- Consider revising mandates and benchmarks.
- Consider passive management, where efficient.

Revisit Role of Public Real Assets

- Revisit role and need of these assets.
- Consider liquidity needs of the Fund.



#### Mapping of ERF Managers to More Risk Consistent Groupings



Functional/Risk Class Framework\*\*

The new class structure assigns a role/risk to assets within the portfolio.

\* Source: November 2020 Targets based on various ERF reports.

\*\* Sample portfolio framework.

**New Client Onboarding** 



#### **Onboarding Process**

- Proven and Experienced
  - Over 50 Clients\* joined us over the past 5 years, and the onboarding process was successful in each case.
  - Experience working with ERF's custodian (20+ clients).
- Robust Process
  - No data is lost / altered.
  - Mimic past reports to ensure data matches.
- Efficiency
  - Meketa assists throughout the conversion process to minimize draining Fund resources and ensure best practices are applied consistently.
- No Disruption
  - Move seamlessly with reporting the first quarter of service with the Fund.
  - We do the heavy lifting for you.

\* This does not include the 31 clients that became clients of Meketa as part of the merger between Meketa and PCA on March 15, 2019.



#### **Onboarding Process**

- At the inception of a new relationship, we assign:
  - Investment Analyst(s);
  - Performance (Data) Analyst(s);
  - Client Administrator.
- In addition, we have an onboarding specialist that is dedicated to transitioning client accounts:
  - Coordinates all Requests for Information and vendor notifications;
  - Coordinates with the Investment Team the set up of the reporting procedure;
  - Collects and compiles governance documents;
  - Assists in the initial review of the Fund (Policy, Asset Allocation, Initial Fund Review, etc.)
- Benefits to our clients:
  - Efficient project management;
  - Best practices;
  - Client satisfaction and peace of mind.

## Employees' Retirement Fund of the City of Dallas New Client Onboarding

Once a contract is executed, we would propose the following transition timeline:

#### Week 1 to Week 3

- Gather all critical data for the Fund from current providers (managers, custodian, actuary, etc.)
- ✓ Schedule due diligence meetings with each of the Fund's managers
- Begin review of investment policy, asset allocation, manager roster and other critical Fund components

#### Week 4 to Week 6

- Complete initial investment policy review
- ✓ Complete initial asset allocation review
- Complete initial manager due diligence meetings
- ☑ Finalize Initial Fund Review

#### Week 7 to Week 9

- Present Initial Fund Review to Staff and/or Board
- ☑ Review investment policy with Board
- Review asset allocation policy with Board
- Review manager roster analysis with Board

#### Week 10 & Beyond

- Begin to implement Board decisions
- Continue dialogue with Board regarding other components critical to running a successful investment program



#### **New Client Onboarding**

Comprehensive Initial Fund Review:

- Examines existing Investment Policy Statement, asset allocation policy, and structure.
- Results in a useful guide for discussions and decision-making.
- Provides current status of the funds, recommendations, and priorities.
- Use an iterative process and dialogue among our clients' Staff, Board members, and consultants.

	al Fund Review
Summary Initial Fund Review	
ne table below summarizes Meketa Investment Group's initial review of the 5 cluding recommendations for action and priorities. Each recommendation is d e following pages.	
und Governance	Priority
Nvestment Policy Statement     Review and update Investment Policy Statement	One
nvestment Manager Guidelines	
Review and update Investment Manager Guidelines	One
risis Response Plan	
Establish a Crisis Response Plan	One
und Asset Allocation & Portfolio Construction	Priority
sset Allocation Policy & Portfolio Construction	
Adopt a new asset allocation and target ranges; revise definitions of asset classes; establish rebalancing	g policy One
<ul> <li>Meet with the Fund's investment managers on a regular basis</li> </ul>	One
Replace lower conviction, redundant portfolios	Two
<ul> <li>Consider passive investments for large cap equities (domestic and international)</li> </ul>	Two
Diversify broadly across and within asset classes to reduce idiosyncratic risks	Two
quity	
Remain market cap neutral relative to the broad domestic equity index	One
Eliminate value/growth biases in the domestic and international equity portfolio	One
Consider adding a dedicated emerging market equity portfolio	Two
Consider redeeming investments in dedicated long-short equities (Manager )	Two
ixed Income	
Consider adding an explicit target allocation to TIPS	One
	-
<ul> <li>Consider adding an allocation to emerging markets debt</li> </ul>	Two

Priority one areas will be addressed by the Trustees and Meketa Investment Group, and any recommendations implemented by Meketa Investment Group within the next nine months. Priority two areas will be addressed over the next six to eighteen months, and any recommended actions implemented within that timeframe. Priority three areas will be addressed over the next twelve to thirty-six months, and any recommended actions implemented within that timeframe.

BOSTON CHICAGO LONDON MIAMI NEW YORK PORTLAND SAN DIEGO

Summary



#### **Competitive Advantages**

- Experienced, stable consulting firm
- Significant Public Fund experience, with Texas presence for over a decade
- Diversity and Inclusion leader
- Customized investment solutions and programs
- Deep resources, fully available to the Fund
- Focus on risk management and asset allocation
- Prepared, available and committed
- Proven new client onboarding process

99% client retention is the ultimate testament of the value our clients receive – strong investment performance, research, advice and client service

Average over the previous five years. Client Retention Rate is one minus the number of clients lost divided by the number of clients at prior year end.



## Thank you for the opportunity to meet with you and present our capabilities.

We are excited about the prospect of serving the Employees' Retirement Fund of the City of Dallas and believe we would be a great fit for your organization.

It would be an honor and a privilege to serve as your investment consultant.

# Appendix

**Public Fund Experience** 



#### **Public Fund Experience**

## Significant Public Fund Experience

- We were hired by our first public fund client in 1998.
- We currently advise on over \$1.4 trillion for 81 public fund clients throughout the nation.

#### • Representative public fund clients:

City of Ann Arbor Employees' Retirement System (MI) Arizona State Retirement System Arizona State Treasurer's Office Austin Fire Fighters Relief and Retirement Fund (TX) Bloomington Fire Department Relief Association Pension Fund, MN California's Valued Trust CalOptima (CA) California Public Employees' Retirement System California Secure Choice Retirement Savings Plan California State Teachers' Retirement System **Connecticut Retirement Plans and Trust Funds** Dallas Police & Fire Pension Fund Denver Employees Retirement Plan District of Columbia Retirement Board East Bay Municipal Utility District (CA) El Paso Firemen & Policemen's Pension Fund (TX) Employees' Retirement System of the Government of the Virgin Islands Employees' Retirement System of Texas Finance Authority of Maine Fire and Police Retiree Health Care Fund, San Antonio (TX) Hingham Contributory Retirement System (MA) Illinois State Board of Investment Industrial Commission of Arizona Los Angeles County Employees' Retirement Association (CA) Town of Lexington Contributory Retirement System (MA) City of Marlborough Contributory Retirement System (MA) Maryland State Retirement and Pension System Massachusetts Housing Finance Agency Employees' Retirement System As of December 31, 2020

Merced County Employees Retirement Association Minnesota State Board of Investment Montana University System Municipal Employees' Retirement System of Louisiana City of Newport News Employees' Retirement Fund New Mexico Public Employees Retirement Association Town of Norwood Retirement System (MA) Oakland Police and Fire Retirement System (CA) Orange County Employees Retirement System (CA) Oregon Growth Board Oregon Public Employees' Retirement System **Overseas Private Investment Corporation** City of Phoenix Employees' Retirement System (AZ) Plymouth County Retirement Association (MA) City of Quincy Retirement System (MA) Regional Transportation Authority (IL) Rhode Island Resource Recovery Corporation City and County of San Francisco Retiree Health Care Trust Fund (CA) City of San Jose Police and Fire Department (CA) San Joaquin County Employees' Retirement Association (CA) San Jose Federated City Employees' Retirement System (CA) South Carolina Retirement System Investment Commission State of Hawaii Employees' Retirement System Town of Welleslev OPEB (MA) Washington State Investment Board Worcester Retirement System (MA) Wyoming Retirement System

**Consulting Services Overview** 



#### **Consulting Services Overview**

#### Consulting Philosophy

- Provide active leadership.
- Always fiduciaries.
- Proactive in bringing our best ideas.
- Our role:
  - Assisting clients in setting their objectives.
  - Assisting clients in achieving those objectives.
- Provide continuing education on investment topics.
- Provide reports, analysis, and advice that are of the highest quality.
- Maintain open dialogue and communication with our clients.

#### Investment Philosophy

- Primary focus on strategic advice (i.e., a long-term approach to investing).
- Asset allocation will be the largest determinant of a fund's performance.
- Diversify very broadly to protect against a wide variety of risks.
- Avoid unnecessary risks.
- Be skeptical regarding new investment strategies or fads.
- Create efficient, cost-effective portfolios.
- Focus active management on less efficient asset classes and passive management on more efficient asset classes.
- Use best-in-class managers.
- Minimize fees and other expenses.



# **Employees' Retirement Fund of the City of Dallas** Consulting Services Overview

## Fund Coordination

- Our services extend beyond providing investment advice.
- We take an active role in the funds we serve and can operate as an extension of the Fund Office.
- We work with the Fund's staff to efficiently implement client decisions.
- We provide these services in an attempt to increase returns by keeping costs low.



Strategic Asset Allocation and Risk Management



# **Employees' Retirement Fund of the City of Dallas** Strategic Asset Allocation and Risk Management

# Our Asset Allocation Philosophy

- Asset allocation decisions likely have the largest impact of any decision you make.
- Asset allocation is the process of accepting and managing both risks and opportunities.
  - Explicitly, it is the decision of how much to invest in distinct asset classes.
  - Implicitly, it is also the determination of how much and what types of risks to accept.
- Hence, asset allocation and risk management are intricately linked.
- A fund's risk cannot be summarized in a single statistic or number.
  - We use many different tools to build a robust picture.
- We customize our work to meet your objectives.



Strategic Asset Allocation and Risk Management

The Mosaic Approach

- The real world risks and objectives faced by investors are complex and often conflicting.
  - These cannot be summarized in a single statistic.
  - Rather, we use a variety of tools to build a more complete picture.
- Our staff has access to the best tools used in the industry, and specialized, proprietary tools developed by our internal team.

Mean-Variance Optimization	Tracking Error vs. Peers			
Risk Budgeting	Historical Scenario Analysis			
Alpha Assumptions	Factor Stress Tests			
Sequence of Returns Impact	Liquidity Stress Tests			
Big Data Simulations	Economic Regime Analysis			
High Dimension Optimization	Simulation-Based Optimization			

• This approach provides a better understanding of how the plan might behave.



# **Employees' Retirement Fund of the City of Dallas** Strategic Asset Allocation and Risk Management

Dallas ERF & Industry Data\*

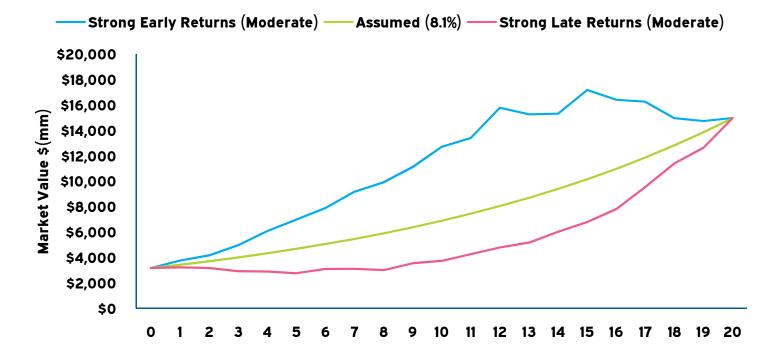
- Compared to peers, the Fund is in a more precarious situation.
  - It's ratio of actives to retirees is lower than average, and close to 1-to-1.
  - It's net operating cash flow is weaker than average, near -5%.
  - Expected return assumption of 7.75% is higher than that of most peers.
- The Fund's funding ratio, however, is about equal to the average public pension fund.
- Altogether, the circumstances highlighted above indicate that care should be exercised to lower the impact and severity of a drawdown in the Fund's assets.
  - Simply stated, liabilities are projected to increase year over year; yet in an adverse environment the Fund would be forced to liquidate assets to pay benefits, facing a market rebound with a reduced asset base.
- The asset work that follows takes into account these conditions and uses Dallas ERF data throughout to illustrate our quality and depth of work.



#### Strategic Asset Allocation and Risk Management

#### Sequence of Returns: Does Not Matter with No Cash Flows\*

- This analysis reviews three scenarios that achieve the same twenty-year annualized return of 8.1%, but that take very different paths to arrive at this destination.
- The "Strong Early Returns" and "Strong Late Returns" scenarios produce the same returns but the order in which the returns are generated is reversed. The third scenario assumes 8.1% is earned every year.



• If net cash flow is \$0, the ending value is the same for all three scenarios.

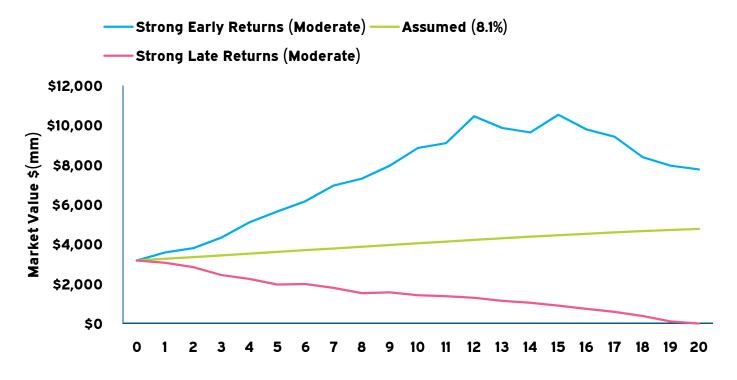
Note: Assumes \$0 cash flow over the 20-year period and the 8.1% expected return of the current policy. Market value, cash flow and liability analysis uses data for the fund throughout this section.



#### Strategic Asset Allocation and Risk Management

## Sequence of Returns: Significant Impact with Negative Cash Flows\*

- The path, or sequence, of returns matters a great deal for a fund with negative cash flows.
- Negative cash flows make it much harder for a fund to recover after a market downturn.

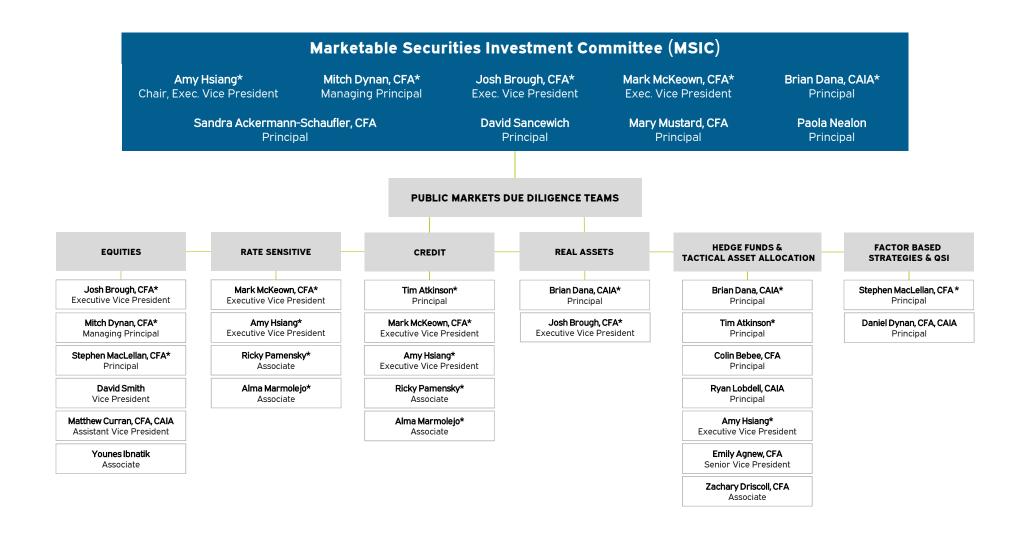


\*Source: Materials used in January 2020 during the onsite conducted by ERF to Meketa's office.

Public Markets Manager Research



#### **Public Markets Manager Research**



\* Denotes an individual with multiple roles among public asset classes.



### The Five Components of the Meketa Investment Manager Evaluation Process

#### Organization

- Stability and focus
- Diversity and Inclusion
- Employee ownership
- Investment driven
   culture
- Operationally sound

#### Performance & Fees

- Validates process
- Long-term record
- Risk-adjusted returns
- Reasonable fees

#### Investment Process & Risk Management

- Level of due diligence
- Thought process assessment
- Communication
- Decision-making and portfolio construction
- Self-evaluation / lessons learned
- Risk controls

#### Investment Team

- Experience
- Depth of resources
- Team-oriented, performance driven
- Stock selection ability
- Investment intuition

#### **Investment Philosophy**

- Set of beliefs
- Stock price determinants
- Reasons for mispricings
- Competitive edge / how add value
- Avoid the tails
- High Quality bias



#### **Public Markets Manager Research**

#### **Public Markets Research Portal**

Beginning in Q3 2020, we will be offering clients direct access to research produced by our manager research team in an easy-to-navigate environment.

#### **Fund Details**

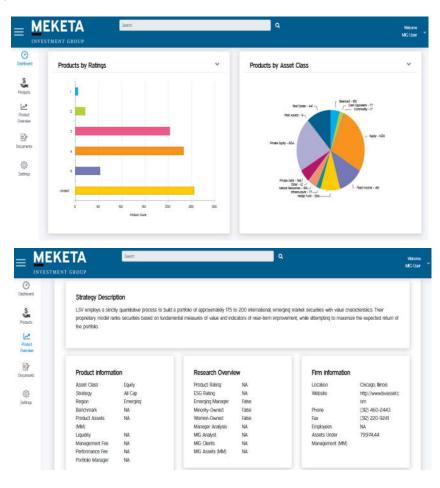
- Summary investment products by asset class and strategy.
- Full research summaries, including investment ratings, ESG ratings, ownership status, benchmarking, and performance.

#### Proprietary Research

- Meketa-produced investment analyses including full manager due diligence reports.
- Meeting notes written by our research analysts for each meeting taken (when available).
- Operational due diligence, summarizing middle and back-office functions and risks (when available).

#### Deep Environment

• Notes from over 500 meetings taken each year with investment managers.





# **Employees' Retirement Fund of the City of Dallas** Public Markets Manager Research

# Meketa's Competitive Advantages and Differentiators

- Experience and size of team.
- Culture of collaboration and mentoring.
- Thoroughness of analysis / Robust vetting process.
- Incorporate ESG into evaluation of investment strategies.
- Integration with Private Markets research (where appropriate).
- Provide clients with access to capacity constrained and "closed" strategies.
- Leverage size and manager relationships to negotiate fee discounts.
- Open architecture / flexibility.
- Research emerging, minority and women-owned managers.
- Favorable manager selection adds value.

**Private Markets Advisory Services** 



**Private Markets Advisory Services** 

#### Heritage

- 20 years of investing in private markets. Recommended over \$30 billion in commitments, including over \$6 billion on a discretionary basis.
- No products or other conflicts of interest.
- Team of 47 professionals in seven offices across North America and Europe.
- Diverse client base; public and private pensions, endowments, foundations, and others. Client assets range from \$100 million to \$300 billion.

#### Approach

- Cover the full private markets opportunity: Private Equity, Private Debt, Real Estate, Infrastructure, and Natural Resources.
- Broad range of services: discretionary management, strategic & tactical advice, project due diligence, monitoring & reporting, and cash flow coordination.
- Proven philosophy: select top-quartile funds; emphasize value creation, market inefficiencies, and demonstrated manager skill.

#### Performance:

• Strong performance over multiple market cycles.

VINTAGES	COMMITTED	INVESTED	REALIZED	TOTAL VALUE	NET	NET	CAMBRIDGE	MSCI ACWI
	(\$ MM)	(\$ MM)	(\$ MM)	(\$ MM)	TVPI	IRR	IRR	TWR
2000 - 2020	8,352.0	6,047.1	4,323.2	8,495.0	1.4X	11.4%	8.6%	4.1%

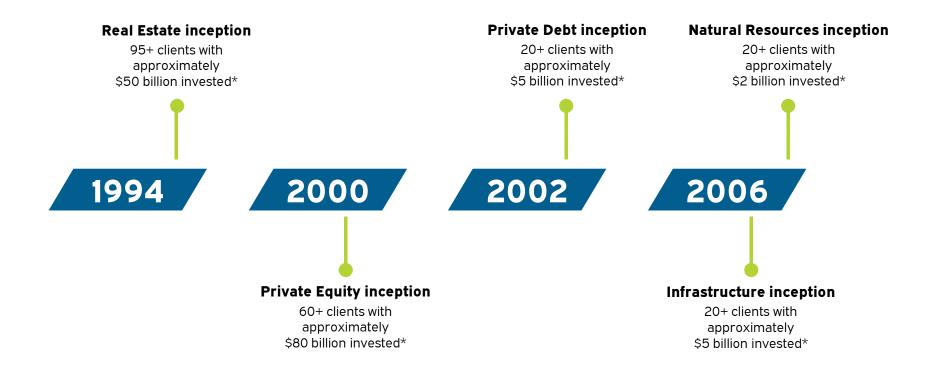
<sup>1</sup> Meketa performance includes all Discretionary and Discretionary-Effective private equity, private debt, and extracted natural resources investments since inception as of 6/30/2020.

Meketa performance figures are net of manager and Meketa fees. Cambridge Associates Index benchmark is the median net IRR for private equity, private debt, and extracted natural resources funds from 2000 through 2020 across all regions as of 6/30/2020. Past performance is not indicative of future results.



#### Significant Private Markets Expertise

We have been evaluating Private Markets strategies since 1999. We serve as a specialized Private Markets Advisor on many client relationships and are long-tenured in the space.





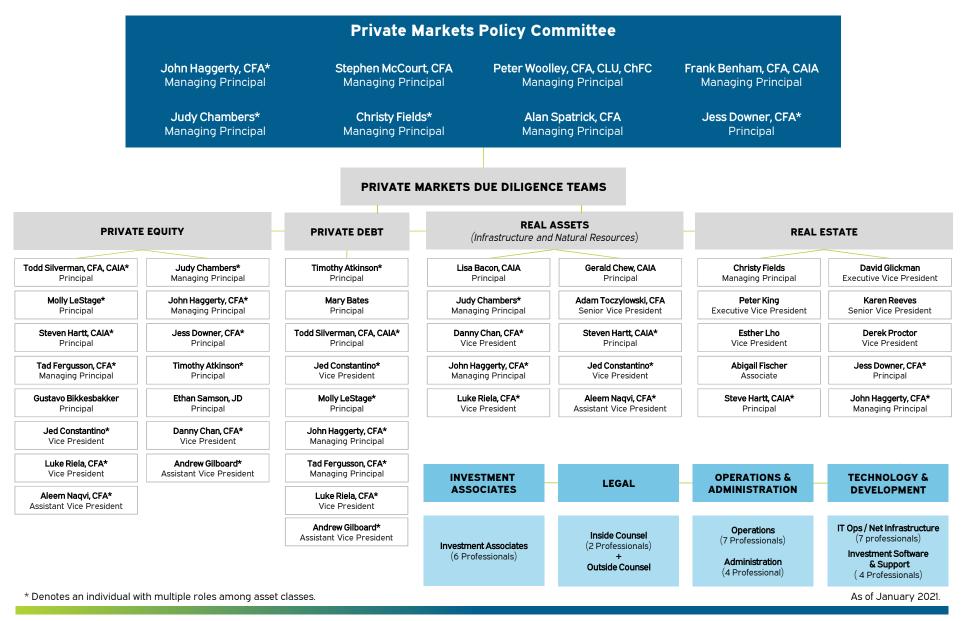
# **Employees' Retirement Fund of the City of Dallas** Private Markets Advisory Services

## Meketa's Competitive Advantages – Private Markets

- Oversee over \$100 billion in private market assets
- Large team of focused private market investment professionals
- Proactive sourcing and robust pipeline
- Deep and broad research practice
- Quality and thorough due diligence
- Strong performance track record
- No conflicts, no products



Private Markets Advisory Services: Private Markets Research Organization



**Contact Information** 



#### Meketa Investment Group

#### Boston

Portland

80 University Avenue Westwood, MA 02090

Tel: (781) 471-3500

2175 NW Raleigh Street Suite 300A Portland, OR 97210 Tel: (503) 226-1050

#### San Diego

5796 Armada Drive Suite 110 Carlsbad, CA 92008 Tel: (760) 795-3450

#### Chicago

One E Wacker Drive Suite 1210 Chicago, IL 60601 Tel: (312) 474-0900

#### Miami

5200 Blue Lagoon Drive Suite 120 Miami, FL 33126 Tel: (305) 341-2900

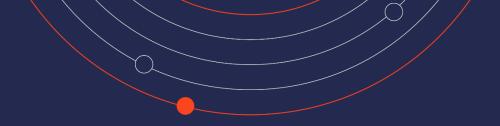
#### **New York**

48 Wall Street 11<sup>th</sup> Floor New York, NY 10005 Tel: (212) 918-4783

#### London

25 Green Street London W1K 7AX U.K. Tel: +44 (0)20 3841 6255

#### www.meketa.com



# Investment Consulting Services

Mark Makepeace, Chief Executive Officer Thomas Toth, CFA, Managing Director Ali Kazemi, Managing Director Bill Bracamontes, Managing Director Joanna Bewick, CFA, Senior Vice President

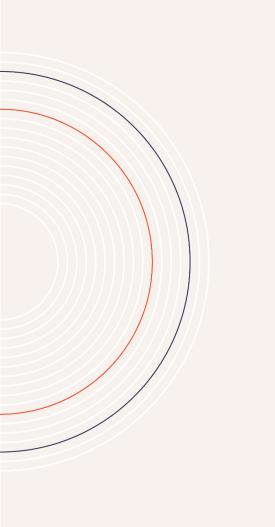
February 9, 2021

#### Prepared for





# Agenda



- A Successful Partnership
- Why Wilshire
- Working With Wilshire
- Moving Forward

A Successful Partnership





#### Wilshire Supports Dallas ERF's Strategic Plan & Objectives

• Provide Retirement Benefits and Superior Service to Advance the Financial Security of its Members



DALLAS EMPLOYEES' RETIREMENT FUND HAD DOUBLE DIGI returns OF 17.5% IN 2019 From the DESK OF REF'S EXECUTIVE DIRECTOR. CHERYL ALSTON



#### **ERF CORE VALUES**

- Fulfill Fiduciary Responsibility
- Think Independently
- Respect Individuality
- Work as a Team
- Communicate & Collaborate
- Continuously Expand our Knowledge
- In all Endeavors, Act in an Ethical, Honest & Professional Manner

WILSHIRE

# Vision & Mission

# **Our Vision**

To be the leading investment solutions provider, improving outcomes for investors globally

# **Our Mission**

To provide better investment solutions that deliver impact and value for our clients

# A Successful Partnership

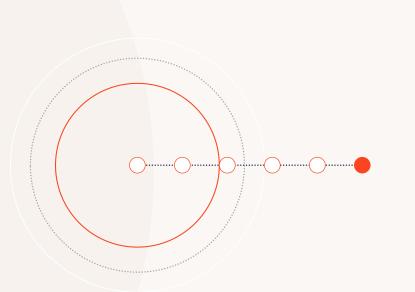
Wilshire has enjoyed serving as the investment consultant for Dallas ERF since 1994. In that time, Wilshire has helped Dallas ERF navigate through many complex market cycles and capitalize on several unique opportunities.

- Providing best-in class consulting services with the expertise of a globally resourced investment firm with a boutique service model
- Educating Dallas ERF on industry trends and standards
- Vigilant assessment of investment management fees
- Evaluating underperforming managers and replacing with best-in-class managers, when warranted
- Improving and adapting the return and risk profile through asset allocation and investment structure decisions
  - ERF is one of only three Texas pension systems to outperform a 60/40 portfolio over the last 10 years<sup>1</sup>.

<sup>1</sup>Source: https://www.dallasnews.com/business/personal-finance/2020/08/15/how-many-texas-public-pension-funds-beat-a-simple-index-fund/

# Why Wilshire





\$1.2 TRILLION in assets under advisement\*

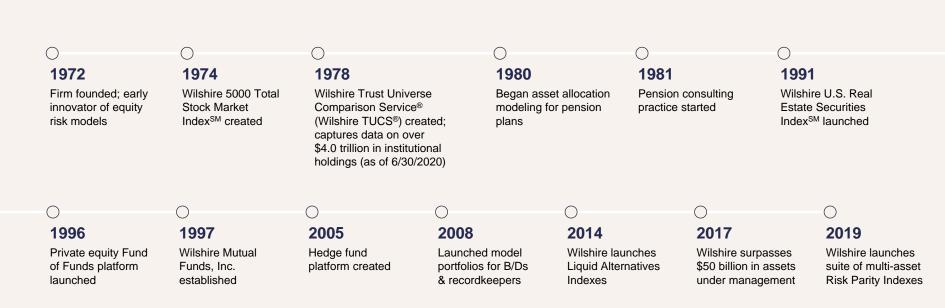
\$76 BILLION in assets under management\*

INSTITUTIONAL ADVISORY INTERMEDIARY ADVISORY PRIVATE MARKETS ADVISORY MULTI-ASSET CLASS ANALYTICS INDEX SOLUTIONS

\* As of 9/30/2020

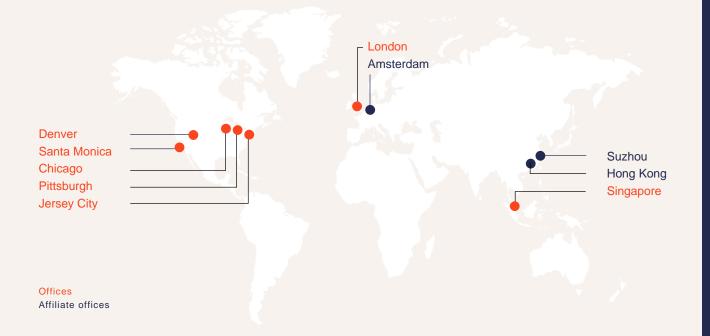
#### WILSHIRE

# Institutional heritage



#### WILSHIRE

# **Global presence**



261 associates worldwide

72

investment professionals

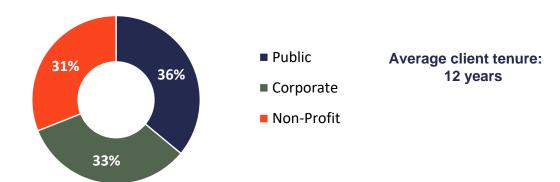
34

CFA charterholders

As of 12/31/2020

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# Institutional Client Base



CONSULTING CLIENT BASE BY TYPE

\$1.2 TRILLION

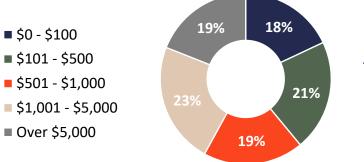
40+

Years Experience

in assets under advisement\*



100+ clients



Average client size: \$7.6 billion

### **Corporate Organizational Chart**



## **Diversity at Wilshire**

A diverse and inclusive culture – one that maximizes the talent pool and challenges group-think – improves opportunities and outcomes for our clients and associates.

THE FIRM	OUR CLIENTS	THE INDUSTRY & COMMUNITY
<ul> <li>Foster a supportive and respectful team culture across the firm</li> <li>Representation of Women and Minorities as of January 2021: <ul> <li>57% of employees</li> <li>38% of senior leaders (VP and above)</li> <li>33% of Wilshire Board</li> </ul> </li> <li>Governance: <ul> <li>ESG and Diversity Committee</li> <li>Gender Diversity Awareness Committee</li> </ul> </li> <li>Mandatory, firm-wide training</li> <li>Formal mentoring program</li> </ul>	<ul> <li>Clients have expressed an increased appetite for diversity in managers</li> <li>Diversity as a value proposition: Broadening the opportunity set and maximizing the talent pool</li> <li>Returns</li> <li>Some studies show there is a statistically significant relationship between a more diverse leadership team and better financial performance.<sup>1</sup></li> <li>Innovation</li> <li>Diversity can drive innovation<sup>2,3</sup></li> <li>Capitalizing on opportunities in an increasingly global and diverse world</li> </ul>	<ul> <li>Thought Leadership</li> <li><i>"Asset Management Diversity in Action"</i></li> <li><i>"Diverse Owned Manager Initiative: A Year in Review"</i></li> <li>Active Engagement</li> <li>Diverse Asset Managers Initiative (DAMI)</li> <li>National Association of Securities Professionals (NASP)</li> <li>Women in Institutional Investments Network (WIIIN)</li> </ul>

Ongoing Commitment and Increasing Scope

<sup>1</sup> Vivian Hunt, Denis Layton, and Sara Prince, "Diversity Matters." McKinsey & Company, 2015. Available at

https://www.mckinsey.com/~/media/mckinsey/business%20functions/organization/our%20insights/why%20diversity%20matters/diversity%20matters.ashx

<sup>&</sup>lt;sup>2</sup> Rocia Lorenzo, Nicole Voigt, Miki Tsusaka, Matt Krentz, and Katie Abouzahr, "How Diverse Leadership Teams Boost Innovation." Boston Consulting Group, 2018. Available at <a href="https://www.bcg.com/en-us/publications/2018/how-diverse-leadership-teams-boost-innovation.aspx">https://www.bcg.com/en-us/publications/2018/how-diverse-leadership-teams-boost-innovation.aspx</a>

<sup>&</sup>lt;sup>3</sup> Sylvia Ann Hewlett, Melinda Marshall, and Laura Sherbin, "How Diversity Can Drive Innovation." Harvard Business Review, 2013 Available at <a href="https://hbr.org/2013/12/how-diversity-can-drive-innovation">https://hbr.org/2013/12/how-diversity-can-drive-innovation</a>." Harvard Business Review, 2013 Available at <a href="https://hbr.org/2013/12/how-diversity-can-drive-innovation">https://hbr.org/2013/12/how-diversity-can-drive-innovation</a>." Harvard Business Review, 2013 Available at <a href="https://hbr.org/2013/12/how-diversity-can-drive-innovation">https://hbr.org/2013/12/how-diversity-can-drive-innovation</a>."

# Achieving Wilshire's Diversity Goals

RECRUITING	DEVELOPMENT	RETENTION
<ul> <li>Speaking roles at Toigo Foundation events/job board participation</li> <li>Open positions and internships on Job Target's Diversity websites</li> <li>Company sponsor of Women in Institutional Investments Network/job board participation</li> <li>Diverse attendance at career fairs</li> <li>Hire interns with intention of hiring full time</li> </ul>	<ul> <li>Formal mentorship program for females</li> <li>Company-wide educational events</li> <li>Reimbursement for pursuing relevant professional designations and annual membership fees</li> <li>Wilshire Gender Diversity Awareness Committee</li> </ul>	<ul> <li>Inclusive paid Parental Leave Policy for primary and secondary caregivers</li> <li>Formal career path/progression for all roles within firm</li> </ul>

# Working With Wilshire



# WILSHIRE Working with Wilshire

### Dallas ERF Investment Consultant Team



Thomas Toth, CFA Managing Director



Ali Kazemi Managing Director



Bill Bracamontes Managing Director

Private Markets



Josephine He Assistant Vice President

Performance



Brice Shirimbere Senior Associate

Asset Allocation



Brian Bubrick Associate

Performance

### **TEAM RESOURCES**



### **Investment Philosophy**

### Wilshire's investment platform is focused on converting risk into attractive returns

#### Risk Management ≠ Risk Avoidance

#### **Fundamental Beliefs**

- Risk should be compensated: Risk and return go hand-in-hand, but not all risks are rewarded equally. Be extremely selective.
- Attractive long-term returns can be realized by managing downside and behavioral risks: Investors are enamored with
  potential returns and often underestimate the associated risks. Drawdowns destroy long-term wealth potential. Actively
  manage risk exposures.
- An opportunistic investment process can occasionally exploit market pricing: While excessive "tactical" trading or market timing can create more risk than return, maintaining a nimble investment program can allow investors to exploit market volatility.
- Costs matter and fees should only be paid to harness unique return streams: In a world of uncertain outcomes, fees and expenses are risks that are known with near-perfect insight and are a hurdle between the portfolio and its objectives. Be an extremely disciplined buyer.
- Manager selection and access is critical to driving attractive returns within alternative investment strategies: The illiquidity risk premium varies through time and, alone, may be insufficient to justify private investments. Tailor alternative investment strategies to take advantage of specific markets or managers that offer unique opportunities.

# **Risk Assessment Framework**

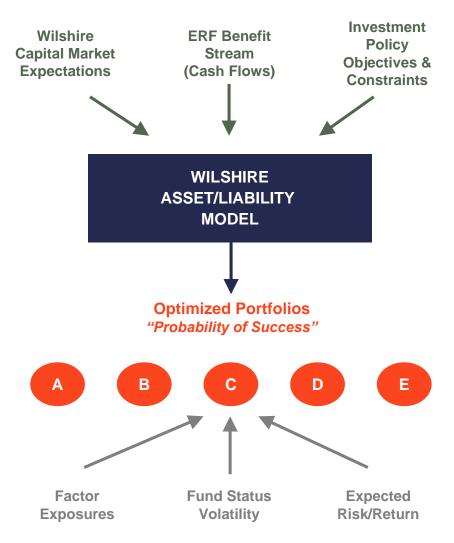
Wilshire's multi-dimensional view of risk integrates organizational and investment considerations into a comprehensive framework for evaluating strategic decisions.

- **Shortfall:** Support distributions and long-term growth
- Behavioral: Instill strong governance
- Drawdown: Limit portfolio losses
- Inflation: Preserve long-term purchasing power
- Liquidity: Balance near-term needs, long-term opportunities
- · Active: Ensure unique exposures
- Emerging & Long-Term: Environmental, Social & Governance risks, such as externalities, intangibles and reputation may be linked to various risk lenses



### **EMERGING & LONG-TERM RISKS**

### **Asset Allocation Process**



- Wilshire believes the mission of a defined benefit plan is to fund benefits promised to participants
- The role of asset allocation is to manage risk in order to fulfill that core mission
  - Maximize safety of promised benefits
  - Minimize cost of funding these benefits
- Wilshire's Asset Liability Model provides methodology for selecting a target portfolio that considers both goals
- Rigorously developed capital market assumptions for risk and return (see appendix)
- Given that short-term volatility is also important, we identify the impact of the asset allocation decision on funded ratios, annual contribution requirements, and other metrics
- Strategic asset allocation is not a guide to outperforming in every market ... but it should provide a roadmap for success over a market cycle

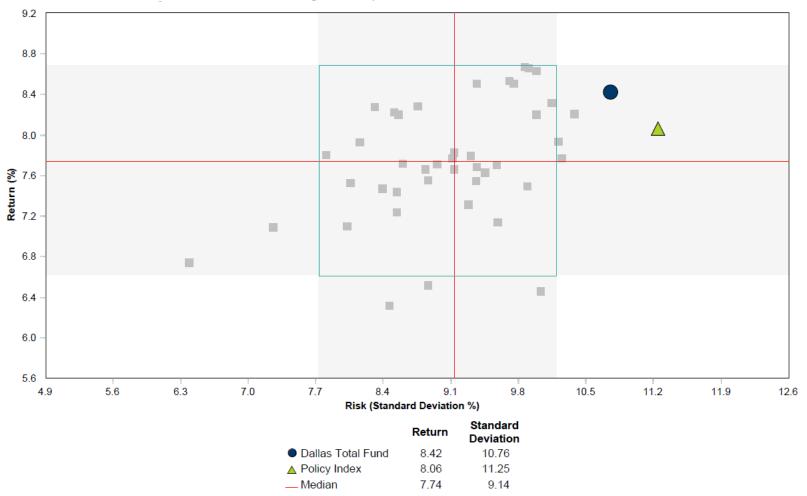
# **Asset Allocation Scorecard**

DECISION	DATE	IMPACT	
Global equity	Q3 2012 from US and Non-US equity	+/-	Modestly behind global equity market since inception. Increased exposure in late 2018, reduced MLPs and have strongly outperformed.
Global low volatility equity	Q3 2015 from US and Non-US equity	+/-	Exhibited 25% less volatility than broad equity market since inception, did not keep pace with equity rally in 2H of 2020.
Private equity	Q2 2009	+ +	Outperformed global equity by 1.4% annualized from June 2009 – December 2020. Increased exposure adopted in November 2019.
High yield	Increased Q3 2009 from Core Bonds	+ +	Materially outperformed core bonds since asset allocation shift.
Opportunistic credit	Q1 2016	-	Trailed high yield index since inception, but offers diversification with flexible mandate.
Private real estate	Q1 2011	+	Outpaced public real estate since inception with lower volatility. Addition of value add opportunities.
Listed Infrastructure	2011 introduction of MLPs		Reduced target weight and shifted to more diversified listed infrastructure adopted in November 2019.

### **Results Oriented**

#### Dallas Total Fund vs. All Public Plans-Total Fund

Periods ending January 1, 1994 to December 31, 2020



# Manager Research Process

### Our process is heavily qualitative

- 70+ professionals contributing to manager research
- Focus on six key areas; conduct more than 1,600 manager meetings a year on average
- Analysts have dedicated asset class coverage, with some compensation tied to research/forecasts

# Quantitative analysis seeks to uncover portfolio characteristics

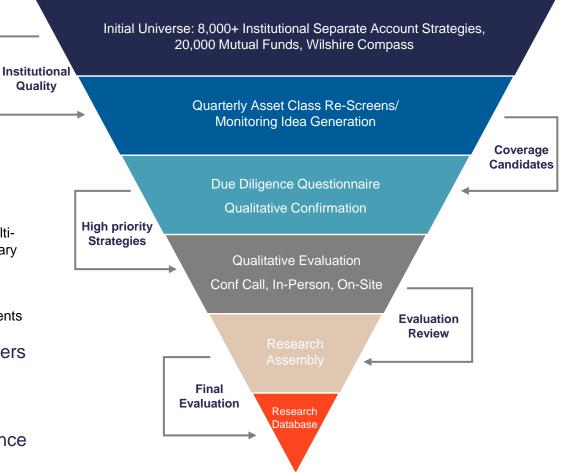
- Conduct returns-based, holdings-based and multifactor risk analyses using sophisticated proprietary analytic tools
- Seek to uncover the key drivers of performance
- Attempt to determine what risks a portfolio presents

#### Research team delves beyond the numbers

- Understand investment philosophy
- Evaluate manager and organization

#### Develop expectations of future performance

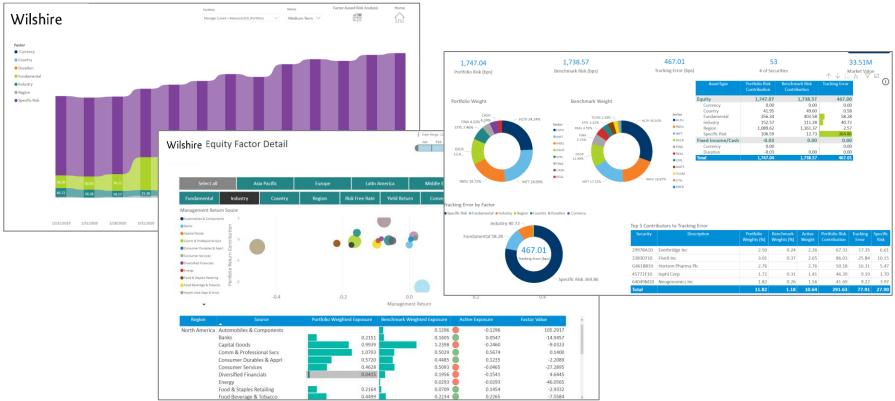
- Derive explicit performance and risk forecasts for managers



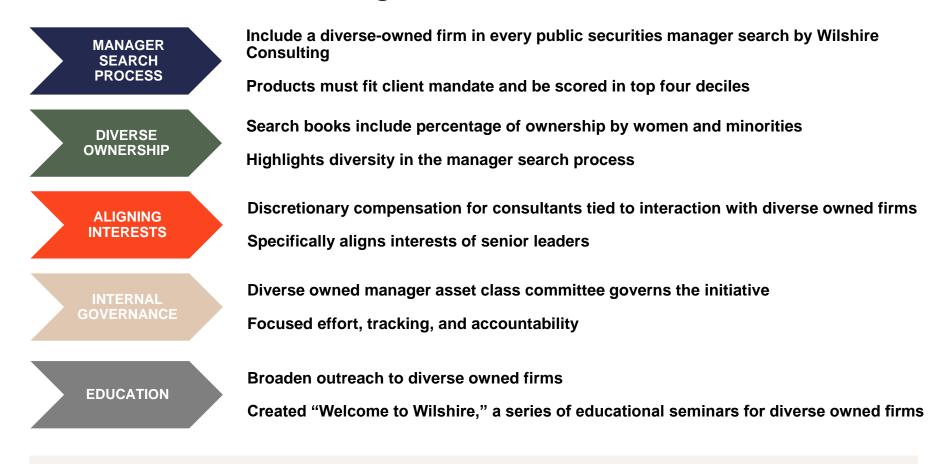
# Risk Management – Leveraging Wilshire Risk Models

### **Risk management is part of the DNA of Wilshire**

- Our teams use our risk models to dive deeper into the systematic factor drivers
- Our clients benefit from the ability for independent ex-ante analysis
- New dashboards allow for our clients to get in the driver's seat



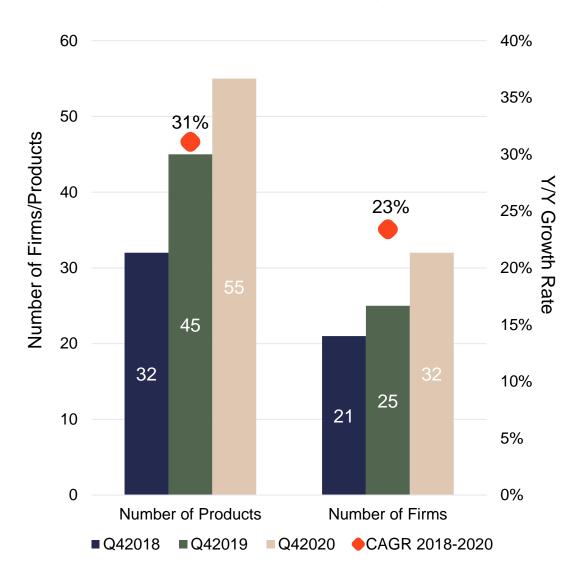
### **Diverse Owned Manager Initiative**



The Diverse Owned Manager Initiative has proactively engaged with the community and had a demonstrable impact on awareness and outreach.

In the spirit of transparency and public accountability, please see "Wilshire's Diverse Owned Manager Initiative – A Year in Review" for an annual summary of results and lessons learned.

### **Diverse Owned Manager Focus List 4Q2020**



#### New strategies added in 2020

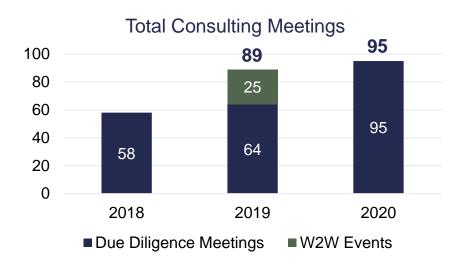
- Advent (High Yield)
- ARGA (International Equity)
- Brown (Intl Small Company)
- Frontier (HAV International Equity)
- GIA (Core Plus)
- Hardman Johnston (Intl Equity)
- High Pointe (Large Cap Value)
- Kabouter (Intl Equity SMID)
- Longfellow (Core Plus)
- Metis (Intl Equity Micro and Small Cap)
- Sapience (Small Cap Value)

# Double-digit growth since 2018 on the short list

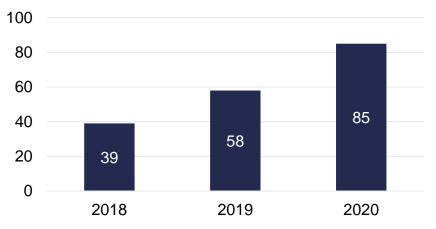
- number of firms (CAGR +23%)
- number of strategies (CAGR +31%)

Growing the list of highly rated diverse owned firms and strategies increases the likelihood of matching managers to mandates.

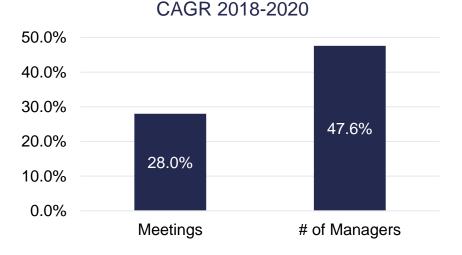
# **Diverse Owned Manager Outreach**



Number of Firms



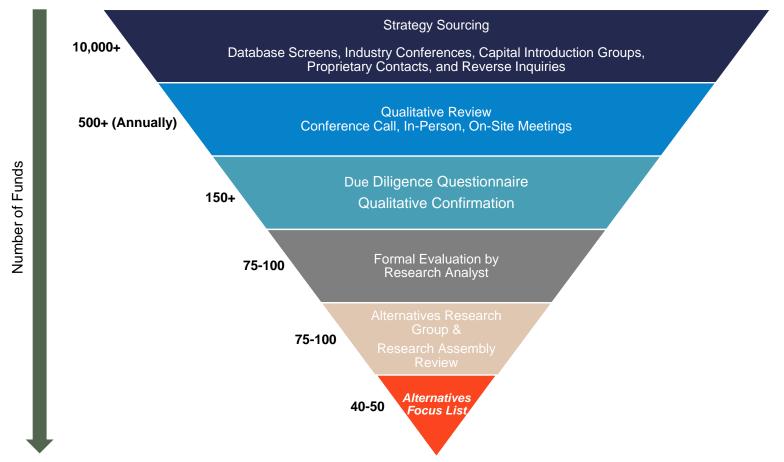
- Wilshire's reach in the diverse owned community has increased materially, despite the need to suspend the "Welcome to Wilshire (W2W)" events in 2020.
- Given 145 diverse owned firms, Wilshire Consulting met with 59%, 40% and 35% of the cohort in 2020, 2019, and 2018, respectively. For context, Manager Research meets with approximately one-third of the manager database per year.



#### © 2021 Wilshire

# Marketable Alternatives: Sourcing and Selection

Idea generation and strategy sourcing result from **industry conferences**, **Capital Introduction groups**, **proprietary contacts**, and **reverse inquiries**, among other channels. **Quantitative database screens** are also used to complement our proprietary quantitative and qualitative research.



### **Applied to Alternatives**

How do we seek exceptional managers?

- Adhere to a clear and comprehensive due diligence process coupled with a consistent scoring framework.
- Identify key factors that impact long-term alpha generation.
  - What inefficiency is the manager trying to exploit?
  - · Why is that inefficiency expected to persist over time?
  - Focus on organizational stability and team pedigree/alignment.
  - What is the primary alpha source or investment expertise?
  - · Is the investment process disciplined and repeatable?

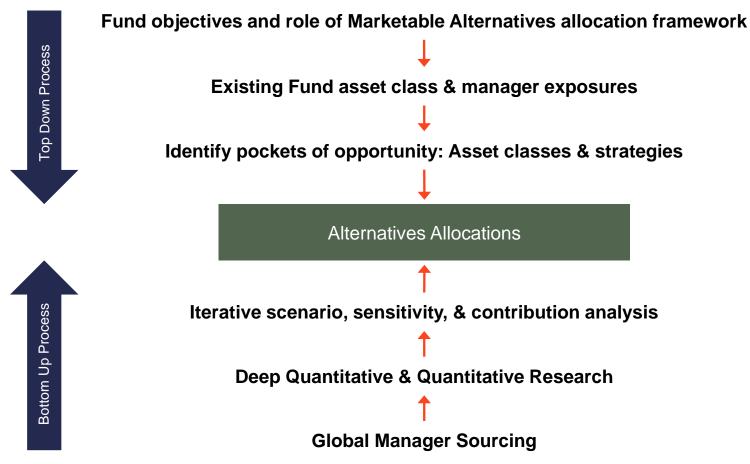
### **Due Diligence Matters:**

- Alternative investment strategies can be quite complex.
- Generic strategy groups are not homogenous and represent a broad range of risk factor exposures and portfolio characteristics.
- Alternative strategies are prone to long-term style drift given their flexible nature.
- Performance can vary considerably by strategy and by manager.

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# **Recommendation/Allocation Approach**

Wilshire's process integrates Policy or Fund objectives, existing exposures, macro outlooks, market information, strategy views and robust analytics to develop portfolios that perform in a consistent manner throughout a variety of market environments.



## **Private Markets Platform**

DIVERSIFIED PLATFORM	GLOBAL TEAM	RESEARCH- & CLIENT-FOCUSED	ACTIVE INVESTOR	
Private Equity Real Estate Infrastructure Energy Private Credit	<ul> <li>37 Years of Experience and commitment to the Lower-Middle-Market<sup>1</sup></li> <li>Average 17 years of experience by Investment Committee members</li> </ul>	In 2020, <b>5,200+</b> points of contact with managers <sup>2</sup> <b>2,600+</b> actively sourced primary, secondary, and co- investment opportunities	560 basis point outperformance versus MSC ACWI PME since inception <sup>3</sup> \$20.5 bn AUA \$27.6 bn invested by clients	
365+ Primary 50+ Secondary 35+ Co-Investment Discretionary investments since-inception	<ul> <li>44 Professionals</li> <li>25 Investment Professionals</li> <li>13 Operations</li> <li>4 Offices Worldwide</li> </ul>	<ul> <li>~100 Institutional Investors Serviced</li> <li>16 Advisory Clients</li> <li>10.7+ million</li> <li>Beneficiaries Served⁵</li> </ul>	Over <b>170</b> Active Manager Relationships Over <b>70</b> Advisory Board Relationships	

Data as of September 30, 2020.

<sup>1</sup> Wilshire began its research in the private markets in 1984

<sup>2</sup> Points of contact include notes in the database categorized as annual/board meeting, co-investment, secondary, due diligence analysis, email/mail/fax, meeting, phone, reference call, or other preliminary review.

<sup>3</sup> Past performance is not indicative of future results. IRR performance is based on the Net Alpha calculations of all Wilshire discretionary funds-of-funds that invest primarily in the private markets, since inception in October 1997, versus the Public Benchmark. Public Benchmark is calculated using the Long-Nickels PME methodology, under which contributions and distributions of the underlying funds are completely matched to the MSCI All Country World index, buying and selling index units at each transaction date. After matching both contributions and distributions, the methodology calculates a terminal NAV.

<sup>4</sup> Represents capital committed to Wilshire discretionary funds, as well as investment commitments made by non-discretionary clients.

<sup>5</sup> Includes beneficiaries of discretionary and non-discretionary relationships of Wilshire Private Markets

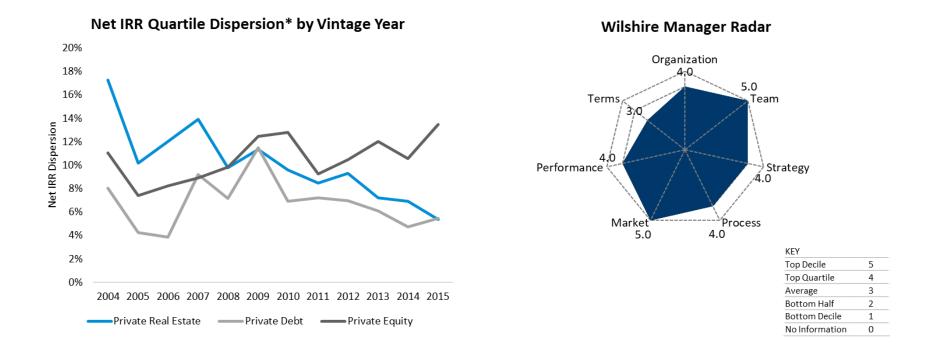
# Global, Experienced Senior Team

INVESTME COMMITT	ENT EE MEMEBER	YRS OF PRIVATE MARKETS EXP	YRS WITH WILSHIRE	DEGREE
	Bill Bracamontes Managing Director Santa Monica	13	13	B.A. Economics, Stanford University
S	<b>Ilona Brom</b> Managing Director <i>Amsterdam</i>	25	17	MSc Economics/Business Administration, University of Amsterdam
	Marc Friedberg, CFA Managing Director Pittsburgh	23	21	B.S. Business Administration, University of Pittsburgh MBA Finance & Economics, University of Pittsburgh
Se .	Mark Perry Managing Director Santa Monica	12	8	B.S. Electrical Engineering, University of California (Los Angeles) MBA Finance, University of California (Los Angeles) MS Electrical Engineering, Stanford University
	Shawn Quinn Managing Director Pittsburgh	15	15	B.S. Business Administration, Carnegie Mellon University
3	William van Eesteren Managing Director Amsterdam	27	19	MSc Business Administration, Erasmus University (Rotterdam)
	<b>Björn Waltmans</b> Managing Director <i>Amsterdam</i>	13	9	BSc Aerospace Engineering, Delft University of Technology BSc Business Economics, Erasmus University (Rotterdam) MSc Aerospace Engineering, Delft University of Technology

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### Manager Selection is Essential

- Manager selection within the private markets is critical with large dispersion of returns between top- and bottom-quartile funds
- · Wilshire has developed an adaptive framework to assess private markets managers

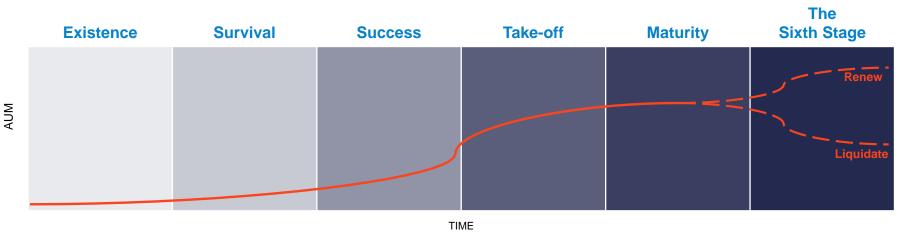


\*Preqin. Dispersion represents difference between first-quartile threshold and third-quartile threshold. Based on North American private markets investments using most-up-to-date performance data as of January 2021 for vintage years 2004-2015; vintage years after 2015 are less meaningful.

## **Stronger Alignment & Motivation**

We believe a firm "life cycle" exists and investing with firms early in the life cycle is optimal

#### MANAGER LIFE CYCLE: APPLICATION OF THE C&L MODLE<sup>1</sup> TO PRIVATE MARKETS



- We believe managers of smaller funds are focused on carried interest rather than management fees
- Success for earlier funds especially debut funds is critical for firm survival

C&L model refers to the framework developed by Neil Churchill and Virginia Lewis that categorizes the five common stages that each small business undergoes as they develop and mature. Owners who can assess the stage at which a company is currently operating in can leverage the framework to better understand existing and future challenges.

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<sup>&</sup>lt;sup>1</sup> Source: Churchill, N., and V. Lewis. "The Five Stages of Small Business Growth." Harvard Business Review 61, no. 3 (May/June 1983): 30-50.

# Moving Forward



## Fee Proposal

Initial Fee Proposal (Onsite)		Best and Final Offer
\$350,000 (Year 1)	\$395,000 (Year 1)	\$370,000 (Year 1)
<b>Excluding</b> marketable alternatives and private markets consulting	<b>Including</b> marketable alternatives	Including marketable alternatives consulting Including annual/bi-annual private real estate search Including customized risk dashboard for public equity portfolios

#### **Fee Disclosures**

- The general consulting services included in the above Best and Final Offer are outlined in Wilshire's RFP response to Dallas ERF's request for investment consulting services.
- The Best and Final Offer includes consulting on marketable alternatives. More specifically, a fully customized hedge fund program tailored for Dallas ERF. Services include:
  - Portfolio advisory and monitoring of up to 10 managers
    - Includes evaluation and scoring on up to five managers per year not under current coverage
    - Each additional manager above five per year is charged incrementally
- The Private Real Estate Manager Search services include:
  - Formal RFP process
  - Up to two focus list diligence reports
  - Wilshire's participation for manager onsite meetings
    - Travel expenses were waived for the 1st manager search completed in 2020; however, travel expenses will be additional expenses borne by Dallas ERF in future manager searches.

# WILSHIRE Why Wilshire

1

Extensive experience guiding a diverse base of sophisticated and complex public retirement plans Resources of a global investment advisory firm, with personalized service of a local boutique

2

Scientific approach to engineering portfolios with a DNA of disciplined risk management

Appendix



# Executive Management



### Mark Makepeace CHIEF EXECUTIVE OFFICER

Mark Makepeace is Chief Executive Officer of Wilshire. Prior to joining Wilshire, Mark was Group Director of Information Services of the London Stock Exchange Group (LSEG) and Chief Executive of FTSE Russell, the global index provider.

Mark started his career in financial services in 1985, when he joined the London Stock Exchange to coordinate "Big Bang" (the deregulation of securities trading in the City of London).

In 1995 he founded FTSE International (a joint venture between the Financial Times and LSEG) and grew the index business from a small UK start up with nine staff to become one of the largest and most successful global index providers today. Mark has over 20 years' experience of developing successful joint ventures. He has successfully forged alliances with stock exchanges, academics and leading industry groups establishing substantial businesses around the world. He was a founding member of the Index Industry Association and its first chairman.

Mark has been a long-time supporter of the children's charity UNICEF and currently serves as an honorary Vice President of UNICEF UK. Mark is a Distinguished Fellow at the Georgetown Centre for Financial Markets and Policy, Georgetown University, Washington DC and also serves as a member of the Board of Directors of the Saudi Stock Exchange (Tadawul) and the Singapore Stock Exchange (SGX). He is author of *FTSE: The Inside Story*.

# Dallas ERF Team



### Thomas Toth, CFA, Managing Director

Tom Toth is a Managing Director of Wilshire. He has 20 years of investment experience providing client service for a variety of pension, endowment, and foundation clients. Mr. Toth is a member of Wilshire's Investment Strategy Committee and currently sits on both the Hedge Fund of Funds and Private Equity/Credit Asset Class Committees, where he is responsible for the evaluation and monitoring of a variety of products in the alternative investment arena.

Mr. Toth joined Wilshire in 2004 and initially worked in Wilshire's Investment Research Group, where he was responsible for writing white papers on topics such as hedge funds, private equity, and infrastructure. Prior to joining Wilshire, Mr. Toth worked in New York for fixed income asset manager Fischer Francis Trees and Watts. Mr. Toth earned his BA from the University of California, San Diego, and an MBA with a concentration in finance / capital markets from the USC Marshall School of Business. Mr. Toth also holds the Chartered Financial Analyst designation.



### Ali Kazemi, Managing Director

Ali Kazemi is a Managing Director with Wilshire. Mr. Kazemi works in Wilshire's Santa Monica, Calif., office, and helps manage a diverse roster of institutional clients including public and corporate pension plans, foundations and insurance companies. In his role, Mr. Kazemi assists clients with asset allocation, manager selection, risk budgeting, board education, and investment policy development. Mr. Kazemi has extensive experience working with clients to understand the drivers of risk in their portfolios using holdings based ex-ante risk reports which he has designed; these are specifically tailored to assist institutional investors manage risk at all levels of the portfolio. He also serves as the chair of Wilshire's Multi-Asset/Risk Parity Asset Class Committee.

Mr. Kazemi joined Wilshire in 2001 and worked in product development and client service with Wilshire Analytics' total fund analytic systems. His responsibilities included the design and development of multi-asset class risk models and the supporting reporting framework. In 2006, he worked in the Wilshire London office for three years where he coordinated the client servicing support for a combination of asset management and institutional investing clients using Wilshire Analytics to help manage risk and performance within their portfolios. Mr. Kazemi earned a BS from the University of California, San Diego.

## **Dallas ERF Team**



#### Bill Bracamontes, Managing Director

Mr. Bracamontes serves on Wilshire's Private Markets' Investment Committee and is responsible for monitoring existing private markets investments and analysis of new private markets investment opportunities in the U.S., for primary and secondary partnership investments, as well as direct co-investments. In recent years, Mr. Bracamontes has played an integral role Wilshire's Private Markets' investments in the venture capital and growth equity segments of the U.S. market. He received his Bachelor of Arts in Economics from Stanford University. Mr. Bracamontes joined Wilshire in 2007.



#### Josephine He, CFA, FRM, Assistant Vice President

Josephine He is an Assistant Vice President with Wilshire. Based in Santa Monica, she manages the West Coast performance measurement team. Ms. He is a member of Wilshire Consulting's Custodian Asset Class Committee. She joined Wilshire in 2012 as a member of the operations team, with responsibility for maintaining Wilshire's index databases and assisting in investment structure analysis and manager research activity. Ms. He earned a BS in mathematics-economics from the University of California, Los Angeles. She is fluent in Mandarin and conversant in Spanish. Ms. He holds the designations of Chartered Financial Analyst (CFA) and Financial Risk Manager (FRM).



#### Brice Shirimbere, Senior Associate

Brice Shirimbere is a Senior Associate with Wilshire Associates. He develops and communicates customized risk management solutions, including asset allocation studies and investment strategy reviews for defined benefit, defined contribution, endowment and foundation clients. He also provides ongoing monitoring services, and researches and maintains Wilshire's proprietary asset allocation models. Mr. Shirimbere joined Wilshire in 2015. Previously, Mr. Shirimbere worked as a consultant for two actuarial firms where he was responsible for actuarial valuation and plan design for public and private pension plans. He completed an MBA from the Anderson School of Business at the University of California Los Angeles and a BA in economics from the University of San Diego.



#### Brian Bubrick, Associate

Brian Bubrick is an Associate with Wilshire. He joined the firm in 2014. Mr. Bubrick provides performance, attribution and reporting services to public and corporate pension plans, foundations and endowments. Mr. Bubrick earned his undergraduate degree in Business Administration with a finance option from California State University, Los Angeles.

# **ESG** Capabilities

# Interest in ESG (environmental, social and governance) is growing: Wilshire aims to deliver customizable ESG solutions to its clients

#### **Beliefs**

- Poorly managed ESG risks can have a material impact on asset values.
- ESG risks may be repriced & contribute to future tail risk.
- ESG integration in the investment process could lead to better outcomes.

#### Credentials

 Signed the Principles for Responsible Investing (2016)



- Hired VP for Responsible Investment (2017)
- Approved ESG policy (2019)
- Set up firm-wide ESG & Diversity Committee (2019)

#### Solutions

ADVISORY SERVICES	RESEARCH	INVESTMENT
<ul> <li>Educational Seminars</li> <li>Peer Benchmarking</li> <li>Policy Design</li> <li>Stewardship Best Practices</li> <li>ESG in Manager Selection</li> <li>Carbon Analytics &amp; Scenarios</li> <li>Impact Themes &amp; SDGs</li> <li>Screening &amp; Exclusions</li> </ul>	<ul> <li>Thought-Leadership: <ul> <li>Where's the "F" in ESG?</li> <li>Asset Management Diversity</li> <li>ClimateLens</li> </ul> </li> <li>Manager due diligence – Are your managers "Walking the Walk?"</li> <li>ESG/Impact Strategy recommended buy list</li> <li>ESG attribution analysis</li> </ul>	<ul> <li>Customizable ESG investment solutions across spectrum of approaches:</li> <li>Exclusions</li> <li>Tilts</li> <li>Optimization</li> <li>Integration</li> <li>Impact</li> </ul>

# Summary Changes to Asset Assumptions

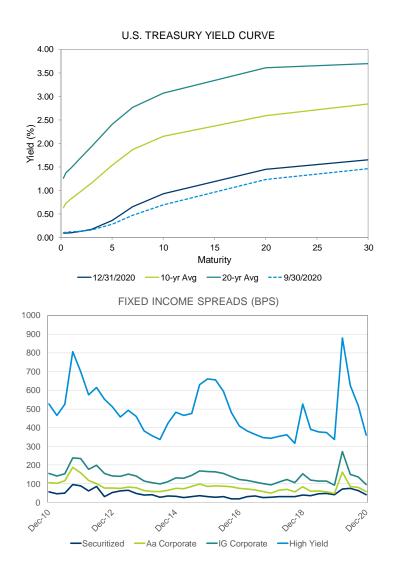
- Breakeven, Treasury yields and the forward curve are all up
  - Conditions pushed market-duration forecasts higher
  - Credit spreads tightened across all segments; weighing heavily on high yield

	ТОТ	RISK (%)		
	SEPT		DEC	
	2020	CHANGE	2020	
INFLATION	1.80	0.35	2.15	1.75
CASH EQUIVALENTS	0.55	0.15	0.70	0.75
TREASURIES	0.20	0.30	0.50	4.50
CORE BONDS	1.05	0.25	1.30	4.30
LT CORE BONDS	1.75	0.00	1.75	10.00
HIGH YIELD BONDS	3.45	-0.35	3.10	8.85
GLOBAL RE SECURITIES	5.40	0.00	5.40	15.85
PRIVATE REAL ESTATE	6.65	-0.45	6.20	14.00
U.S. STOCKS	5.50	-0.50	5.00	17.00
DEV. EX-U.S. STOCKS	6.00	-0.25	5.75	18.00
EMERGING MARKET STOCKS	6.00	-0.25	5.75	26.00
PRIVATE EQUITY	7.45	-0.50	6.95	28.00
GLOBAL 60/40 (ACWI/U.S. Core)	4.30	-0.15	4.15	10.75

- Real asset yields are down while inflation is up
- Equity forecasts are down largely due to negative valuation prospects
- Non-U.S. Equity return premium is up on attractive relative valuations

	RELATIVE RETURN CHANGES (%)			
	SEPT		DEC	
	2020	CHANGE	2020	
CASH - INFLATION	-1.25	-0.20	-1.45	
TREASURY - CASH	-0.35	0.15	-0.20	
CORE - TREASURY	0.85	-0.05	0.80	
LONG-TERM CORE - CORE	0.70	-0.25	0.45	
HIGH YIELD - CORE	2.40	-0.60	1.80	
GLOBAL RESI - CORE	4.35	-0.25	4.10	
U.S. STOCKS - CORE	4.45	-0.75	3.70	
PRIVATE EQUITY - U.S. STOCKS	1.95	0.00	1.95	
RETURNS MINUS INFLATION				
U.S. STOCKS	3.70	-0.85	2.85	
U.S. BONDS	-0.75	-0.10	-0.85	
CASH EQUIVALENTS	-1.25	-0.20	-1.45	

### **Fixed Income**



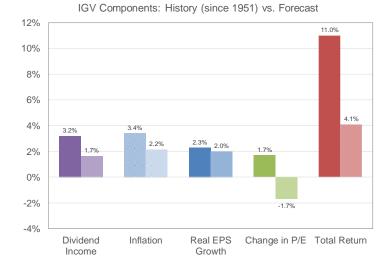
INFLA <sup>-</sup>	TION & FIXED INCOME	SEP 2020	CHANGE	DEC 2020
INFLATIO		0.69	0.24	0.93
INFLATIO	N 10-Year Treasury 10-Year Real		-0.12	
		<u>-0.94</u>		<u>-1.06</u>
	Breakeven	1.63	0.36	1.99
	Wilshire ACA	1.80	0.35	2.15
CASH	91-Day T-Bill	0.10	-0.01	0.09
	Yield Forecast in Year 10	1.35	0.30	1.65
	Wilshire ACA	0.55	0.15	0.70
CORE	U.S. Treasury Index	0.48	0.09	0.57
OOKL	Yield Forecast in Year 10	1.85	0.00	2.05
	Wilshire ACA	0.20	0.20	0.50
	WISHIE ACA	0.20	0.30	0.50
SPREAD	U.S. Corporate Spread	1.35	-0.40	0.95
S	Spread Forecast in Year 10	1.64	-0.02	1.62
	Wilshire ACA	1.50	0.00	1.50
	Core Bonds ACA	1.05	0.25	1.30
	High Yield Spread	5.47	-1.60	3.87
	Spread Forecast in Year 10	5.89	-0.05	5.84
·	Wilshire ACA	3.45	-0.35	3.10
	Wilshire / O/	0.40	0.00	0.10
DURATION	Long-Term Treasury	1.32	0.19	1.51
	Yield Forecast in Year 10	2.05	0.12	2.17
	Wilshire ACA	0.55	0.35	0.90
	Long G/C ACA	1.75	0.00	1.75

## **Equity Markets**

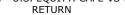
EQUITY:	PUBLIC & PRIVATE	SEP 2020	CHANGE	DEC 2020
US EQUITY	DDM	6.00	0.50	6.50
	IGV	5.20	-1.10	4.10
	CAPE	5.25	-1.65	3.60
	Wilshire ACA	5.50	-0.50	5.00
	Global ex-US ACA	6.25	-0.25	6.00
PRIVATE	Cost of Debt - Public	3.10	0.15	3.25
	Cost of Debt - Private	5.45	0.00	5.45
	Wilshire ACA	7.45	-0.50	6.95

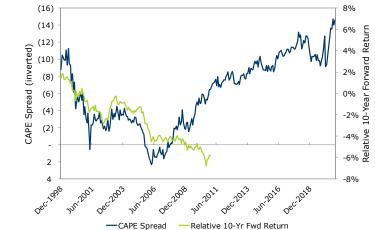
U.S. EQUITY: ADJUSTED P/E RATIO VS FORWARD RETURN





RELATIVE DEV. - U.S. EQUITY: CAPE VS FORWARD

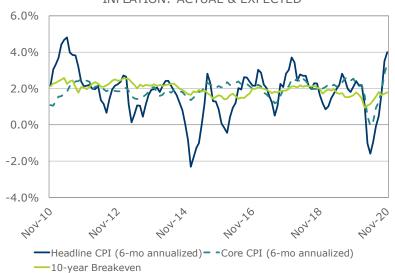




### **Real Assets**

- Breakeven dipped to 0.5% in mid-March and has been steadily increasing since then
- Assumption of 2.15% is higher than actual BE, which was the case in Sept.
- Real asset yields are down

	TOT	RISK (%)		
	SEPT		DEC	
	2020	CHANGE	2020	
U.S. TIPS	0.40	0.40	0.80	6.00
GLOBAL RE SECURITIES	5.40	0.00	5.40	15.85
PRIVATE REAL ESTATE	6.65	-0.45	6.20	14.00
COMMODITIES	2.35	0.50	2.85	15.00
INFLATION	1.80	0.35	2.15	1.75



	REAL ASSETS	SEP 2020	CHANGE	DEC 2020
LISTED	Inflation Capture	1.35	0.25	1.60
	REIT Yield	3.85	-0.25	3.60
	Midstream Yield	9.90	-2.00	7.90
	Infrastructue Yield	3.60	-0.50	3.10
	Commodities ( $\pi$ + Cash)	2.35	0.50	2.85
PRIVATE	RE Assumed Cap Rate	4.25	-0.25	4.00
	Cost of Debt - Private	3.25	0.20	3.45
Prv	t. Infra. Prm/Dsct vs. PRE	-0.25	-0.25	-0.50
	Leverage vs. Real Estate	2.5	0.00	2.5

#### INFLATION: ACTUAL & EXPECTED

# Equilibrium Assumptions



## Q4 2020 Correlation Matrix

	EQUITY							FIXED INCOME						REAL ASSETS					
		Dev		Global					LT			Dev ex-		Real Estate					
	US	ex-US	Emg	ex-US	Global	Private		Core	Core		High	US Bond	US	Global	Private		Real	US	
	Stock	Stock	Stock	Stock	Stock	Equity	Cash	Bond	Bond	TIPS	Yield	(Hdg)	RES	RES	RE	Cmdty	Assets	CPI	
COMPOUND RETURN (%)	5.00	5.75	5.75	6.00	5.55	6.95	0.70	1.30	1.75	0.80	3.10	0.35	5.20	5.40	6.20	2.85	5.65	2.15	
ARITHMETIC RETURN (%)	6.35	7.25	8.75	7.65	6.90	10.35	0.70	1.40	2.15	1.00	3.60	0.45	6.55	6.55	7.10	3.90	6.15	2.15	
EXPECTED RISK (%)	17.00	18.00	26.00	19.15	17.15	28.00	0.75	4.30	8.85	6.00	10.00	4.30	17.00	15.85	14.00	15.00	10.15	1.75	
CASH YIELD (%)	1.50	2.25	1.75	2.10	1.75	0.00	0.70	2.35	3.00	1.60	7.00	1.35	3.60	3.60	2.50	0.70	2.00	0.00	
GROWTH EXPOSURE	8.00	8.00	8.00	8.00	8.00	13.50	0.00	-0.80	-2.10	-3.00	4.00	-1.00	6.00	6.00	3.50	0.00	1.80	0.00	
INFLATION EXPOSURE	-3.00	0.00	5.00	1.55	-1.10	-3.80	0.00	-2.45	-6.55	2.50	-1.00	-3.00	1.00	1.95	1.00	12.00	4.90	1.00	
CORRELATIONS																			
US Stock	1.00																		
Dev ex-US Stock (USD)	0.81	1.00																	
Emerging Mkt Stock	0.74	0.74	1.00																
Global ex-US Stock	0.83	0.96	0.87	1.00															
Global Stock	0.95	0.92	0.83	0.94	1.00													1	
Private Equity	0.74	0.64	0.62	0.67	0.74	1.00							******	******					
Cash Equivalents	-0.05	-0.09	-0.05	-0.08	-0.07	0.00	1.00												
Core Bond	0.28	0.13	0.00	0.09	0.20	0.31	0.19	1.00											
LT Core Bond	0.31	0.16	0.01	0.12	0.23	0.32	0.11	0.92	1.00									1	
TIPS	-0.05	0.00	0.15	0.05	0.00	-0.03	0.20	0.59	0.47	1.00									
High Yield Bond	0.54	0.39	0.49	0.45	0.51	0.34	-0.10	0.25	0.32	0.05	1.00							1	
Dev ex-US Bond (Hdg)	0.16	0.25	-0.01	0.17	0.18	0.26	0.10	0.66	0.65	0.39	0.26	1.00							
US RE Securities	0.58	0.47	0.44	0.49	0.56	0.50	-0.05	0.17	0.23	0.10	0.56	0.05	1.00						
Global RE Securities	0.64	0.58	0.56	0.61	0.65	0.58	-0.05	0.17	0.22	0.11	0.61	0.03	0.96	1.00					
Private Real Estate	0.54	0.44	0.44	0.47	0.52	0.51	-0.05	0.19	0.25	0.09	0.57	0.05	0.77	0.75	1.00				
Commodities	0.25	0.34	0.39	0.38	0.32	0.27	0.00	-0.02	-0.02	0.25	0.29	-0.10	0.25	0.28	0.25	1.00			
Real Assets	0.48	0.51	0.58	0.57	0.54	0.47	-0.02	0.23	0.25	0.39	0.56	0.05	0.70	0.75	0.70	0.65	1.00		
Inflation (CPI)	-0.10	-0.15	-0.13	-0.15	-0.13	-0.10	0.10	-0.12	-0.12	0.15	-0.08	-0.08	0.05	0.03	0.05	0.44	0.26	1.00	

# **Alternative Investment Assumptions**

	BASKET WEIGHT	EXPECTED RETURN (%)	EXPECTED RISK (%)
PRIVATE EQUITY			
BUYOUTS	50%	5.00	30.00
VENTURE CAPITAL	20%	7.50	44.00
DISTRESSED DEBT	5%	5.25	20.00
MEZZANINE DEBT	5%	5.00	20.00
NON-US BUYOUTS	20%	6.25	32.00
PRIVATE EQUITY BASKET	2070	6.95	28.00
PRIVATE REAL ESTATE		0.00	
CORE	70%	5.20	12.00
VALUE ADDED	15%	6.90	17.50
OPPORTUNISITC	15%	8.85	25.00
PRIVATE REAL ESTATE BASKET		6.20	14.00
PUBLIC REAL ASSETS			
GLOBAL REAL ESTATE	31%	5.40	15.85
U.S. TIPS	48%	0.80	6.00
COMMODITIES	33%	2.85	15.00
GOLD	9%	2.85	18.00
INFRA. / MDSTRM ENERGY	12%	5.30	16.20
BORROWING	-33%	0.95	0.75
PUBLIC REAL ASSETS BASKET		4.10	11.05
PRIVATE REAL ASSETS			
PRIVATE REAL ESTATE	35%	6.20	14.00
TIMBER	35%	6.15	15.00
OIL & GAS	30%	7.05	18.00
PRIVATE REAL ASSETS BASKET		7.00	11.25
HEDGE FUNDS			
EQUITY MARKET NEUTRAL	10%	2.75	4.50
EVENT DRIVEN	25%	4.20	7.00
EQUITY LONG/SHORT	35%	5.00	9.75
GLOBAL MACRO	5%	4.10	6.75
RELATIVE VALUE	25%	3.60	5.75
HEDGE FUND BASKET		4.25	6.60

## **Private Markets Solutions**

SERVICE	INCLUDES	COMMINGLED VEHICLE	SEPARATE ACCOUNTS	ADVISORY SERVICES
Sourcing	<ul> <li>Map market</li> <li>(Assistance in) building relationships</li> <li>Enhanced manager access</li> </ul>	$\checkmark$	$\checkmark$	~
Due Diligence	<ul> <li>Staged investment due diligence</li> <li>Operational due diligence</li> <li>Business terms review</li> </ul>	$\checkmark$	$\checkmark$	$\checkmark$
Co-investments & Secondaries	Opportunistic allocation	$\checkmark$	$\checkmark$	Upon client request
Tax & Legal	<ul><li>Legal review</li><li>Tax reporting</li></ul>	$\checkmark$	$\checkmark$	CLIENT
Portfolio Planning	<ul> <li>Forward calendar composition</li> <li>Portfolio construction</li> <li>Position sizing</li> </ul>	$\checkmark$	$\checkmark$	$\checkmark$
Investment Decisions	<ul> <li>Final investment discretion</li> </ul>	WPM	WPM	CLIENT
Monitoring & Reporting	<ul> <li>Quarterly reviews</li> <li>Frequent touch points</li> <li>Performance reporting</li> </ul>	$\checkmark$	$\checkmark$	Upon client request
Portfolio Administration	<ul><li>Cashflow management</li><li>Annual audit</li></ul>	$\checkmark$	$\checkmark$	CLIENT*

 $\checkmark$  Denotes inclusion within the service

\*Subject to separate administrative services contract

# **Private Equity Network**



Manager names represent firms tracked in Wilshire's investment database with corresponding contact notes.

#### WILSHIRE

## **Real Assets Network**



Manager names represent firms tracked in Wilshire's investment database with corresponding contact notes.

WILSHIRE

# **Consulting Research & Education**

## **Market/Economic & Topical**

- · Asset Allocation Return and Risk Assumptions Annual
- Midstream Energy Infrastructure: The Evolution of an Asset Class
- Hedge Funds 2.0: An Integrated Approach To Investing In Marketable Alternatives
- · Cryptocurrencies: Thoughts and Concerns for Institutional Investors
- MLP Update: Implications of Recent Tax Code Changes
- Where's the "F" in ESG?
- Wilshire ESG Client Survey
- Recent Trends in Hedge Fund Fees: Say Goodbye to 2 & 20
- Benchmarking Risk Parity Portfolios
- · Climate Change: Evolving Risks and Opportunities
- Wilshire Consulting's Risk Lenses The Essential Nature of Risk
- European Credit Environment and Opportunity Set
- Implications of Rising Rates on Asset Performance
- · Alternative Mutual Fund Strategies: Liquid Opportunities
- ESG Investing Update
- Measuring Up
- TIPS Return Drivers: Examples of Divergent TIPS Performance
- Liquidity Management: Bridge Over Troubled Water
- Forecasting Private Equity Returns: Building Return Assumptions in Private Markets
- Credit Opportunities: Perspectives on the Current Marketplace
- Factor-Based Asset Allocation (2 Part Paper)

# **Consulting Research & Education**

## **Asset Class/Strategic**

- Returns as Far as the Eye Can See: Ultra-Long-Term Asset Class Assumptions
- Smart Beta: The Space between Alpha and Beta
- · Economic Factor Portfolios: A Macro Lens for Understanding Market Behavior
- Gliding Into Balance: Glidepath Approach to Implementing Risk Parity
- Currency Management Today
- A Call for Patience: Keep Your Eye on the Horizon
- · Considering the Alternatives: Alternative Risk/Return Strategies
- Bonds Gone Wild: The Role of Unconstrained Bond Strategies
- Recent Developments in Emerging Markets Debt
- Hedge Fund Style Assumptions: Methodology Overview
- Revisiting Home-Country Bias
- Alternative Equity-Weighting Strategies
- Bank Loans: A Special Credit Opportunity
- A Rebalancing Act: Implementing a Rebalancing Policy
- The Weighting is the Hardest Part, Dynamic Asset Allocation
- The Bucket List: Combining Assets Classes in Asset Allocation
- Opportunistic Investing
- Risk-Focused Diversification
- · Implications of Return Non-normality on Asset Allocation
- Infrastructure Investing
- Incorporating Active Management... Over Active Imagination

### WILSHIRE

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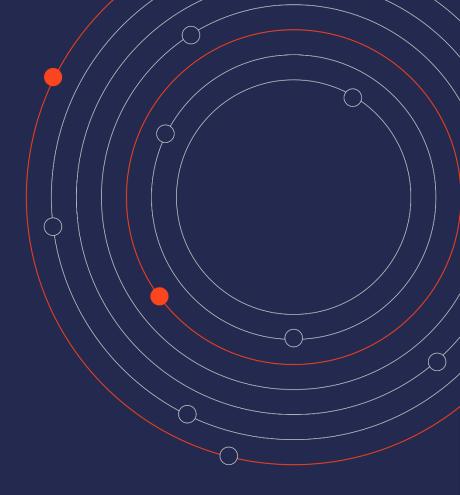
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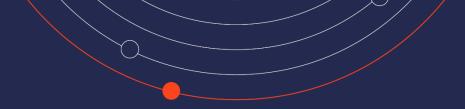
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## Wilshire



# Numbers in Context

4<sup>th</sup> Quarter 2020



# **Market Commentary**

## **U.S. Equity**

Although Coronavirus infections are accelerating and many cities are re-imposing restrictions, both consumer and business surveys are moderating at encouraging levels. However, job growth has slowed dramatically and initial jobless claims remain at what would normally be historic levels. The big news on the virus front is the commencement of vaccine distribution but that does not mean we are close to any normalization of everyday activities.

Consumer price changes slowed during the fourth quarter, with modest gains for the past twelve months. The Consumer Price Index was up 0.4% for the three months ending November and up 1.2% for the one-year period.

### Non-U.S. Equity

A second wave of COVID-19 infections is hindering several European countries and the ECB responded by expanding its money-printing program by hundreds of billions of euros. The Chinese economy is poised for growth this year, unlike most other countries, but that is driven by the PRC's traditional strengths, such as exports, while domestic demand is still weak.

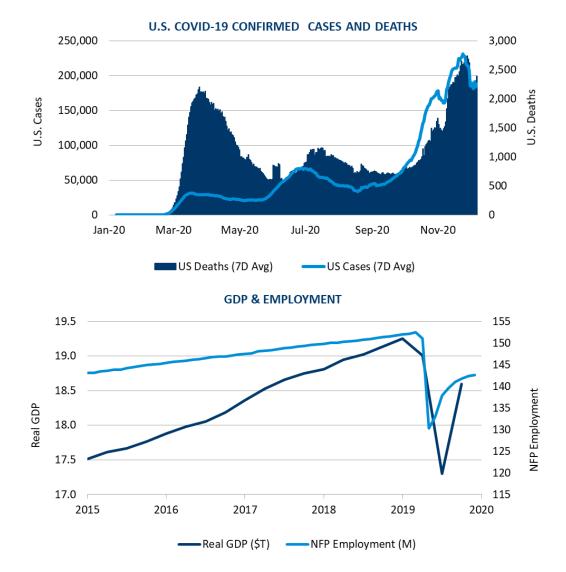
### **Fixed Income**

The U.S. Treasury yield curve was up across most maturities with the 10-year Treasury yield ending the quarter at 0.93%. The FOMC met twice with no change to their overnight rate, which they expect will be near zero through 2023. The Committee reiterated its pledge to support the economic recovery, including an increase in its bond-buying activities.

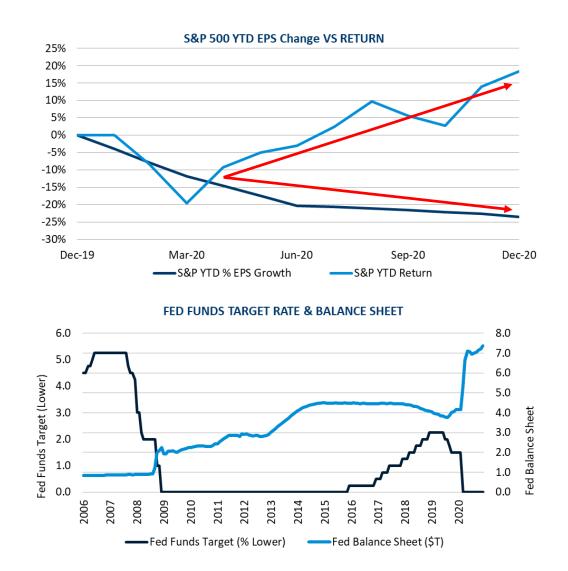
## **December 2020 Asset Class Assumptions**

			EQI	JITY			FIXED INCOME				REAL ASSETS							
		Dev		Global					LT			Dev ex-		Real Estate				
	US	ex-US	Emg	ex-US	Global	Private		Core	Core		High	US Bond	US	Global	Private		Real	US
	Stock	Stock	Stock	Stock	Stock	Equity	Cash	Bond	Bond	TIPS	Yield	(Hdg)	RES	RES	RE	Cmdty	Assets	CPI
COMPOUND RETURN (%)	5.00	5.75	5.75	6.00	5.55	6.95	0.70	1.30	1.75	0.80	3.10	0.35	5.20	5.40	6.20	2.85	5.65	2.15
ARITHMETIC RETURN (%)	6.35	7.25	8.75	7.65	6.90	10.35	0.70	1.40	2.15	1.00	3.60	0.45	6.55	6.55	7.10	3.90	6.15	2.15
EXPECTED RISK (%)	17.00	18.00	26.00	19.15	17.15	28.00	0.75	4.30	8.85	6.00	10.00	4.30	17.00	15.85	14.00	15.00	10.15	1.75
CASH YIELD (%)	1.50	2.25	1.75	2.10	1.75	0.00	0.70	2.35	3.00	1.60	7.00	1.35	3.60	3.60	2.50	0.70	2.00	0.00
GROWTH EXPOSURE	8.00	8.00	8.00	8.00	8.00	13.50	0.00	-0.80	-2.10	-3.00	4.00	-1.00	6.00	6.00	3.50	0.00	1.80	0.00
INFLATION EXPOSURE	-3.00	0.00	5.00	1.55	-1.10	-3.80	0.00	-2.45	-6.55	2.50	-1.00	-3.00	1.00	1.95	1.00	12.00	4.90	1.00
CORRELATIONS																		
US Stock	1.00																	
Dev ex-US Stock (USD)	0.81	1.00																
Emerging Mkt Stock	0.74	0.74	1.00															
Global ex-US Stock	0.83	0.96	0.87	1.00														
Global Stock	0.95	0.92	0.83	0.94	1.00													
Private Equity	0.74	0.64	0.62	0.67	0.74	1.00												
Cash Equivalents	-0.05	-0.09	-0.05	-0.08	-0.07	0.00	1.00											
Core Bond	0.28	0.13	0.00	0.09	0.20	0.31	0.19	1.00										
LT Core Bond	0.31	0.16	0.01	0.12	0.23	0.32	0.11	0.92	1.00									
TIPS	-0.05	0.00	0.15	0.05	0.00	-0.03	0.20	0.59	0.47	1.00								
High Yield Bond	0.54	0.39	0.49	0.45	0.51	0.34	-0.10	0.25	0.32	0.05	1.00							
Dev ex-US Bond (Hdg)	0.16	0.25	-0.01	0.17	0.18	0.26	0.10	0.66	0.65	0.39	0.26	1.00		*****				
US RE Securities	0.58	0.47	0.44	0.49	0.56	0.50	-0.05	0.17	0.23	0.10	0.56	0.05	1.00			1		
Global RE Securities	0.64	0.58	0.56	0.61	0.65	0.58	-0.05	0.17	0.22	0.11	0.61	0.03	0.96	1.00				
Private Real Estate	0.54	0.44	0.44	0.47	0.52	0.51	-0.05	0.19	0.25	0.09	0.57	0.05	0.77	0.75	1.00			
Commodities	0.25	0.34	0.39	0.38	0.32	0.27	0.00	-0.02	-0.02	0.25	0.29	-0.10	0.25	0.28	0.25	1.00		******
Real Assets	0.48	0.51	0.58	0.57	0.54	0.47	-0.02	0.23	0.25	0.39	0.56	0.05	0.70	0.75	0.70	0.65	1.00	
Inflation (CPI)	-0.10	-0.15	-0.13	-0.15	-0.13	-0.10	0.10	-0.12	-0.12	0.15	-0.08	-0.08	0.05	0.03	0.05	0.44	0.26	1.00

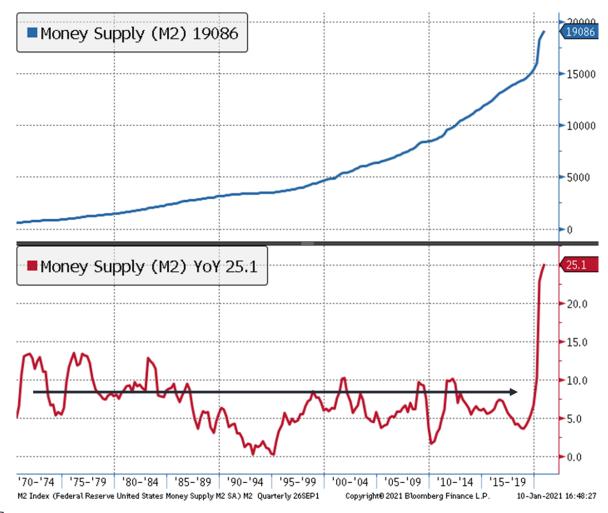
## 2020 "Turn the Page"



## 2020 Economic & Market Divergence



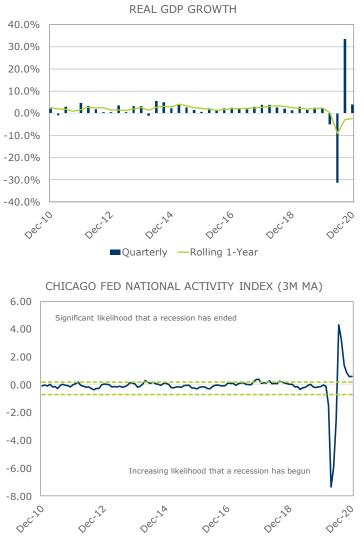
# Money Supply (M2) Growth



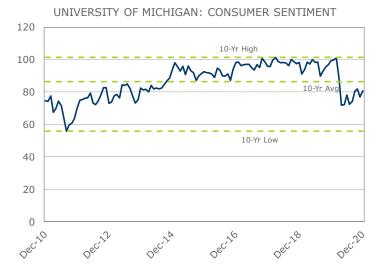
**Economic/Market Activity** 



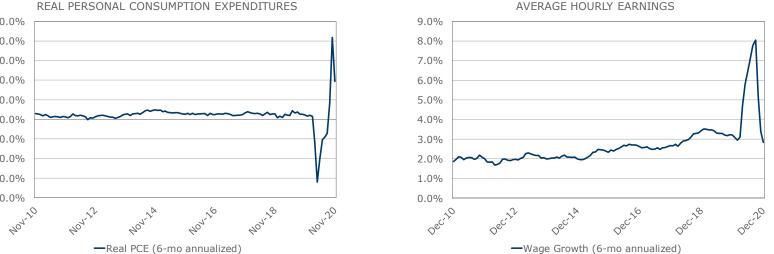
## **Economic Growth**



## **Consumer Activity**



REAL PERSONAL CONSUMPTION EXPENDITURES



Data Sources: Bloomberg

50.0%

40.0%

30.0%

20.0%

10.0%

0.0%

-10.0%

-20.0%

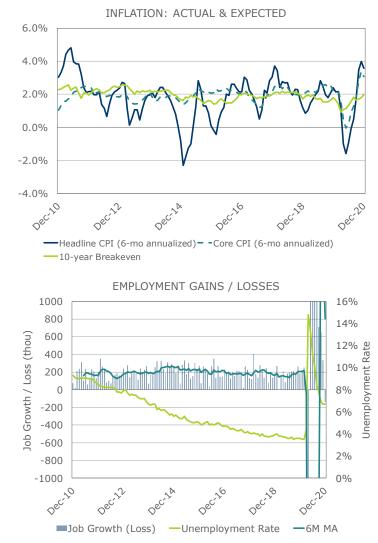
-30.0%

-40.0%

# **Business Activity**

ISM REPORT ON BUSINESS 65 Indicates expansion of manufacturing 50 Indicates contraction of manufacturing 35 Decito 2ect2 Decila 2ec.16 Decrite Deci20 -ISM Manufacturing PMI -ISM Services PMI INDUSTRIAL PRODUCTION INDEX DURABLE GOODS NEW ORDERS 40.0% 120.0% 100.0% 30.0% 80.0% 20.0% 60.0% 10.0% 40.0% 0.0% 20.0% -10.0% 0.0% Vhr -20.0% -20.0% -30.0% -40.0% -40.0% -60.0% Dec.10 Decilo Decilo Decit Decita Decrito Decilo Decil Decilo ~6 0° Oe Index Change (6-mo annualized) -Durable Goods (6-mo annualized)

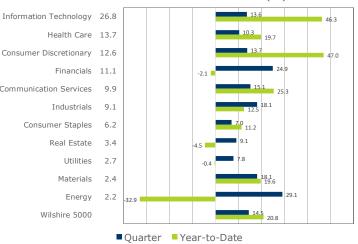
## Inflation and Employment

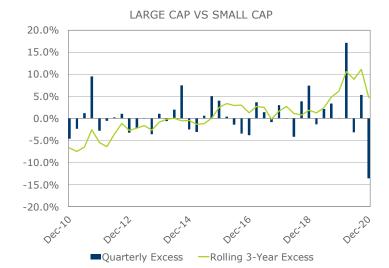


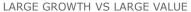
# U.S. Equity Market

	AS OF 12/31/2020	QTR	YTD	1 YR	3 YR	5 YR	10 YR	Ir
	WILSHIRE 5000 INDEX	14.5	20.8	20.8	14.5	15.5	13.8	C
	WILSHIRE U.S. LARGE CAP	13.2	21.2	21.2	15.0	15.8	14.0	
	WILSHIRE U.S. SMALL CAP	31.0	17.4	17.4	9.7	12.9	11.5	Co
-	WILSHIRE U.S. LARGE GROWTH	12.8	35.4	35.4	21.0	19.8	16.4	
	WILSHIRE U.S. LARGE VALUE	13.6	7.4	7.4	8.9	11.6	11.6	
	WILSHIRE U.S. SMALL GROWTH	29.7	29.7	29.7	14.9	16.2	13.2	
	WILSHIRE U.S. SMALL VALUE	32.2	6.2	6.2	4.7	9.5	9.7	
-	WILSHIRE REIT INDEX	10.6	-7.9	-7.9	3.3	4.3	8.3	
	MSCI USA MIN. VOL. INDEX	6.9	5.8	5.8	11.2	12.6	13.4	
	FTSE RAFI U.S. 1000 INDEX	17.5	8.0	8.0	8.2	11.7	11.7	

#### U.S. SECTOR WEIGHT AND RETURN (%)





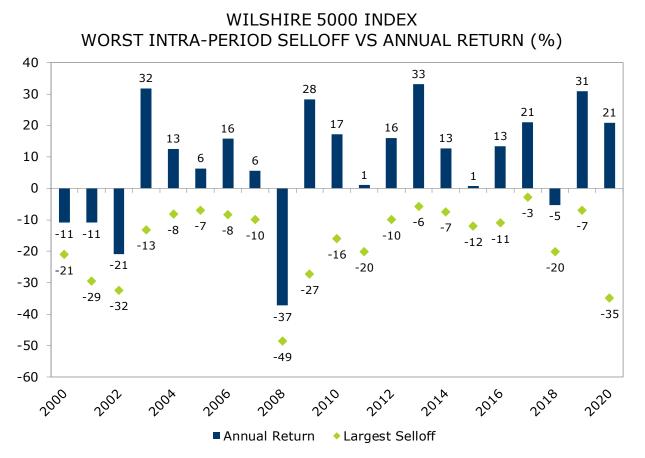




Data Sources: Bloomberg, Wilshire Atlas

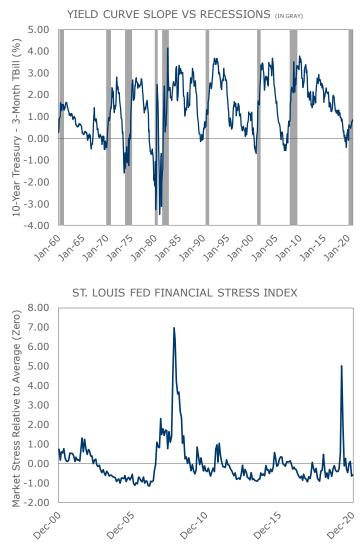
## **Annual Returns**

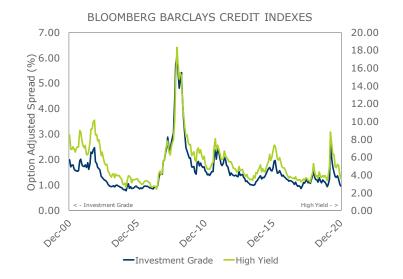
Despite the largest sell-off since the credit crisis, U.S. equity had a second-straight big year



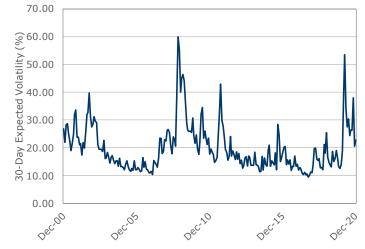
Data Sources: Wilshire

## **Risk Monitor**



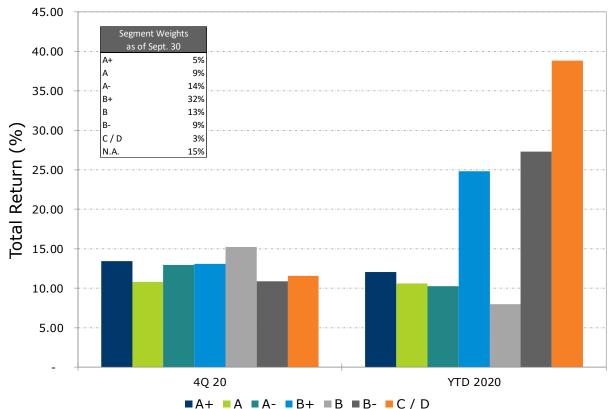


CBOE VOLATILITY INDEX



## Returns by Quality Segment

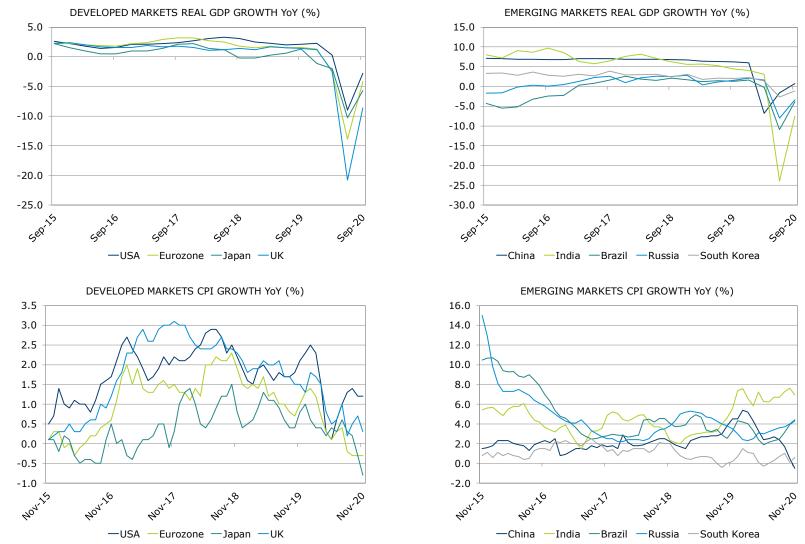
Although gains were broad based for the quarter, lower quality names led for the year



### **RETURN BY S&P QUALITY RATING**

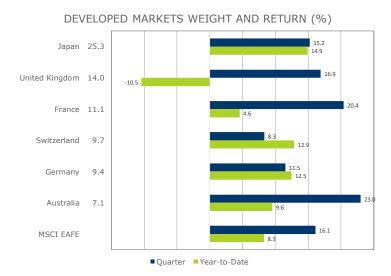
Data Sources: Wilshire Atlas

## Non-U.S. Growth and Inflation

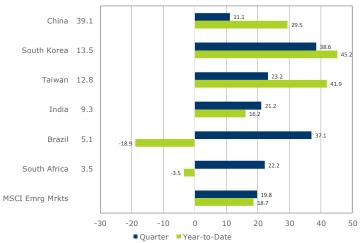


## Non-U.S. Equity Market

AS OF 12/31/2020	QTR	YTD	1 YR	3 YR	5 YR	10 YR
MSCI ACWI EX-US (\$G)	17.1	11.1	11.1	5.4	9.4	5.4
MSCI EAFE (\$G)	16.1	8.3	8.3	4.8	8.0	6.0
MSCI EMERGING MARKETS (\$G)	19.8	18.7	18.7	6.6	13.2	4.0
MSCI FRONTIER MARKETS (\$G)	17.5	-2.4	-2.4	-1.5	5.1	1.7
MSCI ACWI EX-US GROWTH (\$G)	14.0	22.6	22.6	10.4	12.4	7.3
MSCI ACWI EX-US VALUE (\$G)	20.6	0.5	0.5	0.4	6.6	3.6
MSCI ACWI EX-US SMALL (\$G)	18.6	14.7	14.7	5.0	9.8	6.3
MSCI ACWI MINIMUM VOLATILITY	6.5	3.3	3.3	7.6	9.8	9.8
MSCI EAFE MINIMUM VOLATILITY	8.0	0.6	0.6	3.8	6.2	7.2
FTSE RAFI DEVELOPED EX-US	21.3	3.0	3.0	1.1	6.6	4.2
MSCI EAFE LC (G)	11.4	1.3	1.3	3.5	6.3	7.3
MSCI EMERGING MARKETS LC (G)	16.1	19.5	19.5	8.5	13.0	7.0



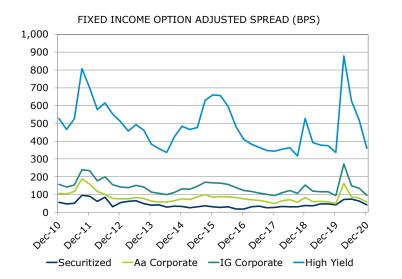
#### EMERGING MARKETS WEIGHT AND RETURN (%)

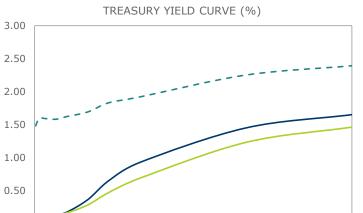


## **U.S. Fixed Income**

AS OF 12/31/2020	YTW	DUR.	QTR	YTD	1 YR	3 YR	5 YR	10 YR
BLOOMBERG BARCLAYS AGGREGATE	1.1	6.2	0.7	7.5	7.5	5.3	4.4	3.8
BLOOMBERG BARCLAYS TREASURY	0.6	7.2	-0.8	8.0	8.0	5.2	3.8	3.3
BLOOMBERG BARCLAYS GOV'T-REL.	1.1	6.0	0.9	5.9	5.9	5.0	4.4	3.6
BLOOMBERG BARCLAYS SECURITIZED	1.2	2.6	0.3	4.2	4.2	3.8	3.2	3.1
BLOOMBERG BARCLAYS CORPORATE	1.7	8.8	3.0	9.9	9.9	7.1	6.7	5.6
BLOOMBERG BARCLAYS LT G/C	2.3	16.8	1.7	16.1	16.1	9.8	9.3	8.2
BLOOMBERG BARCLAYS LT TREASURY	1.5	19.2	-3.0	17.7	17.7	9.9	7.8	7.8
BLOOMBERG BARCLAYS LT GOV't-REL.	2.7	13.8	2.7	9.6	9.6	8.0	8.4	7.7
BLOOMBERG BARCLAYS LT CORP.	2.8	15.5	5.1	13.9	13.9	9.4	10.2	8.3
BLOOMBERG BARCLAYS U.S. TIPS *	0.8	8.0	1.6	11.0	11.0	5.9	5.1	3.8
BLOOMBERG BARCLAYS HIGH YIELD	4.2	3.6	6.5	7.1	7.1	6.2	8.6	6.8
TREASURY BILLS	0.1	0.3	0.0	0.7	0.7	1.6	1.2	0.7

\* Yield and Duration statistics are for a proxy index based on similar maturity, the Bloomberg Barclays U.S. Treasury 7-10 Year Index





15

-12/31/2020 -9/30/2020 --12/31/2019

20

25

#### Data Sources: Bloomberg

0.00

5

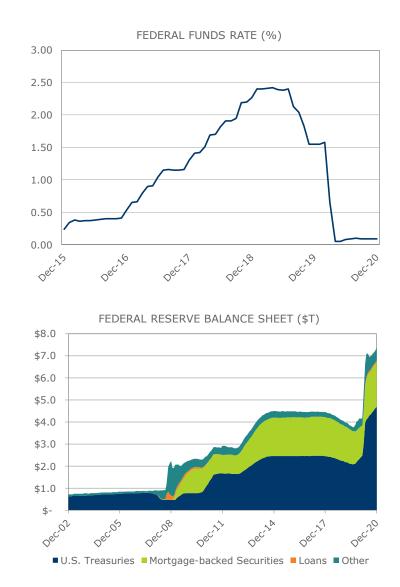
10

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# **Federal Reserve**

- Current expectation for the Fed-funds rate is to remain near zero through 2023
- Federal Reserve has added more than \$3 trillion in assets to their balance sheet just this year
- Unlike after the GFC, the Fed is also buying corporate and municipal bonds in addition to Treasuries and MBS

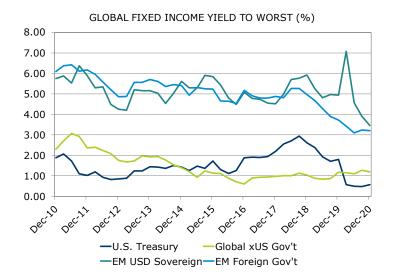
	Announced	Closed	Amount (bil)
QE1	11/25/2008	3/31/2010	\$1,403
QE2	11/3/2010	6/29/2012	\$568
QE3	9/13/2012	10/29/2014	\$1,674
QE4	3/23/2020		\$3,245



## Non-U.S. Fixed Income

AS OF 12/31/2020	QTR	YTD	1 YR	3 YR	5 YR	10 YR
DEVELOPED MARKETS						
BLMBRG BRCLYS GLBL AGGREGATE XUS	5.1	10.1	10.1	4.2	4.9	2.0
BLMBRG BRCLYS GLBL AGGREGATE XUS *	0.9	3.9	3.9	4.9	4.4	4.4
BLMBRG BRCLYS GLOBAL INF LNKD XUS	7.0	13.4	13.4	4.8	6.0	4.3
BLMBRG BRCLYS GLOBAL INF LNKD XUS *	1.9	8.4	8.4	5.9	7.0	6.2
EMERGING MARKETS (HARD CURRENCY)						
BLMBRG BRCLYS EM USD AGGREGATE	4.5	6.5	6.5	5.5	6.9	6.0
EMERGING MARKETS (FOREIGN CURRENCY)						
BLMBRG BRCLYS EM LOCAL CURR. GOV'T	7.1	5.3	5.3	3.7	6.1	2.7
BLMBRG BRCLYS EM LOCAL CURR. GOV'T *	0.9	3.2	3.2	4.8	4.2	3.4
EURO vs. DOLLAR	4.2	8.9	8.9	0.6	2.4	-0.9
YEN vs. DOLLAR	2.2	5.2	5.2	3.0	3.1	-2.4
POUND vs. DOLLAR	5.8	3.1	3.1	0.4	-1.5	-1.3

\* Returns are reported in terms of local market investors, which removes currency effects.

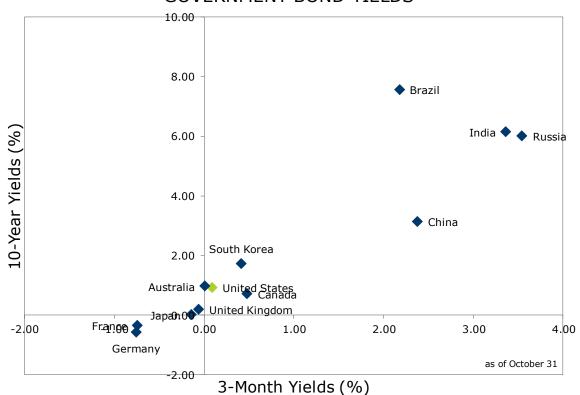


U.S. DOLLAR INDEX: ADVANCED ECONOMIES



## **Global Interest Rates**

Negative rates found in Germany and France; low but positive rates, and at similar levels, in the U.S. and Australia while the U.K. approaches zero

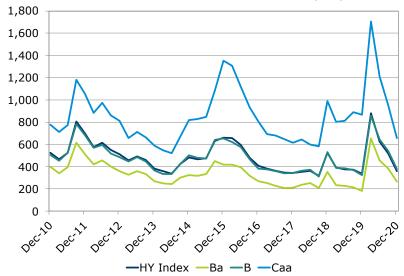


GOVERNMENT BOND YIELDS

## High Yield Bond Market

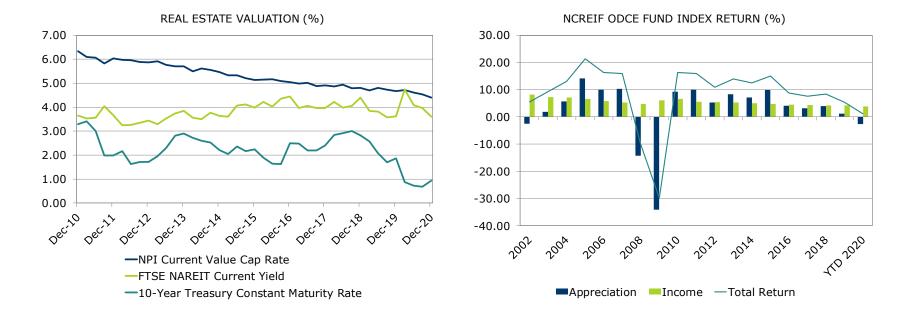
AS OF 12/31/2020		YTW	QTR	YTD	1 YR	3 YR	5 YR	10 YR
BLOOMBERG BARCLAYS HIGH YIELD		4.2	6.5	7.1	7.1	6.2	8.6	6.8
S&P LSTA LEVERAGE LOAN INDEX		4.0	3.4	2.8	2.8	4.2	5.3	4.0
HIGH YIELD QUALITY DISTRIBUTION	WEIGHT							
Ba U.S. HIGH YIELD	54.4%	3.2	5.7	10.2	10.2	7.5	8.5	7.3
B U.S. HIGH YIELD	32.7%	4.4	5.8	4.6	4.6	5.8	7.9	6.3
Caa U.S. HIGH YIELD	12.1%	7.1	9.9	2.3	2.3	2.5	9.3	6.4
Ca to D U.S. HIGH YIELD	0.8%	15.6	34.1	2.6	2.6	0.3	16.1	-3.9
Non-Rated U.S. HIGH YIELD	0.0%	0.0	0.0	-6.5	-6.5	0.2	3.0	3.2

FIXED INCOME OPTION ADJUSTED SPREAD (BPS)



## **Real Assets**

AS OF 12/31/2020	QTR	YTD	1 YR	3 YR	5 YR	10 YR
BLOOMBERG BARCLAYS U.S. TIPS	1.6	11.0	11.0	5.9	5.1	3.8
BLOOMBERG COMMODITY INDEX	10.2	-3.1	-3.1	-2.5	1.0	-6.5
BLOOMBERG GOLD INDEX	-0.4	20.9	20.9	11.5	11.0	2.1
WILSHIRE GLOBAL RESI INDEX	13.4	-8.5	-8.5	2.5	4.6	7.1
NCREIF ODCE FUND INDEX	1.3	1.2	1.2	4.9	6.2	9.9
NCREIF TIMBERLAND INDEX	0.6	0.8	0.8	1.8	2.3	4.6
ALERIAN MIDSTREAM ENERGY	20.1	-23.4	-23.4	-6.2	1.5	n.a.



#### Data Sources: Bloomberg, National Council of Real Estate Investment Fiduciaries

## **Asset Class Performance**

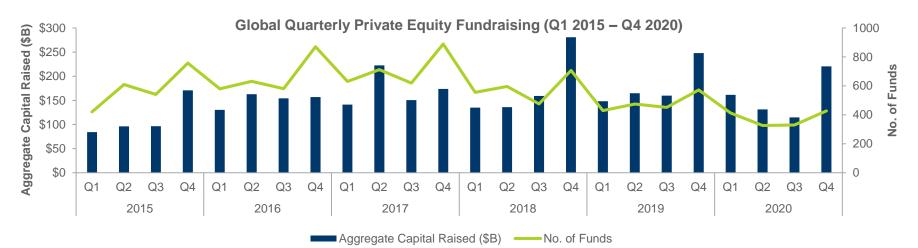
	ASSET CLASS RETURNS - BEST TO WORST									
2015	2016	2017	2018	2019	2020 YTD	AS OF 12/20				
REITs	MLPs	Emrg Mrkts	T-Bills	U.S. Equity	U.S. Equity	U.S. Equity				
4.2%	18.3%	37.7%	1.9%	31.0%	20.8%	15.5%				
U.S. Equity	High Yield	Developed	Core Bond	REITs	Emrg Mrkts	Emrg Mrkts				
0.7%	17.1%	25.6%	0.0%	25.8%	18.7%	13.2%				
Core Bond	U.S. Equity	U.S. Equity	U.S. TIPS	Developed	U.S. TIPS	High Yield				
0.6%	13.4%	21.0%	-1.3%	22.7%	11.0%	8.6%				
T-Bills	Commodities	High Yield	High Yield	Emrg Mrkts	Developed	Developed				
0.1%	11.8%	7.5%	-2.1%	18.9%	8.3%	8.0%				
Developed	Emrg Mrkts	REITs	REITs	High Yield	Core Bond	U.S. TIPS				
-0.4%	11.6%	4.2%	-4.8%	14.3%	7.5%	5.1%				
U.S. TIPS	REITs	Core Bond	U.S. Equity	Core Bond	High Yield	Core Bond				
-1.4%	7.2%	3.6%	-5.3%	8.7%	7.1%	4.4%				
High Yield	U.S. TIPS	U.S. TIPS	Commodities	U.S. TIPS	T-Bills	REITS				
-4.5%	4.7%	3.0%	-11.2%	8.4%	0.7%	4.3%				
Emrg Mrkts	Core Bond	Commodities	MLPs	Commodities	Commodities	Midstream				
-14.6%	2.6%	1.7%	-12.4%	7.7%	-3.1%	1.5%				
Commodities	Developed	T-Bills	Developed	MLPs	REITs	T-Bills				
-24.7%	1.5%	0.8%	-13.4%	6.6%	-7.9%	1.2%				
MLPs	T-Bills	MLPs	Emrg Mrkts	T-Bills	Midstream	Commodities				
-32.6%	0.3%	-6.5%	-14.2%	2.3%	-23.4%	1.0%				

Note: Developed asset class is developed equity markets ex-U.S., ex-Canada

# Appendix: Private Market Trends



# Private Equity – Fundraising & Investment Activity

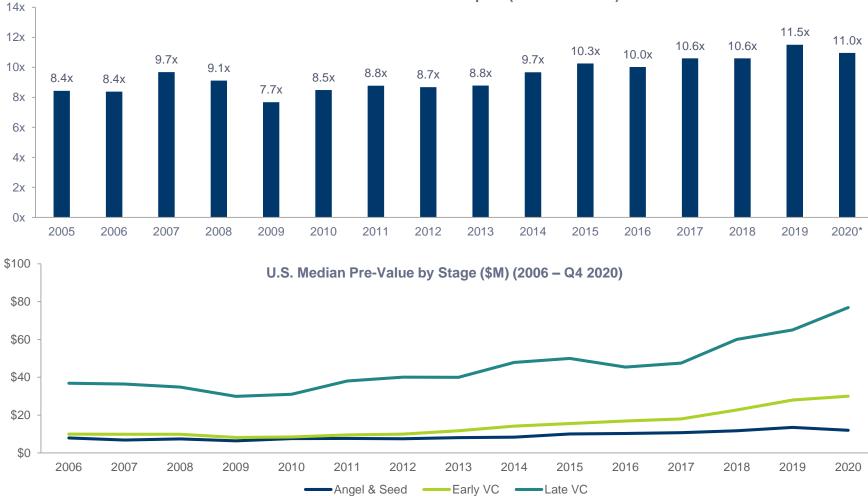


Global Quarterly Private Equity-Backed Buyout Deals (Q1 2015 – Q4 2020)



Data Sources: Preqin, as of December 31, 2020

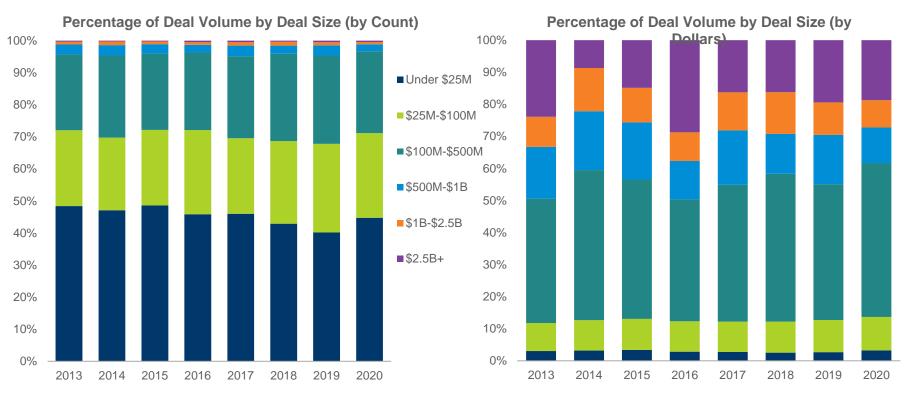
## Private Equity – Pricing & Valuations



LBO Purchase Price Multiples (2005 - Q3 2020)

Data Sources: S&P LBO; PitchBook, as of December 31, 2020.

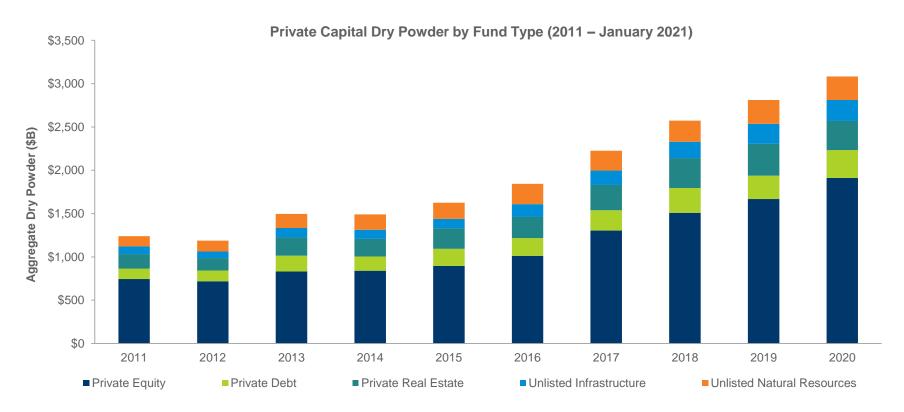
# U.S. Investment Activity by Deal Size



- Deal volume continues to be dominated by lower middle market deals with investment sizes below \$100 million through the fourth quarter of 2020
- However, deals with below \$100 million check sizes comprised only 14% of all deal volume by amount of capital invested in the fourth quarter of 2020

Data Sources: PitchBook, as of December 31, 2020

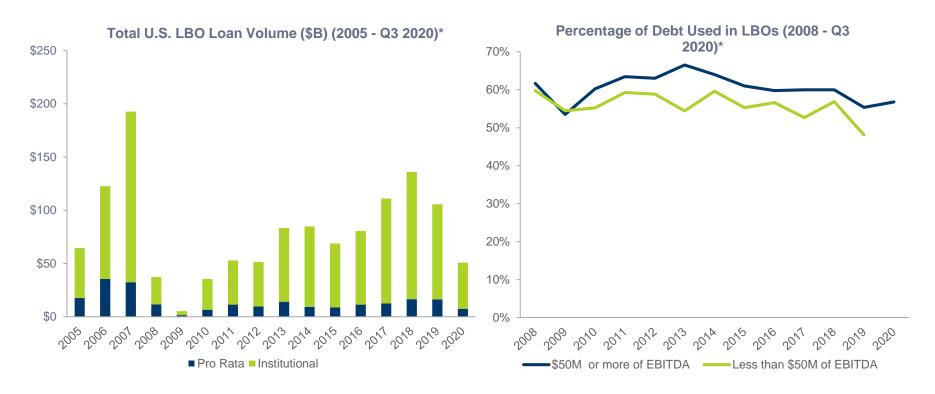
# **Private Capital Dry Powder**



- Global private capital dry powder continues to increase, topping \$3.0 trillion across all fund types
- Private equity comprises just over 60% of total dry power in the market as of January 2021

Data Sources: Preqin, as of January 25, 2021

# Private Equity – U.S. Debt Markets

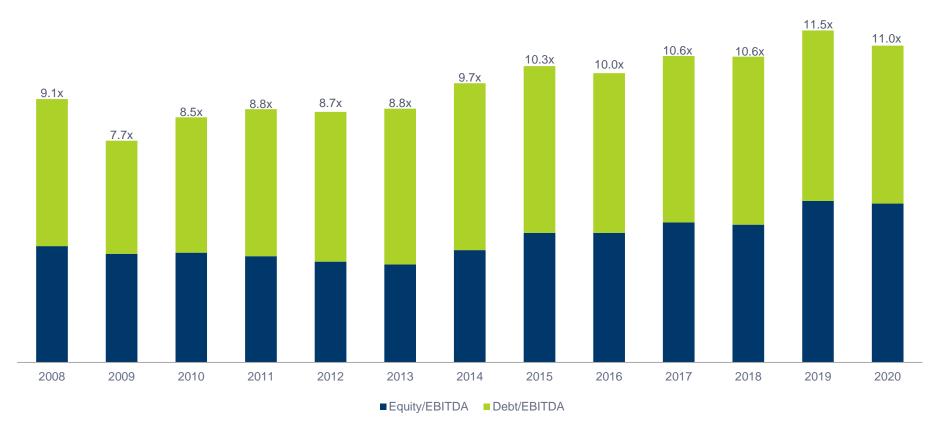


- 2020 has generated approximately \$51 billion in loan volume so far and is on pace to see a slight decrease in loan volume from 2019
- As debt multiples have decreased, the percentage of debt used to finance leveraged buyouts through the third quarter of 2020 has slightly increased from 2019 marks

Data Sources: S&P LBO, \*as of September 30, 2020. "Less than \$50M of EBITDA" data for 2020 not yet available

# Private Equity – U.S. LBO Purchase Price Multiples

Purchase Price Multiples of U.S. LBO Transactions (2008 - Q3 2020)\*



 Purchase price multiples for U.S. LBOs have slightly decreased through Q3 2020, relative to 2019 levels

Data Sources: S&P LBO, \*as of September 30, 2020

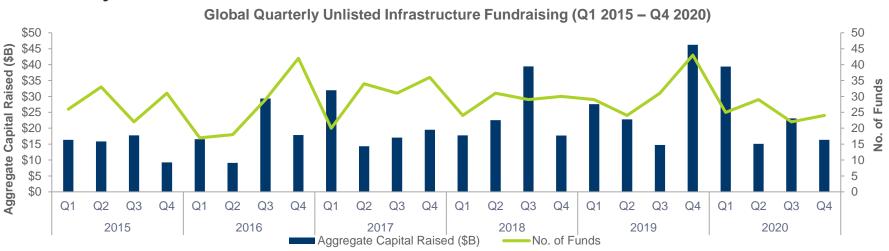
# Private Real Estate – Fundraising Activity



Global Quarterly Closed-End Private Real Estate Fundraising (Q1 2015 – Q4 2020)



# Unlisted Infrastructure – Fundraising & Investment Activity

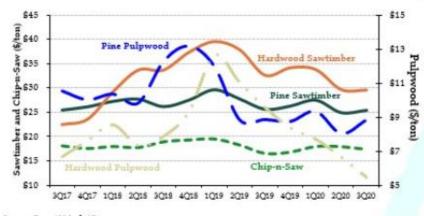


Unlisted Infrastructure Funds in Market Over Time (January 2015 – January 2021)



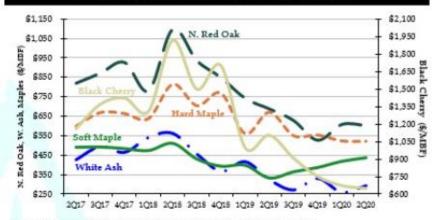
Data Sources: Preqin as of December 31, 2020

# **Timber Investments**



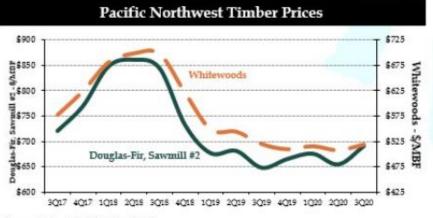
#### Southeastern Timber Prices

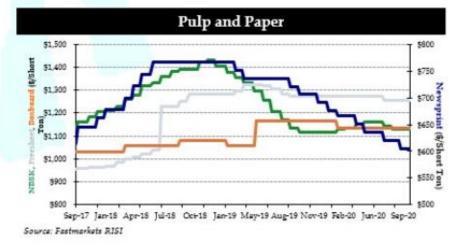
Northeastern Hardwood Timber Prices



Source: Forest2Market®

Source: Pennsylvania Woodlands Timber Market Report - Northwest Region

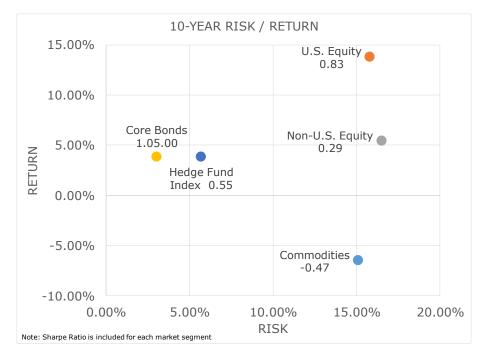


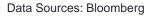


Data Sources: Forest Investment Associates

# Hedge Fund Performance

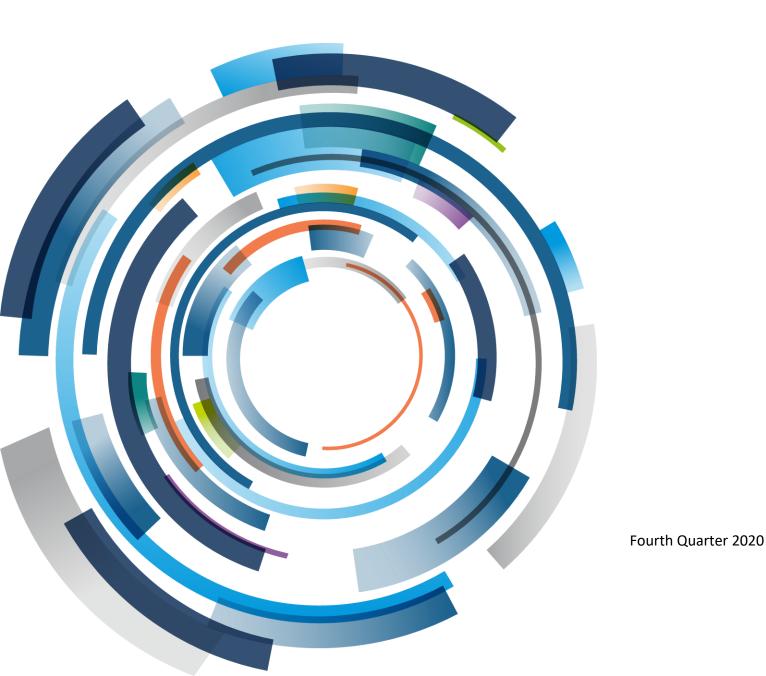
AS OF 12/31/2020	QTR	YTD	1 YR	3 YR	5 YR	10 YR
DJ CS HEDGE FUND INDEX	6.4	6.4	6.4	4.0	4.1	3.8
EVENT DRIVEN	10.4	7.0	7.0	3.6	3.9	3.0
GLOBAL MACRO	6.0	6.5	6.5	5.5	4.4	4.1
LONG/SHORT EQUITY	7.6	7.9	7.9	4.9	4.8	5.0
MULTI-STRATEGY	5.0	5.6	5.6	3.9	4.6	5.7
WILSHIRE 5000	14.5	20.8	20.8	14.5	15.5	13.8
MSCI ACWI EX-US (\$G)	17.1	11.1	11.1	5.4	9.4	5.4
BLOOMBERG BARCLAYS AGGREGATE	0.7	7.5	7.5	5.3	4.4	3.8
BLOOMBERG COMMODITY INDEX	10.2	-3.1	-3.1	-2.5	1.0	-6.5





# W Wilshire

### EXECUTIVE SUMMARY OF PERFORMANCE Employees' Retirement Fund of the City of Dallas







### **Capital Market Overview**

#### **U.S. Equity Market**

The U.S. stock market, represented by the Wilshire 5000 Total Market Index<sup>SM</sup>, was up 14.47% for the fourth quarter of 2020 and 20.82% for the year. All eleven sectors were in positive territory this quarter, with Energy (+29.1%) and Financials (+24.9%) representing the best performing sectors. There was significant dispersion among sectors, with the main laggard being Consumer Staples, up +7.0%. Although Coronavirus infections are accelerating and many cities are re-imposing restrictions, both consumer and business surveys are moderating at encouraging levels. However, job growth has slowed dramatically and initial jobless claims remain at what would normally be historic levels. The big news on the virus front is the commencement of vaccine distribution but that does not mean we are close to any normalization of everyday activities. Equities may appear to be "priced for perfection" but are not necessarily expensive given very low government bond yields, and a rebound in economic growth and earnings may be supportive of strong equity returns in 2021.

Small capitalization stocks outperformed large caps by a significant margin for the quarter as the Wilshire Small-Cap Index was up 30.96% versus 13.19% for the Wilshire US Large-Cap Index. Growth stocks led value during the third quarter and have significantly outperformed during the past twelve months.

#### **Fixed Income Market**

The U.S. Treasury yield curve was up across most maturities during the fourth quarter after a dramatic drop earlier this year. Although the curve is down meaningfully for the year, the long-end managed to push above 1.50% by year-end. The 10-year Treasury yield ended the quarter at 0.93%, up 24 basis points from September. The Federal Open Market Committee met twice during the quarter, as scheduled, with no change to their overnight rate, which they expect will be near zero through at least 2023. The Committee reiterated its pledge to support the economic recovery, including an increase in its bond-buying activities. Credit spreads continued to tighten during the quarter, boosting investment grade and high yield returns.

#### Non-U.S. Markets

Equity markets outside of the U.S. also enjoyed a strong quarter, with emerging markets outperforming all developed markets. The U.K. was on a path to recovery, with Q3 GDP up a record +16.0%, but concerns about a new variant of the COVID-19 virus have led to renewed restrictions and the withdrawal of social accommodations granted for holiday gatherings. A second wave of infections is hindering other European countries, as well, and the ECB responded by expanding its money-printing program by hundreds of billions of euros. Among the largest countries within emerging markets, South Korea (+29% in local currency terms) and Brazil (+26%) led the gains this quarter. China is the largest weighted country in the MSCI Emerging Markets Index (at 40%) and was up +11%. The Chinese economy is poised for growth this year, unlike most other countries, but that is driven by the PRC's traditional strengths, such as exports, while domestic demand is still weak.

#### **Real Assets Markets**

Real estate securities were up during the fourth quarter in both the U.S. and abroad. Sector performance was mixed with Hotel & Resort assets (+47%) and Retail REITs (+33%) leading the market while Industrials lagged. Commodity results were positive for the quarter as crude oil was up 20.6% to \$48.52 per barrel. Natural gas prices were up 0.5%, ending the quarter at \$2.54 per million BTUs, as the U.S. exported a record amount of liquefied natural gas (LNG). Midstream energy surged during the fourth quarter while the broader infrastructure segment was also positive. Finally, gold prices were up 0.4% and finished at approximately \$1,895 per troy ounce.



### **Summary of Index Returns**

For Periods Ended December 31, 2020

	Quarter	One Year	Three Years	Five Years	Ten Years
Domestic Equity					
Standard & Poor's 500 Wilshire 5000 Wilshire 4500 Wilshire Large Cap Wilshire Small Cap Wilshire Micro Cap	12.15% 14.47 28.30 13.19 30.96 31.94	18.40% 20.82 31.99 21.17 17.42 16.63	14.18% 14.46 15.21 14.97 9.73 5.06	15.22% 15.52 16.39 15.80 12.91 9.59	13.89% 13.79 13.40 14.05 11.51 9.43
Domestic Equity					
Wilshire Large Value Wilshire Large Growth Wilshire Mid Value Wilshire Mid Growth Wilshire Small Value Wilshire Small Growth	13.62% 12.77 23.37 23.18 32.20 29.73	7.37% 35.36 -2.11 31.65 6.16 29.66	8.85% 21.01 3.45 15.67 4.75 14.87	11.61% 19.79 8.58 16.58 9.53 16.21	11.63% 16.39 9.95 13.34 9.73 13.19
International Equity					
MSCI All World ex U.S. (USD) MSCI EAFE MSCI Europe MSCI Pacific MSCI Emerging Markets Index	17.01% 16.05 15.61 16.72 19.70	10.65% 7.81 5.38 11.93 18.31	4.88% 4.28 3.55 5.50 6.17	8.92% 7.45 6.78 8.80 12.81	4.92% 5.51 5.32 5.95 3.63
Domestic Fixed Income					
Barclays Aggregate Bond Barclays Treasury Barclays Mortgage Barclays Credit Barclays US TIPS Citigroup High Yield Cash Pay 91-Day Treasury Bill	$\begin{array}{c} 0.67\% \\ -0.83 \\ 0.24 \\ 2.79 \\ 1.62 \\ 6.41 \\ 0.03 \end{array}$	7.51% 8.00 3.87 9.35 10.99 6.23 0.67	5.34% 5.19 3.71 6.80 5.92 5.83 1.61	4.44% 3.77 3.05 6.44 5.08 8.32 1.20	3.84% 3.34 3.01 5.40 3.81 6.46 0.64
Currency*					
Euro vs. \$ Yen vs. \$ Pound vs. \$ <b>Real Estate</b>	4.34% 2.21 5.74	9.01% 5.26 3.18	0.63% 2.95 0.35	2.41% 3.10 -1.49	-0.91% -2.39 -1.34
Keal Estate		-			
Wilshire REIT Index Wilshire RESI	10.62% 10.72	7.90% -7.95	3.30% 3.30	4.25% 4.46	8.27% 8.38

\*Positive values indicate dollar depreciation



### **Total Fund Overview**

Asset Class Performance	)							
	Asset	ts			Performa	nce (%)		
	<u>(\$Mil)</u>	<u>(%)</u>	<u>QTR</u>	YTD	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	<u>10-year</u>
U.S. Equity	531.0	14.5	19.17	16.39	16.39	11.12	13.58	12.62
International Equity	489.5	13.4	18.00	15.57	15.57	5.41	9.77	6.44
Global Equity	273.7	7.5	12.09	16.11	16.11	8.97	11.19	
Global Low Volatility	442.3	12.1	7.19	-0.05	-0.05	5.48	8.73	
Real Estate	379.4	10.4	5.11	-1.73	-1.73	4.63	5.09	8.65
Global Fixed Income	516.2	14.1	1.59	8.62	8.62	5.66	5.02	4.53
High Yield	360.8	9.8	5.83	6.60	6.60	5.64	7.47	6.29
Credit Opportunities	179.7	4.9	5.77	5.17	5.17	4.85		
Global Listed Infra.	187.6	5.1	17.02	-25.83	-25.83	-9.63	-3.21	
Private Equity	270.4	7.4	6.36	2.99	2.99	9.81	9.92	10.80
Cash Equivalents	34.1	0.9	0.03	0.67	0.67	1.61	1.19	0.64
Total Fund	3,664.9	100.0	9.49	5.76	5.76	5.93	8.03	7.58
Asset Allocation Policy			10.22	7.47	7.47	6.69	8.47	7.54
Value Added vs Policy			-0.73	-1.71	-1.71	-0.75	-0.45	0.04
Actuarial Rate			1.77	7.25	7.25	7.42	7.60	7.90
Wilshire 5000 Index			14.47	20.82	20.82	14.46	15.52	13.79
S&P 500 Index			12.15	18.40	18.40	14.18	15.22	13.88
MSCI ACWI x-U.S. IMI Ind	ex		17.22	11.12	11.12	4.83	8.98	5.06
MSCI EAFE Index			16.05	7.82	7.82	4.28	7.45	5.51
Bloomberg Aggregate Bon	d Index		0.67	7.51	7.51	5.34	4.44	3.84
Citigroup High Yield Cash	Pay		6.41	6.23	6.23	5.83	8.32	6.46
Wilshire RE Securities Inc	dex		10.72	-7.95	-7.95	3.30	4.46	8.38
91-Day Treasury Bill	_		0.03	0.67	0.67	1.61	1.18	0.62

### **Total Fund Asset Growth**

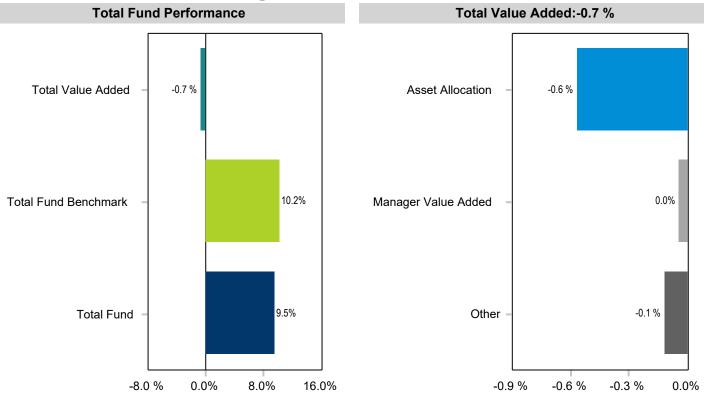
(\$Millions)	Beg. Mkt Value	Net Contrib.	Net Distrib.	Investment Fees	Investment Gain/Loss	End Mkt Value	Total Return
					•		
1Q16	3,199.2	89.0	127.7	3.0	40.9	3,198.3	1.28%
2Q16	3,198.3	70.8	105.2	2.8	116.2	3,277.3	3.54%
3Q16	3,277.3	32.9	67.4	2.9	117.3	3,357.2	3.48%
4Q16	3,357.2	28.1	66.0	3.0	21.4	3,337.8	0.62%
1Q17	3,337.8	36.2	74.6	2.6	140.0	3,436.7	4.15%
2Q17	3,436.7	24.9	68.7	3.2	86.6	3,476.4	2.46%
3Q17	3,476.4	47.8	84.0	3.5	110.0	3,546.6	3.10%
4Q17	3,546.6	31.1	74.1	3.3	107.5	3,607.8	3.02%
1Q18	3,607.8	31.9	74.7	3.1	(37.9)	3,524.0	-1.09%
2Q18	3,524.0	27.2	71.0	3.6	68.0	3,544.4	1.83%
3Q18	3,544.4	31.6	75.1	3.3	101.0	3,598.8	2.74%
4Q18	3,598.8	27.5	73.9	3.5	(274.6)	3,274.3	-7.66%
1Q19	3,274.3	32.4	71.8	3.2	292.5	3,524.2	8.90%
2Q19	3,524.2	27.7	76.6	3.4	108.0	3,579.9	3.04%
3Q19	3,579.9	32.8	76.2	3.2	20.4	3,553.7	0.49%
4Q19	3,553.7	27.7	79.8	3.6	154.3	3,653.6	4.31%
1Q20	3,653.6	32.7	75.8	3.8	(570.4)	3,036.3	-15.91%
2Q20	3,036.3	28.3	76.4	3.2	337.8	3,322.8	11.03%
3Q20	3,322.8	31.5	77.0	3.1	115.4	3,389.6	3.46%
4Q20	3,389.6	33.0	76.5	3.4	322.3	3,664.9	9.49%

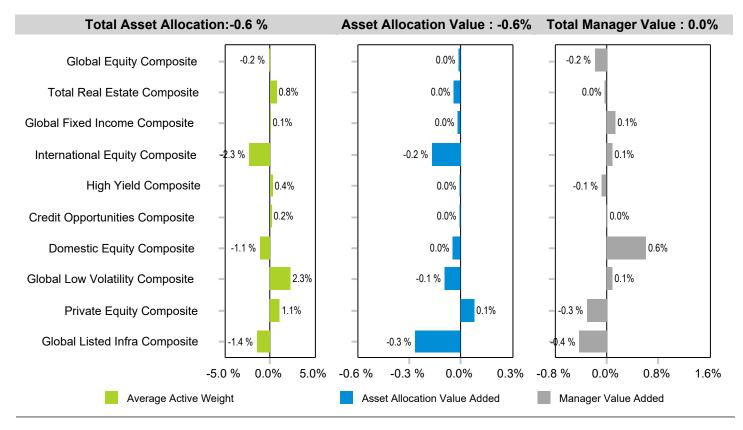
At the end of the fourth quarter of 2020, the Fund's market value was \$3,664.9 million, which represented an ۲ increase of \$275 million in total net asset value over the previous quarter. The change in the Fund's value was driven by \$33 million in net contributions, \$322.3 million investment gain, \$76.5 million in net distributions and \$3.4 million in investment management fees.

# Wilshire Consulting Total Fund Attribution

### **Dallas Total Fund**

Periods Ended 1 Quarter Ending December 31, 2020





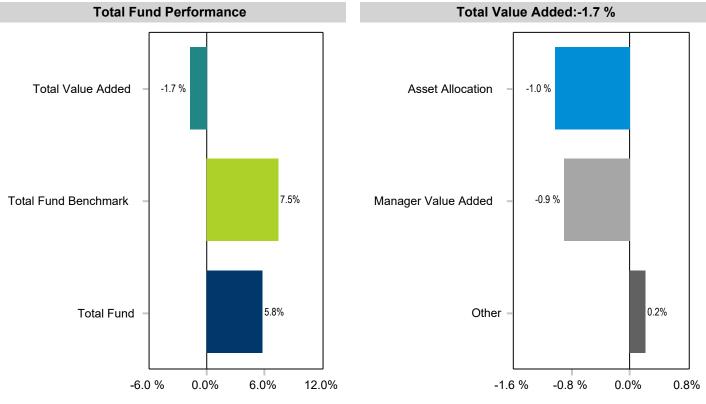
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## W Wilshire

# Wilshire Consulting Total Fund Attribution

### **Dallas Total Fund**

Periods Ended 1 Year Ending December 31, 2020

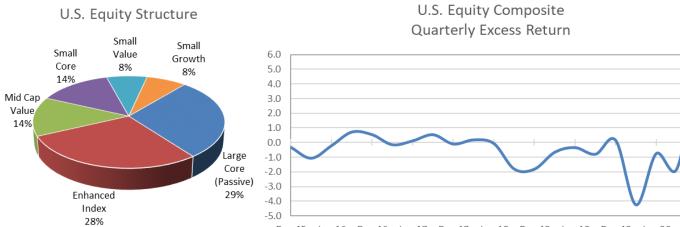


Total Asset Allocation:-1.0 % Asset Allocation Value: -1.0% Total Manager Value: -0.9 % -0.2 % 0.0% 0.0% **Global Equity Composite** Total Real Estate Composite 1.0% -0.1 % 0.1% **Global Fixed Income Composite** 0.4% -0.2 % 0.1% -0.3 % 0.5% -2.2 % International Equity Composite High Yield Composite 0.4% 0.0% 0.0% 0.2% 0.0% 0.0% Credit Opportunities Composite -1.4 % **Domestic Equity Composite** -0.2 % -0.5 % 1.7% -0.2 % -0.3 % Global Low Volatility Composite Private Equity Composite 2.5% 0.2% -1.1 % Global Listed Infra Composite 2.4 % -0.2 % 0.3% -0.8 % -3.0 % -5.0 % 0.0% 5.0% -0.4 % 0.0% 0.4% -1.5 % 0.0% 1.5% Average Active Weight Asset Allocation Value Added Manager Value Added

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## W Wilshire





### **U.S. Equity Overview**

Dec-15 Jun-16 Dec-16 Jun-17 Dec-17 Jun-18 Dec-18 Jun-19 Dec-19 Jun-20 Dec-20

Composite

	Assets				Perfor	mance			
	(Million	<u>s)</u>	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	<u>10-</u>	<u>year</u>
Total U.S. Equity (Gross)	\$ 531.0	1	L9.30	16.88	16.88	11.58	14.02	1	3.03
Total U.S. Equity (Net)		1	L9.17	16.39	16.39	11.12	13.58	1	2.62
Custom Benchmark <sup>1</sup>		2	14.47	20.82	20.82	14.46	15.52	1	3.79
Net of Fee Value Added vs Ber	nchmark		4.70	-4.43	-4.43	-3.34	-1.94	-1	1.17
Small Cap Composite	\$ 155.4	2	28.30	16.64	16.64	6.78	11.63	1	0.52
Wilshire 5000 Index		2	L4.47	20.82	20.82	14.46	15.52	1	3.79
S&P 500 Index		-	12.15	18.40	18.40	14.18	15.22	1	3.88
Russell 2000 Index		3	31.37	19.96	19.96	10.25	13.26	1	1.20
U.S. Equity Managers									
	А	ssets		Per	formance	(%)	9	Since	Inception
	<u>(M</u>	<u>illions)</u>	QTF	<u>R YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u> Ind	<u>eption</u>	<u>Date</u>
Large Core - Passive									
Northern Trust S&P 500 (Gross)	\$	151.7	12.15			14.15	15.20		Dec-94
Northern Trust S&P 500 (Net)			12.15	-		14.15	15.20		Dec-94
S&P 500 Index			12.15			14.18	15.22		Dec-94
Net of Fee Value Added vs Benchmark	K		0.00	-0.16	-0.16	-0.03	-0.02	0.04	
Enhanced Index									
T. Rowe Price (Gross)	\$	150.8	13.58	20.45	20.45	15.47	16.27	10.70	Mar-06
T. Rowe Price (Net)			13.48	20.08	20.08	15.12	15.92	10.38	Mar-06
S&P 500 Index			12.15	5 18.40	18.40	14.18	15.22	9.75	Mar-06
Net of Fee Value Added vs Benchmark	ć		1.33	1.68	1.68	0.94	0.70	0.63	
Information Ratio					0.97	0.79	0.50		
Sharpe Ratio					0.72	0.69	0.93		

<sup>&</sup>lt;sup>1</sup> Domestic Equity Custom Benchmark: Wilshire 5000 Index (3q99 – Present); S&P 500 Index (1q90 – 2q99).



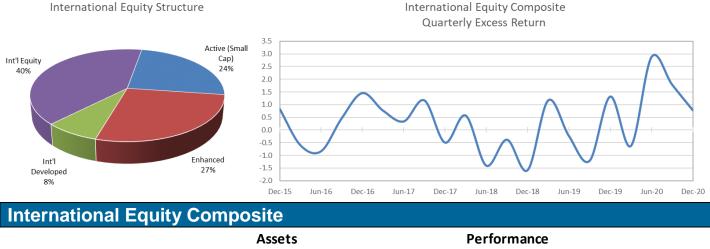
### **U.S. Equity Overview (Continued)**

U.S. Equity Managers									
	Α	ssets		Perf	ormance	(%)		Since	Inception
	<u>(M</u>	illions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	Date
Small Core - Active									
Systematic Financial (Gross)	\$	73.9	28.56	5.21	5.21	4.30	11.95	11.36	Jun-03
Systematic Financial (Net)			28.29	4.31	4.31	3.42	11.00	10.53	Jun-03
Russell 2000 Index			31.37	19.96	19.96	10.25	13.26	9.97	Jun-03
Net of Fee Value Added vs Benchmark			-3.08	-15.65	-15.65	-6.83	-2.26	0.56	
Information Ratio					-2.52	-1.36	-0.44		
Sharpe Ratio					0.11	0.07	0.48		
Small Value - Active									
Channing Capital Management (Gross) *	\$	41.0	35.77	17.42	17.42	7.24	11.42	8.38	Oct-13
Channing Capital Management (Net) *	•		35.45	16.29	16.29	6.22	10.35	7.38	Oct-13
Russell 2000 Value Index			33.36	4.63	4.63	3.72	9.65	6.46	Oct-13
Net of Fee Value Added vs Benchmark			2.09	11.65	11.65	2.49	0.70	0.92	
Information Ratio					1.83	0.41	0.13		
Sharpe Ratio					0.40	0.16	0.39		
Small Growth - Active									
Redwood Investments (Gross) *	\$	40.5	22.26	43.21	43.21	14.11		14.55	Sep-16
Redwood Investments (Net) *			22.04	42.23	42.23	13.31		13.85	Sep-16
Russell 2000 Growth Index			29.61	34.63	34.63	16.20		17.51	
Net of Fee Value Added vs Benchmark			-7.57	7.59	7.59	-2.88		-3.66	
Information Ratio					0.37	-0.25			
Sharpe Ratio					1.69	0.53			
Mid Cap Value - Active									
Smith Graham Mid Cap Value (Gross) *	\$	73.2	29.80	3.53	3.53	4.80		4.80	Dec-17
Smith Graham Mid Cap Value (Net) *			29.56	2.73	2.73	4.06		4.06	Dec-17
Russell Midcap Index			19.91	17.10	17.10	11.61		11.61	
Net of Fee Value Added vs Benchmark			9.65	-14.37	-14.37	-7.55		-7.55	
Information Ratio					-0.93	-0.68			
Sharpe Ratio					0.05	0.08			

The Fund's domestic equity composite generated a return of 19.17% (net of fees) during the fourth quarter of 2020, trailing the Wilshire 5000 Total Market Index, which returned 14.47%. Relative performance was positive during the quarter for Channing Capital and Smith Graham, while negative for Systematic and Redwood Investments. Following this quarter's results, the domestic equity composite is trailing its benchmark over the one-, three-, five- and ten- year periods.



### **International Equity Overview**



	Assets			Perfor	mance		
	(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	<u>10-year</u>
Total International Equity (Gross)	\$ 489.5	18.18	16.26	16.26	5.92	10.29	6.91
Total International Equity (Net)		18.00	15.57	15.57	5.41	9.77	6.44
Custom Benchmark <sup>1</sup>		17.22	11.12	11.12	4.83	8.98	5.06
Net of Fee Value Added vs Bench	nmark	0.78	4.45	4.45	0.57	0.78	1.38
MSCI ACWI x-US IMI (Net)		17.22	11.12	11.12	4.83	8.98	5.06
MSCI ACWI x-US (Net)		17.01	10.65	10.65	4.88	8.93	4.92
MSCI EAFE (Net)		16.05	7.82	7.82	4.28	7.45	5.51
MSCI Emerging Markets		19.70	18.31	18.31	6.17	12.81	3.63
<b>International Equity Mana</b>	gers						
	Assets		Perfo	ormance (%)	)	Since	e Inception
	(Millions)	OTR	YTD	1-vear 3	B-vear 5-	vear Incepti	ion Date

	Assets		Pert	ormance	(%)		Since	Inception
	(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	<u>Date</u>
Int'l Small Cap - Active								
Acadian International (Gross)	\$ 119.6	17.97	14.43	14.43	4.01	11.30	9.01	Mar-89
Acadian International (Net)		17.80	13.80	13.80	3.39	10.68	8.55	Mar-89
Custom Benchmark		18.56	14.24	14.24	4.59	9.37		Mar-89
Net of Fee Value Added vs Benchmark		-0.76	-0.44	-0.44	-1.20	1.31		
Information Ratio				-0.07	-0.26	0.29		
Sharpe Ratio				0.44	0.08	0.53		

<sup>&</sup>lt;sup>2</sup> International Equity Custom Benchmark: MSCI ACWI x-US IMI (2q10 – Present); MSCI ACWI x-US (1q99 – 1q10); Wilshire Non-US/Non-SA (2q96 – 4q98); MSCI EAFE (4q89 – 1q96)

<sup>&</sup>lt;sup>3</sup>Acadian Custom Benchmark: MSCI ACWI x-US Small Cap (3q09 – Present); MSCI EAFE Small Cap (4q99 – 2q09); S&P/Citigroup Eur/Pac EMI Index (2q96 – 3q99); MSCI EAFE (2q89 – 1q96). Performance Objective: Custom Benchmark +2% (1q05 – Present); +1% (2q89 – 4q04).



### International Equity Overview (Continued)

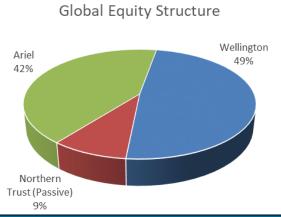
International Equity Managers											
	Assets		Perf	ormance	(%)		Since	Inception			
	(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	<u>Date</u>			
Int'l Enhanced Index											
AQR Capital Management (Gross)	\$ 133.8	15.77	14.11	14.11	4.15	9.17	4.67	Mar-06			
AQR Capital Management (Net)		15.60	13.34	13.34	3.56	8.55	4.14	Mar-06			
Custom Benchmark		17.01	10.65	10.65	4.88	8.93	3.70	Mar-06			
Net of Fee Value Added vs Benchmark		-1.41	2.68	2.68	-1.32	-0.38	0.44				
Information Ratio				0.93	-0.44	-0.14					
Sharpe Ratio				0.50	0.10	0.46					
Int'l Developed											
Ativo International Developed (Gross) *	\$ 38.7	9.97	2.62	2.62	3.58		3.58	Dec-17			
Ativo International Developed (Net) *		9.81	2.02	2.02	2.98		2.98	Dec-17			
MSCI EAFE Index		16.05	7.82	7.82	4.28		4.28				
Net of Fee Value Added vs Benchmark	-	-6.23	-5.79	-5.79	-1.31		-1.31				
Information Ratio				-0.71	-0.25						
Sharpe Ratio				0.05	0.07						
<u>Int'l Equity (Active)</u>											
Baillie Gifford (Gross)	\$ 99.2	15.73	27.50	27.50			25.80	Mar-19			
Baillie Gifford (Net)		15.56	26.83	26.83			25.30	Mar-19			
MSCI ACWI x-US (Net)		17.01	10.65	10.65			11.97				
Net of Fee Value Added vs Benchmark		-1.46	16.17	16.17			13.32				
Information Ratio											
Sharpe Ratio											
Int'l Equity (Active)											
Earnest Partners (Gross) *	\$ 98.1	28.66	14.19	14.19				Mar-19			
Earnest Partners (Net) *		28.46	13.50	13.50			13.38	Mar-19			
MSCI ACWI x-US (Net)		17.01	10.65	10.65			11.97				
Net of Fee Value Added vs Benchmark		11.45	2.85	2.85			1.40				
Information Ratio											
Sharpe Ratio											

• The Fund's international equity composite returned 18.00% (net of fees) during the fourth quarter of 2020, outperforming the MSCI ACWI x-US Investable Market Index (IMI) which returned 17.22%. Active management was consistent for the Fund's international equity program with the majority of managers underperforming their respective benchmarks and only one outperforming. The program's long-standing small cap international equity mandate managed by Acadian trailed its benchmark by a modest margin. The program's positive performance was buoyed by Earnest Partners and lead to composite outperformance for the quarter. The recently funded Baillie Gifford portfolio trailed its benchmark during the period but still outperforms its benchmark over longer periods. The international equity composite is currently outperforming against its benchmark for all time periods.

<sup>&</sup>lt;sup>5</sup> AQR Custom Benchmark: MSCI ACWI x-US (2q10 – Present); MSCI EAFE (1q06 – 1q10); Performance Objective: Custom Benchmark + 1.5%.



### **Global Equity Overview**



### **Global Equity Composite**

	Assets			Ре	rforman	ce		
	(Millions)	<u>QTR</u>	<u>YT</u>	<u>D 1-ye</u>	<u>ear 3-</u>	year !	<u>5-year</u>	<u> 10-year</u>
Total Global Equity (Gross)	\$ 273.7	12.26	16.7	7 16.	77 9	9.56	11.70	
Total Global Equity (Net)		12.09	16.1	1 16.	11 8	8.97	11.19	
MSCI ACWI (Net)		14.68	16.2	5 16.	25 10	0.06	12.26	
Net of Fee Value Added vs	Index	-2.60	-0.14	4 - <b>0</b>	14 -1	.09	-1.07	
MSCI ACWI IMI (Net)		15.70	16.2	5 16.	25	9.72	12.15	9.09
MSCI ACWI (Net)		14.68	16.2	5 16.	25 10	0.06	12.26	9.13
MSCI World (Net)		13.96	15.9	0 15.	90 10	0.54	12.19	9.87
bal Equity Managers								
	Assets		Perf	ormance	(%)		Since	Inception
	(Millions)	QTR	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	<u>Date</u>
<b>Global Equity - Active</b>								
Wellington (Gross)	\$ 133.5	13.10	23.84	23.84	11.67	12.48		Aug-12
Wellington (Net)		12.90	23.10	23.10	11.01	11.82	13.07	Aug-12
MSCI ACWI (Net)		14.68	16.25	16.25	10.06	12.26	10.87	Aug-12
Net of Fee Value Added vs Be	enchmark	-1.78	6.84	6.84	0.95	-0.44	2.20	
Information Ratio				1.62	0.24	-0.12		
Sharpe Ratio				0.88	0.48	0.66		_
<u>Global Equity - Active</u>								
Ariel (Gross) *	\$ 115.4	10.60	8.54	8.54	6.90		6.90	Dec-17
Ariel (Net) *		10.42	7.86	7.86	6.28		6.28	Dec-17
MSCI ACWI (Net)		14.68	16.25	16.25	10.06		10.06	<u>.</u>
Net of Fee Value Added vs Be	enchmark	-4.26	-8.40	-8.40	-3.78		-3.78	
Information Ratio				-0.66	-0.50			
Sharpe Ratio				0.39	0.32			_
<u>Global Equity - Passive</u>								
Northern Trust (Gross)	\$ 24.7	15.69	16.77	16.77	10.30	12.70		Oct-15
Northern Trust (Net)		15.69	16.77	16.77	10.28	12.66		Oct-15
MSCI ACWI IMI (Net)		15.70	16.25	16.25	9.72	12.15		_
Net of Fee Value Added vs Be	enchmark	-0.01	0.52	0.52	0.56	0.51	0.51	





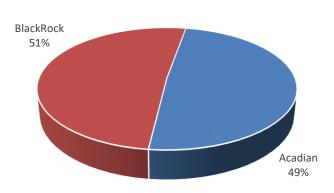
### **Global Equity Overview (Continued)**

The global equity composite is comprised of an actively-managed strategy (with a U.S. bias relative to the benchmark) managed by Wellington. This strategy is complemented by a passively-managed strategy provided by Northern Trust. The composite also added an exposure to the Ariel Global Product strategy three years ago. The current structure favors active management (currently 91% active/9% passive) versus the previous 50%/50% allocation between active and passively managed funds within the composite. During the fourth quarter, both actively managed mandates trailed their benchmarks. The global equity composite is currently trailing its benchmark over all time periods.



### **Global Low Volatility Equity Overview**

**Global Low Volatility Structure** 



**Global Low Volatility Composite** Assets Performance (Millions) QTR YTD 1-year 3-year 5-year <u>10-year</u> **Total Global Low Volatility (Gross)** \$442.3 7.24 0.13 0.13 5.68 8.92 Total Global Low Volatility (Net) 7.19 -0.05 -0.05 5.48 8.73 MSCI ACWI Minimum Volatility (Net) 6.41 2.69 6.96 9.17 2.69 Net of Fee Value Added vs Index 0.78 -2.74-2.74-1.48-0.44MSCI ACWI Minimum Volatility (Net) 6.41 2.69 2.69 6.96 9.17 9.13 MSCI World x-US Minimum Volatility (Net) 7.53 0.15 0.15 3.48 6.33 6.89 MSCI ACWI (Net) 14.68 16.25 16.25 10.06 12.26 9.13 **Global Equity Managers** Assets Performance (%) Since Inception (Millions) QTR YTD <u>3-vear</u> 1-year 5-year Inception Date **Global Low Volatility - Active** Acadian Global Low Vol (Gross) 7.96 -1.67 8.38 \$218.7 -1.67 4.32 7.52 Jun-15 Acadian Global Low Vol (Net) -1.99 -1.99 3.97 8.02 7.86 7.18 Jun-15 MSCI ACWI (Net) 14.68 16.25 16.25 10.06 12.26 10.08 Jun-15 Net of Fee Value Added vs MSCI ACWI -4.24 -6.82 -18.25 -18.25 -6.09 -2.90 MSCI ACWI Min Vol (Net) 9.72 -7.83 -2.50 5.75 6.94 6.94 Jun-15 5.84 0.23 Net of Fee Value Added vs MSCI ACWI Min Vol -1.86 0.51 -1.77 1.08 **Information Ratio** -2.86 -0.92 -0.67 Sharpe Ratio -0.12 0.16 0.55 **Global Low Volatility - Passive** BlackRock Global Low Vol (Gross) 7.04 \$ 223.7 6.56 1.97 1.97 9.45 8.71 Jun-15 BlackRock Global Low Vol (Net) 1.93 7.00 9.42 6.55 1.93 8.68 Jun-15 MSCI ACWI Min Vol (Net) 6.41 2.69 2.69 6.96 9.17 8.40 Jun-15 Net of Fee Value Added vs Benchmark 0.25 0.28 0.13 -0.76-0.76 0.03

\*Acadian Info Ratio/Sharpe Ratio statistics based on MSCI ACWI Min Vol benchmark.

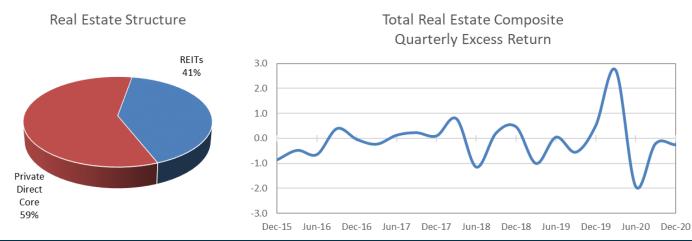




### Global Low Volatility Equity Overview (Continued)

In 2015, the Board elected to transfer assets from existing strategies elsewhere in the Fund into two new global low volatility equity portfolios. The first portfolio is actively-managed and run by Acadian. Its primary mandate is to provide the Fund with a better risk/return profile relative to the broad MSCI ACWI, its primary benchmark (the Acadian portfolio's performance is also measured against the MSCI ACWI Minimum Volatility as a secondary benchmark). The second portfolio is a passively-managed index fund provided through BlackRock. Taken together, both funds will add diversification benefits to the existing suite of public equity managers. The global low volatility equity composite currently trails the MSCI ACWI Minimum Volatility Index across longer time-periods but outperformed for the quarter.





**Real Estate Overview** 

### Real Estate Composite

	Assets			Perfor	mance				
	(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	<u>10-year</u>		
Total Real Estate (Gross)	\$ 379.4	5.26	-1.15	-1.15	5.23	5.71	9.39		
Total Real Estate (Net)		5.11	-1.73	-1.73	4.63	5.09	8.65		
Custom Benchmark <sup>1</sup>		5.37	-2.48	-2.48	4.53	5.13	8.65		
Net of Fee Value Added vs	Benchmark	-0.26	0.75	0.75	0.10	-0.05	0.00		
REIT Strategies	\$ 156.1	11.44	-4.76	-4.76	4.79	4.85	8.43		
Private Core Real Estate	\$ 223.3	1.10	0.34	0.34	4.41	5.06	8.70		
Wilshire Real Estate Securitie	es Index	10.72	-7.95	-7.95	3.30	4.46	8.38		
NCREIF Open Diversified Core	e Equity (Net)	1.09	0.34	0.34	3.99	5.27	8.87		
Real Estate Managers									
	Asse	ts	Pe	rformance	(%)	5	ince Ince		
	(8.4:11: -				3	<b>F</b>			

	Assets		Perf	ormance	(%)		Since	Inception
	(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	5-year	Inception	<u>Date</u>
<b>Real Estate Securities - Public</b>								
Adelante Capital Management (Gross)	\$77.4	11.05	-4.61	-4.61	5.11	5.46	9.90	Sep-01
Adelante Capital Management (Net)		10.88	-5.19	-5.19	4.50	4.85	9.32	Sep-01
Wilshire Real Estate Securities		10.72	-7.95	-7.95	3.30	4.46	9.47	Sep-01
Net of Fee Value Added vs Index		0.17	2.76	2.76	1.20	0.39	-0.15	
Information Ratio				1.06	0.56	0.19		
Sharpe Ratio				-0.23	0.16	0.23		
CenterSquare (Gross)	\$ 78.7	12.13	-3.84	-3.84			7.53	May-18
CenterSquare (Net)		11.98	-4.34	-4.34			7.04	May-18
Wilshire Real Estate Securities		10.72	-7.95	-7.95			4.95	May-18
Net of Fee Value Added vs Index		1.27	3.61	3.61			2.09	
Information Ratio				1.98				
Sharpe Ratio				-0.18				

<sup>&</sup>lt;sup>6</sup> Real Estate Custom Benchmark: 50% Wilshire RESI / 39% NCREIF ODCE NOF/11% Invesco Custom Benchmark (4q13 – Present); Wilshire RESI (4q89 – 4q10).



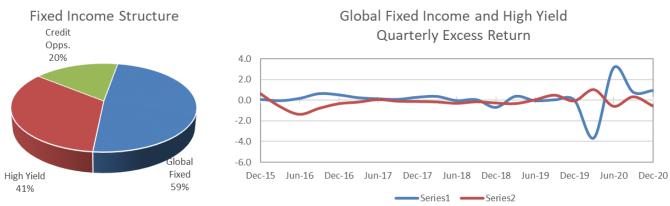
### **Real Estate Overview (Continued)**

Real Estate Managers										
	Assets		Perf	ormance	(%)	Since		Inception		
	(Millions)	<u>QTR</u>	YTD	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	<u>Date</u>		
Direct Core Real Estate - Private										
Heitman America Real Estate Trust (Gross)	\$ 82.5	1.84	-1.00	-1.00	2.85	5.05	10.03	Aug-10		
Heitman America Real Estate Trust (Net)		1.61	-1.89	-1.89	1.93	4.12	9.01	Aug-10		
NCREIF Open-End Diversified Core (Net)		1.09	0.34	0.34	3.99	5.27	9.29	Aug-10		
Net of Fee Value Added vs Index		0.52	-2.22	-2.22	-2.06	-1.15	-0.29			
Invesco Core Real Estate USA (Gross)	\$ 69.3	1.86	-0.74	-0.74	5.61	7.25	10.70	Aug-10		
Invesco Core Real Estate USA (Net)		1.64	-1.59	-1.59	4.72	6.34	9.73	Aug-10		
NCREIF Open-End Diversified Core (Net)		1.09	0.34	0.34	3.99	5.27	9.29	Aug-10		
Net of Fee Value Added vs Index	_	0.55	-1.93	-1.93	0.73	1.07	0.44			
Invesco II	\$ 71.6	0.00	8.09	8.09	7.98	4.46	3.06	Oct-13		

The Fund's total real estate composite is comprised of both public market real estate securities (REITs) and private investment in direct core real estate. The total segment returned 5.11% (net of fees) during the fourth quarter, trailing its benchmark (split 50% Wilshire Real Estate Securities Index, 39% NCREIF Open-End Diversified Core Index and 11% Invesco II Custom Benchmark) which returned 5.37%. On the public side, both REIT exposures outperformed the Wilshire Real Estate Securities Index. On the private side, both Heitman and Invesco outperformed the NCREIF ODCE Index. Currently, the Fund's total real estate composite outperforms its benchmark over the YTD-, one- and three- year periods.







#### **Fixed Income Composites**

	ome composites								
		Assets			Perforr	nance			
		(Millions)	<u>QTR</u>	YTD	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	<u>10-yea</u>	<u>r</u>
Global F	ixed Income (Gross)	\$ 516.2	1.64	8.85	8.85	5.89	5.24	4.73	5
	ixed Income (Net)		1.59	8.62	8.62	5.66	5.02	4.53	6
Bloom	nberg Aggregate Bond In	dex	0.67	7.51	7.51	5.34	4.44	3.84	ŀ
Net c	of Fee Value Added vs Be	nchmark	0.92	1.12	1.12	0.32	0.58	0.69	
High Yie	ld (Gross)	\$ 360.8	5.92	7.13	7.13	6.16	7.99	6.80	)
High Yie	ld (Net)		5.83	6.60	6.60	5.64	7.47	6.29	)
Custo	m Benchmark <sup>1</sup>		6.41	6.23	6.23	5.83	8.32	6.46	5
Net a	of Fee Value Added vs Be	nchmark	-0.58	0.37	0.37	-0.19	-0.86	-0.16	
Bloomb	erg Aggregate		0.67	7.51	7.51	5.34	4.44	3.84	=  -
Citigrou	p High Yield Cash Pay		6.41	6.23	6.23	5.83	8.32	6.46	5
BofA ML	. High Yield Master II		6.48	6.17	6.17	5.88	8.43	6.62	2
Global Fix	ked Income Man	agers							
		Assets		Perf	ormance	(%)		Since	Inception
		(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	nception	<u>Date</u>
Global Fixed In	<u>ncome</u>								
Securian Asset	t Mgmt. (Gross)	\$ 223.9	1.91	7.04	7.04	5.45	5.20	5.09	May-07
Securian Asset	t Mgmt. (Net)		1.87	6.86	6.86	5.27	5.02	4.91	May-07
Bloomberg A	ggregate		0.67	7.51	7.51	5.34	4.44	4.59	May-07
Net of Fee \	Value Added vs Benchma	vrk	1.20	-0.65	-0.65	-0.07	0.58	0.32	
Information	Ratio				-0.10	-0.02	0.20		
Sharpe Ratio					0.75	0.69	0.87		
Aberdeen (Gro	oss)	\$ 224.3	1.63	10.95	10.95	6.48	5.49	5.40	Apr-07
Aberdeen (Gro Aberdeen (Ne	•	\$ 224.3	1.63 1.57	10.95 10.69	10.95 10.69	6.48 6.23	5.49 5.24	5.40 5.18	Apr-07 Apr-07
•	t)	\$ 224.3							•
Aberdeen (Ne Bloomberg A	t)		1.57	10.69	10.69	6.23	5.24	5.18	Apr-07
Aberdeen (Ne Bloomberg A	r <b>t)</b> Aggregate Value Added vs Benchma		<b>1.57</b> 0.67	<b>10.69</b> 7.51	<b>10.69</b> 7.51	<b>6.23</b> 5.34	<b>5.24</b> 4.44	<b>5.18</b> 4.46	Apr-07

<sup>7</sup> High Yield Custom Benchmark: Citigroup High Yield Cash Pay (4q99 – Present); Citigroup High Yield Composite Index (1q97 – 3q99).



### Fixed Income Overview (Continued)

Global Fixed Income Managers											
	Assets Perfo			ormance	ormance (%)			Inception			
	(Millions	<u>) QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	<u>Date</u>			
Global Fixed Income											
Garcia Hamilton (Gross)	\$ 68.0	0.79	7.92	7.92	5.34	4.62	4.40	Oct-13			
Garcia Hamilton (Net)		0.73	7.64	7.64	5.07	4.35	4.14	Oct-13			
Bloomberg Aggregate		0.67	7.51	7.51	5.34	4.44	3.85	Oct-13			
Net of Fee Value Added vs Benchmark		0.06	0.14	0.14	-0.27	-0.09	0.28				
Information Ratio				0.07	-0.19	-0.07					
Sharpe Ratio				1.78	1.09	1.06					

The Fund's global fixed income segment returned 1.59% (net of fees) during the fourth quarter of 2020, outperforming the Bloomberg Aggregate Bond Index, which returned 0.67%. The segment is comprised of three actively managed strategies: (1) Securian Asset Management (previously Advantus Capital Management), (2) Aberdeen Asset Management, and (3) Garcia Hamilton. During the period, all three actively managed portfolios outperformed the Bloomberg Aggregate Index. Securian and Aberdeen (both with early 2007 inception dates) manage roughly the same level of assets for the Fund while the Garcia Hamilton portfolio has a smaller mandate. Therefore, quarter to quarter performance is largely driven by the results of the Securian and Aberdeen accounts while the Garcia Hamilton account does not have the ability to move the needle as much, so to speak, on account of its smaller size. Following this period's results, the global fixed income composite now outperforms the Bloomberg Aggregate over the YTD, one-, three-, five-and ten- year periods.



### Fixed Income Overview (Continued)

High Yield/Credit Opportuni	ities Ma	nagers						
	Assets		Perf	ormance	(%)		Since	Inception
	(Millions)	<u>QTR</u>	<u>YTD</u>	<u>1-year</u>	<u>3-year</u>	<u>5-year</u> I	nception	<u>Date</u>
<u>High Yield</u>								
Oaktree Capital Management (Gross)	\$ 181.9	6.38	7.21	7.21	5.67	7.91	7.25	Dec-96
Oaktree Capital Management (Net)		6.25	6.69	6.69	5.15	7.38	6.47	Dec-96
Custom Benchmark		6.41	6.23	6.23	5.83	8.32		Dec-96
Net of Fee Value Added vs Benchmark		-0.16	0.46	0.46	-0.68	-0.95		
Information Ratio				0.24	-0.59	-0.87		
Sharpe Ratio				0.42	0.39	0.82		
BlackRock High Yield (Gross)	\$ 178.9	5.45	7.00	7.00	6.62	8.05	7.02	Sep-06
BlackRock High Yield (Net)		5.41	6.46	6.46	6.12	7.55	6.54	Sep-06
Citigroup High Yield Cash Pay		6.67	7.29	7.29	6.89	9.40	8.05	Sep-06
Net of Fee Value Added vs Benchmark		-1.26	-0.83	-0.83	-0.77	-1.85	-1.51	
Information Ratio				0.04	0.09	-0.28		
Sharpe Ratio				0.37	0.47	0.82		
Credit Opportunities								
Neuberger Berman (Gross)	\$ 179.7	5.88	5.48	5.48	5.18		7.34	Jan-16
Neuberger Berman (Net)		5.77	5.17	5.17	4.85		7.05	Jan-16
Custom Benchmark		5.36	4.85	4.85	5.01		7.24	Jan-16
Net of Fee Value Added vs Benchmark		0.41	0.32	0.32	-0.16		-0.19	
Information Ratio				0.11	-0.08			
Sharpe Ratio				0.25	0.30			

• The high yield composite returned 5.83% (net of fees) during the fourth quarter, trailing the Citigroup High Yield Cash Pay Index, which returned 6.41%. The composite is currently split equally between the two actively-managed strategies. During the period, both strategies trailed the benchmark. The high yield composite is currently outperforming its benchmark over the YTD and one-year time periods.

<sup>&</sup>lt;sup>8</sup> Oaktree Capital Management Performance Objective: Citigroup High Yield Cash Pay + 1% (4q99 – Present); Citigroup High Yield Composite Index + 1% (2q97 – Present).



### **Private Equity Overview**

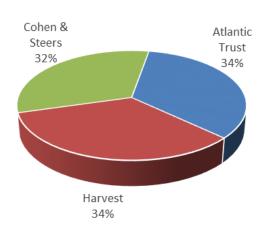
Private Equity Composite											
	Total	Commit.	Cumulative (	Capital	Cumulative	Capital	Multiple	Calculated			
	Commitment	Year	Called		Distributions	Balance	wurtiple	IRR			
Hamilton Lane Fund VII LP (Series A)	30,000,000	2010	27,569,673	91.9%	31,913,679	12,443,062	1.61	10.9%			
Hamilton Lane Fund VII LP (Series B)	20,000,000	2010	18,031,161	90.2%	13,046,582	8,072,181	1.17	3.2%			
Hamilton Lane Fund VII LP (Total)	50,000,000		45,600,834	91.2%	44,960,261	20,515,243	1.44	5.6%			
Hamilton Lane Secondary Fund II LP	25,000,000	2009	22,058,532	88.2%	30,828,594	1,017,156	1.44	13.8%			
Hamilton Lane Secondary Fund III LP	30,000,000	2012	23,372,292	77.9%	22,657,222	7,142,411	1.27	9.4%			
Hamilton Lane Secondary Fund IV LP	30,000,000	2017	25,907,343	86.4%	9,112,329	22,892,451	1.24	14.1%			
Hamilton Lane Secondary Fund V LP	40,000,000	2020	7,000,000	17.5%	-	8,070,129	1.15	19.2%			
Hamilton Lane Fund VIII LP (Global)	30,000,000	2012	22,131,848	73.8%	7,865,459	19,133,408	1.22	4.6%			
GCM Grosvenor - Partnership, L.P.	75,000,000	2011	84,962,430	113.3%	98,193,733	37,385,751	1.60	13.9%			
GCM Grosvenor - Partnership II, L.P. (2014)	60,000,000	2014	68,097,889	113.5%	32,850,434	55,973,706	1.30	11.1%			
GCM Grosvenor - Partnership II, L.P. (2015)	30,000,000	2015	30,086,571	100.3%	5,603,995	35,192,320	1.36	13.0%			
GCM Grosvenor - Partnership II, L.P. (2017)	30,000,000	2018	14,703,054	49.0%	498,336	14,222,571	1.00	0.5%			
Fairview Capital - Lone Star Fund I	40,000,000	2015	33,953,847	84.9%	2,934,533	40,856,023	1.29	10.7%			
Fairview Capital - Lone Star Fund II	30,000,000	2018	8,697,892	29.0%	-	8,013,256	0.92	-6.6%			
Total Private Equity Program	470,000,000	2009	386,572,532	82.2%	255,504,895	270,414,425	1.36	10.9%			

Multiple calculation = (market value + distributions) / capital called

 Internal Rate of Return shown here is calculated by Wilshire based on cumulative cash flows and annualized since inception.



### **Global Listed Infrastructure Overview**



### Global Listed Infrastructure

### **MLP** Composite

	5110									
			Assets	Performance						
		(	<u>Millions)</u>	<u>QTR</u>	YTD	<u>) 1-yea</u>	a <u>r 3-yea</u>	a <u>r 5-y</u> e	<u>ear 10-y</u>	<u>ear</u>
Global Listed	l Infra (Gross)	Ş	5 187.6	17.27	-25.24	-25.2	4 -8.9	9 -2	.55	
Global Listed	l Infra (Net)			17.02	-25.83	-25.8	<b>3</b> -9.6	3 -3	.21	
GLI Custor	n Benchmark			27.80	-31.19	-31.1	.9 -13.7	3 -6	.62	
Net of Fe	e Value Added vs	Inde	x	-10.79	5.35	5.3	5 4.1	0 3.	40	
Alerian MLP	Index			32.45	-28.69	-28.6	9 -12.6	i9 -5	.95 -2	.31
S&P MLP Inc	lex			25.48	-36.23	-36.2	3 -19.1	.9 -12	.18 -8	.18
Bloomberg (	Commodities Inde	ex		10.19	-3.12	-3.1	.2 -2.5	3 1.	.03 -6	.50
FTSE Global	Core Infra 50/50	ldx l	Vet	8.47						
Managers										
		Α	ssets		Perfo	ormance	(%)		Since	Inceptio
		<u>(M</u>	illions)	<u>QTR</u>	YTD	<u>1-year</u>	<u>3-year</u>	<u>5-year</u>	Inception	<u>Date</u>
<u>MLPs</u>										
Harvest Fund Ad	visors (Gross)	\$	63.1	22.78	-20.32	-20.32	-6.50	-1.52	1.72	
Harvest Fund Ad	visors (Net)			22.48	-21.03	-21.03	-7.24	-2.28	0.99	Dec-11
Alerian MLP In	dex			32.45	-28.69	-28.69	-12.69	-5.95	-3.96	Dec-11
Net of Fee Va	lue Added vs Ben	chmc	ark	-9.97	7.66	7.66	5.46	3.67	4.95	
Information Ra	tio					0.44	0.44	0.35		
Sharpe Ratio						-0.38	-0.24	-0.11		
Atlantic Trust CII	BC (Gross)	\$	64.1	25.65	-21.41	-21.41	-8.07	-1.40	1.87	
Atlantic Trust Cll	• •	•		25.41	-21.94	-21.94	-8.62	-1.97	1.30	Dec-11
Alerian MLP In	dex			32.45	-28.69	-28.69	-12.69	-5.95	-3.96	Dec-11





### **Global Listed Infrastructure Overview (Continued)**

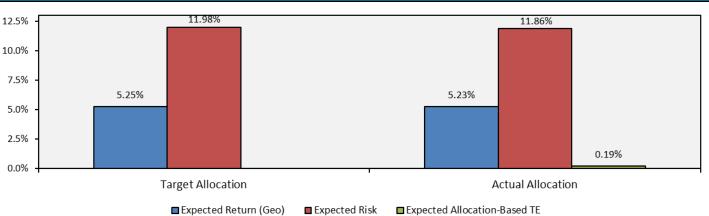
The Fund's Master Limited Partnership (MLP) program, which is comprised of Harvest Fund Advisors and Atlantic Trust, was joined this quarter by a Global Listed Infrastructure strategy managed by Cohen & Steers. The three managers will now make up the Global Listed Infrastructure composite. Commodity results were positive for the quarter as crude oil was up 20.6% to \$48.52 per barrel. Natural gas prices were up 0.5%, ending the quarter at \$2.54 per million BTUs, as the U.S. exported a record amount of liquefied natural gas (LNG). Midstream energy surged during the fourth quarter while the broader infrastructure segment was also positive. Although the Global Listed Infrastructure composite trailed its benchmark for the quarter, it is outperforming across all longer time periods including since inception.

Appendix: Risk Analysis & Performance Objectives



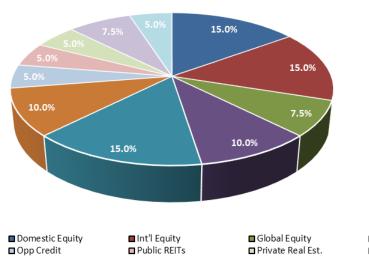


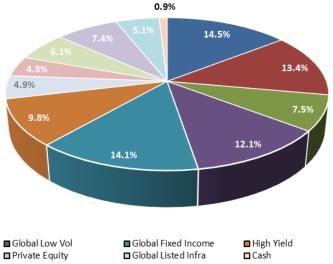
### **Expected Return and Risk**

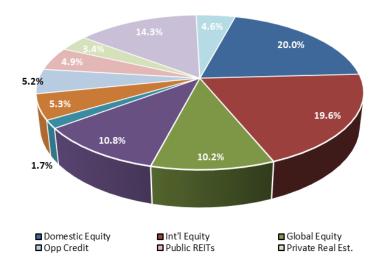


**Target Asset Allocation** 

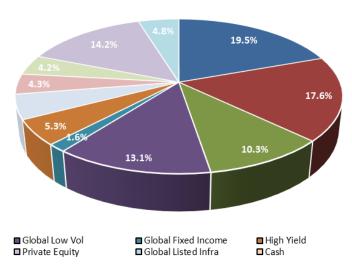
**Actual Asset Allocation** 







Contribution to Total Risk - Target Allocation

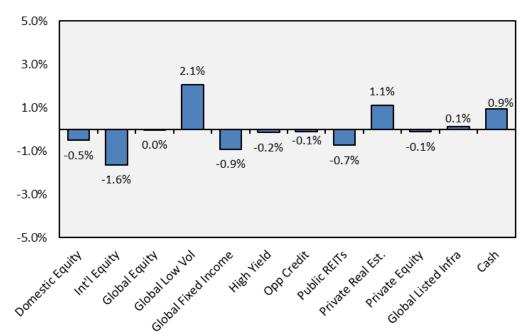


#### **Contribution to Total Risk - Actual Allocation**



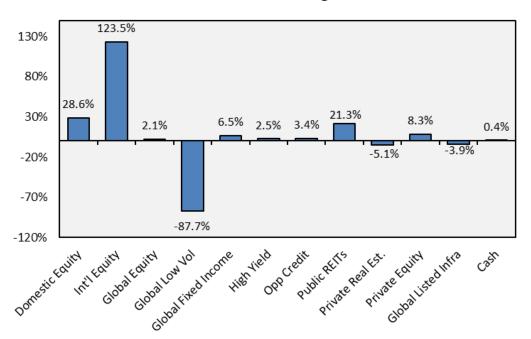


### Expected Return and Tracking Error based on Wilshire's Asset Assumptions



Asset Allocation Variance

**Contribution to Tracking Error** 



The variance between the Fund's actual asset allocation and the target allocation is a source of tracking error for the Fund. This "asset allocation tracking error" is currently forecasted to be 0.19% (for the one-year period) at quarter-end. International equity and Global Low Volatility provided the largest contributions to tracking error at the total fund level.



			Man	ager l	Risk Statistics					
	U.S. Equity	/			N	lon-U.S. Equity	1			
T. Rowe Price (Enhanced Index)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Acadian (Int'l Small Cap)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	26.67	19.22	15.64	13.86	Standard Deviation	29.52	20.98	17.72	16.51	
Standard Deviation (Index)	25.95	18.79	15.26	13.54	Standard Deviation (Index)	32.21	21.28	17.87	16.35	
Sharpe Ratio	0.72	0.69	0.93	0.99	Sharpe Ratio	0.44	0.08	0.53	0.45	
Sharpe Ratio (Index)	0.68	0.66	0.91	0.97	Sharpe Ratio (Index)	0.42	0.14	0.45	0.32	
Excess Risk	1.46	1.04	1.22	1.05	Excess Risk	5.26	4.46	4.15	3.71	
Information Ratio	0.97	0.79	0.50	0.43	Information Ratio	-0.07	-0.26	0.29	0.57	
Systematic (Small Core)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	AQR (Int'l Equity)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	33.66	23.98	20.26	18.19	Standard Deviation	25.28	18.94	15.91	15.74	
Standard Deviation (Index)	36.41	25.63	21.54	18.88	Standard Deviation (Index)	25.84	4.88	8.92	4.92	
Sharpe Ratio	0.11	0.07	0.48	0.55	Sharpe Ratio	0.50	0.10	0.46	0.33	
Sharpe Ratio (Index)	0.53	0.33	0.55	0.56	Sharpe Ratio (Index)	0.38	0.18	0.50	0.28	
Excess Risk	5.17	4.54	4.52	4.00	Excess Risk	2.61	2.85	2.52	2.53	
Information Ratio	-2.52	-1.36	-0.44	-0.11	Information Ratio	0.93	-0.44	-0.14	0.38	
Channing Capital (Small Value)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Ativo (Int'l Developed)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	38.88	27.60	23.22	n/a	Standard Deviation	27.30	18.24	n/a	n/a	
Standard Deviation (Index)	38.97	26.49	22.34	n/a	Standard Deviation (Index)	26.49	18.14	n/a	n/a	
Sharpe Ratio	0.40	0.16	0.39	n/a	Sharpe Ratio	0.05	0.07	n/a	n/a	
Sharpe Ratio (Index)	0.10	0.08	0.37	n/a	Sharpe Ratio (Index)	0.27	0.15	n/a	n/a	
Excess Risk	6.10	5.8	5.06	n/a	Excess Risk	7.60	5.00	n/a	n/a	
Information Ratio	1.83	0.41	0.13	n/a	Information Ratio	-0.71 Global Equity	-0.25	n/a	n/a	
Redwood (Small Growth)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Wellington (Global Equity)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	24.46	<u>3 11</u> 21.60	<u>5 11</u> n/a	<u>10 11</u> n/a	Standard Deviation	25.37	<u>5 m</u> 19.22	<u>5 n</u> 16.01	<u>10 11</u> n/a	
Standard Deviation (Index)	34.45	25.46	n/a	n/a	Standard Deviation (Index)	26.01	18.38	15.08	n/a	
Sharpe Ratio	1.69	0.53	n/a	n/a	Sharpe Ratio	0.88	0.48	0.66	n/a	
Sharpe Ratio (Index)	0.98	0.56	n/a	n/a	Sharpe Ratio (Index)	0.60	0.45	0.72	n/a	
Excess Risk	15.39	9.98	n/a	n/a	Excess Risk	3.63	3.55	3.36	n/a	
Information Ratio	0.37	-0.25	n/a	n/a	Information Ratio	1.62	0.24	-0.12	n/a	
Smith Graham (Mid-Cap)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Ariel (Global Equity)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	41.16	28.55	n/a	n/a	Standard Deviation	18.49	14.58	n/a	n/a	
Standard Deviation (Index)	32.07	22.13	n/a	n/a	Standard Deviation (Index)	26.01	18.38	n/a	n/a	
Sharpe Ratio	0.05	0.08	n/a	n/a	Sharpe Ratio	0.39	0.32	n/a	n/a	
Sharpe Ratio (Index)	0.51	0.44	n/a	n/a	Sharpe Ratio (Index)	0.60	0.45	n/a	n/a	
Excess Risk	13.18	9.95	n/a	n/a	Excess Risk	10.94	6.86	n/a	n/a	
Information Ratio	-0.93	-0.68	n/a	n/a	Information Ratio	-0.66	-0.50	n/a	n/a	
Real Est	ate Investm	ent Trusts			Glob	oal Low Volati	lity			
<u>Adelante (REIT)</u>	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Acadian (Global Low Volatility)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	25.57	18.24	15.89	15.46	Standard Deviation	21.49	14.62	12.27	n/a	
Standard Deviation (Index)	27.45	19.37	16.78	16.30	Standard Deviation (Index)	26.01	18.38	15.08	n/a	
Sharpe Ratio	-0.23	0.16	0.23	0.52	Sharpe Ratio	-0.12	0.16	0.55	n/a	
Sharpe Ratio (Index)	-0.31	0.09	0.19	0.47	Sharpe Ratio (Index)	0.60	0.45	0.72	n/a	
Excess Risk	2.82	2.08	1.99	1.80	Excess Risk	5.48	5.98	5.67	n/a	
Information Ratio	1.06	0.56	0.19	0.21	Information Ratio	-2.86	-0.92	-0.67	n/a	
	ate Investm	ent Trusts			Fixed Income (Core)					
<u>Centersquare (REIT)</u>	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Securian (Core Fixed Income)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	27.19	n/a	n/a	n/a	Standard Deviation	8.19	5.24	4.33	3.61	
Standard Deviation (Index)	27.45	n/a	n/a	n/a	Standard Deviation (Index)	3.41	3.40	3.16	2.93	
Sharpe Ratio	-0.18	n/a	n/a	n/a	Sharpe Ratio	0.75	0.69	0.87	1.12	
Sharpe Ratio (Index)	-0.31	n/a	n/a	n/a	Sharpe Ratio (Index)	1.99	1.08	1.01	1.09	
Excess Risk	1.99	n/a	n/a	n/a	Excess Risk	6.18	3.51	2.73	1.98	
Information Ratio	1.98	n/a	n/a	n/a	Information Ratio	-0.10	-0.02	0.20	0.42	



			Man	ager	Risk S
High Y	'ield Fixed	Income			
<u>BlackRock (High Yield)</u>	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Aberdeer
Standard Deviation	15.52	9.54	7.69	6.78	Standard
Standard Deviation (Index)	15.34	9.49	7.92	7.13	Standard
Sharpe Ratio	0.37	0.47	0.82	0.84	Sharpe R
Sharpe Ratio (Index)	0.36	0.44	0.89	0.81	Sharpe R
Excess Risk	5.42	3.07	2.53	2.08	Excess R
Information Ratio	0.04	0.09	-0.28	-0.03	Informat
Oaktree (High Yield)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	Garcia H
Standard Deviation	14.25	8.97	7.46	6.76	Standard
Standard Deviation (Index)	15.34	9.49	7.92	7.13	Standard
Sharpe Ratio	0.42	0.39	0.82	0.78	Sharpe R
Sharpe Ratio (Index)	0.36	0.44	0.89	0.81	Sharpe R
Excess Risk	1.77	1.09	1.01	1.05	Excess R
Information Ratio	0.24	-0.59	-0.87	-0.46	Informat
Neuberger Berman (Credit Opps)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>	
Standard Deviation	18.09	10.71	n/a	n/a	Harvest
Standard Deviation (Index)	15.71	9.39	n/a	n/a	Standard
Sharpe Ratio	0.25	0.30	n/a	n/a	Standard
Sharpe Ratio (Index)	0.26	0.36	n/a	n/a	Sharpe R
Excess Risk	2.72	1.78	n/a	n/a	Sharpe R
Information Ratio	0.11	-0.08	n/a	n/a	Excess Ri

isk Statistics				
Fixed I	ncome (Co	re)		
Aberdeen (Core Fixed Income)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>
Standard Deviation	5.46	4.24	3.72	3.34
Standard Deviation (Index)	3.41	3.40	3.16	2.93
Sharpe Ratio	1.82	1.08	1.08	1.12
Sharpe Ratio (Index)	1.99	1.08	1.01	1.09
Excess Risk	2.97	1.91	1.57	1.35
Information Ratio	1.00	0.44	0.49	0.39
Garcia Hamilton (Core Fixed Income)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>
Standard Deviation	3.89	3.12	2.93	n/a
Standard Deviation (Index)	7.51	5.34	4.44	n/a
Sharpe Ratio	1.78	1.09	1.06	n/a
Sharpe Ratio (Index)	1.99	1.08	1.01	n/a
Excess Risk	1.92	1.38	1.25	n/a
Information Ratio	0.07	-0.19	-0.07	n/a
Masterlim	ited Partn	orching		

Master Limited Partnerships									
Harvest (MLP)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>					
Standard Deviation	57.31	36.73	30.26	n/a					
Standard Deviation (Index)	79.91	47.85	38.25	n/a					
Sharpe Ratio	-0.38	-0.24	-0.11	n/a					
Sharpe Ratio (Index)	-0.36	-0.29	-0.18	n/a					
Excess Risk	24.37	14.10	11.05	n/a					
Information Ratio	0.44	0.44	0.35	n/a					
Atlantic Trust CIBC (MLP)	<u>1 Yr</u>	<u>3 Yr</u>	<u>5 Yr</u>	<u>10 Yr</u>					
Standard Deviation	65.57	40.55	33.35	26.99					
Standard Deviation (Index)	79.91	47.85	38.25	29.43					
Sharpe Ratio	-0.34	-0.25	-0.09	0.00					
Sharpe Ratio (Index)	-0.36	-0.29	-0.18	-0.10					
Excess Risk	15.51	9.29	7.52	7.93					
Information Ratio	0.61	0.50	0.56	0.37					



		<u> </u>	
Manaa	ormance		a of ive o
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indiager i erreri				
Domestic Equity			Since	Inception
	<u>3-year</u>	<u>5-year</u>	<b>Inception</b>	<u>Date</u>
Enhanced Index				
T. Rowe Price (Net)	15.12	15.92	10.38	Mar-06
S&P 500 Index + 1%	15.31	16.36	10.88	Ma r-06
Net of Fee Value Added vs Objective	-0.19	-0.44	-0.50	
S&P 500 Index	14.18	15.22	9.75	Ma r-06
Net of Fee Value Added vs Benchmark	0.94	0.70	0.63	
Small Core - Active				
Systematic Financial (Net)	3.42	11.00	10.53	Jun-03
Russell 2000 Index + 1.25%	11.62	14.67	11.34	Jun-03
Net of Fee Value Added vs Objective	-8.20	-3.67	-0.81	
Russell 2000 Index	10.25	13.26	9.97	Jun-03
Net of Fee Value Added vs Benchmark	-6.83	-2.26	0.56	
Small Value - Active				
Channing Capital Management (Net) *	6.22	10.35	7.38	Oct-13
Russell 2000 Value Index + 1.25%	5.03	11.03	7.79	Oct-13
Net of Fee Value Added vs Objective	1.19	-0.68	-0.41	
Russell 2000 Value Index	3.72	9.65	6.46	Oct-13
Net of Fee Value Added vs Benchmark	2.49	0.70	0.92	
Small Growth - Active				
Redwood Investments (Net) *	13.31		13.85	Sep-16
Russell 2000 Growth Index + 1.50%	17.93		19.28	Sep-16
Net of Fee Value Added vs Objective	-4.62		-5.43	
Russell 2000 Growth Index	16.20		17.51	
Net of Fee Value Added vs Benchmark	-2.88		-3.66	
Mid Cap Value - Active				
Smith Graham Mid Cap Value (Net) *	4.06		4.06	Dec-17
Russell Midcap Index + 2%	13.84		13.84	Dec-17
Net of Fee Value Added vs Objective	-9.78		-9.78	
Russell Midcap Index	11.61		11.61	
Net of Fee Value Added vs Benchmark	-7.55		-7.55	





Manager Performance Objectives				
International Equity			Since	
	<u>3-year</u>	<u>5-year</u>	Inception	
Int'l Small Cap - Active				
Acadian International (Net)	3.39	10.68	8.55	Mar-89
Custom Benchmark + 2%	6.69	11.56	8.38	Ma r-89
Net of Fee Value Added vs Objective	-3.30	-0.88	0.17	
Custom Benchmark		4.59	9.37	Ma r-89
Net of Fee Value Added vs Benchmark		-1.20	1.31	
Int'l Enhanced Index				
AQR Capital Management (Net)	3.56	8.55	4.14	Mar-06
Custom Benchmark + 1.5%	6.45	10.56	5.26	Ma r-06
Net of Fee Value Added vs Objective	-2.89	-2.01	-1.12	
Custom Benchmark	4.88	8.93	3.70	Ma r-06
Net of Fee Value Added vs Benchmark	-1.32	-0.38	0.44	
Int'l Developed				
Ativo International Developed (Net) *	2.98		2.98	Dec-17
MSCI EAFE Index + 2%	6.38		6.81	
Net of Fee Value Added vs Objective	-3.40		-3.83	
MSCI EAFE Index	4.28		4.28	
Net of Fee Value Added vs Benchmark	-1.31		-1.31	
Int'l Equity (Active)				
Baillie Gifford (Net)			25.30	Mar-19
MSCI ACWI x-US (Net) + 2%	•	• 	14.00	Widi 15
Net of Fee Value Added vs Objective	· ·	•	11.30	
MSCI ACWI x-US (Net)			11.97	
Net of Fee Value Added vs Benchmark		•	13.32	
Int'l Equity (Active)				
Earnest Partners (Net) *			13.38	Mar-19
MSCI ACWI x-US (Net) + 2%			14.00	
Net of Fee Value Added vs Objective			-0.62	
MSCI ACWI x-US (Net)			11.97	
Net of Fee Value Added vs Benchmark			1.40	





## Manager Performance Objectives

Global Equity			Since	Inception
	<u>3-year</u>	<u>5-year</u>	<b>Inception</b>	<u>Date</u>
<u>Global Equity - Active</u>				
Wellington (Net)	11.01	11.82	13.07	Aug-12
MSCI ACWI (Net) + 2%	12.27	14.50	13.09	Aug-12
Net of Fee Value Added vs Objective	-1.26	-2.68	-0.02	
MSCI ACWI (Net)	10.06	12.26	10.87	Aug-12
Net of Fee Value Added vs Benchmark	0.95	-0.44	2.20	
<u>Global Equity - Active</u>				
Ariel (Net) *	6.28		6.28	Dec-17
MSCI ACWI (Net) + 1.5%	11.71		11.71	
Net of Fee Value Added vs Objective	-5.43		-5.43	
MSCI ACWI (Net)	10.06		10.06	
Net of Fee Value Added vs Benchmark	-3.78		-3.78	

			Since	Inception
	<u>3-year</u>	<u>5-year</u>	<b>Inception</b>	<u>Date</u>
<u>Global Low Volatility - Active</u>				
Acadian Global Low Vol (Net)	3.97	8.02	7.18	Jun-15
MSCI ACWI (Net) + 2%	12.27	14.50	11.64	Jun-15
Net of Fee Value Added vs Objective	-8.30	-6.48	-4.46	
MSCI ACWI (Net)	10.06	12.26	10.08	Jun-15
Net of Fee Value Added vs MSCI ACWI	-6.09	-4.24	-2.90	
MSCI ACWI Min Vol (Net)	5.75	6.94	6.94	Jun-15
Net of Fee Value Added vs MSCI ACWI Min Vol	-1.77	1.08	0.23	



#### Manager Performance Objectives

Real Estate			Since	Inception
	<u>3-year</u>	<u>5-year</u>	<b>Inception</b>	<u>Date</u>
Real Estate Securities - Public				
Adelante Capital Management (Net)	4.50	4.85	9.32	Sep-01
Wilshire Real Estate Securities + 1%	4.34	5.51	10.56	Sep-01
Net of Fee Value Added vs Objective	0.16	-0.66	-1.24	
Wilshire Real Estate Securities	3.30	4.46	9.47	Sep-01
Net of Fee Value Added vs Index	1.20	0.39	-0.15	
CenterSquare (Net)			7.04	May-18
Wilshire Real Estate Securities + 1%			6.00	May-18
Net of Fee Value Added vs Objective			1.04	
Wilshire Real Estate Securities			4.95	May-18
Net of Fee Value Added vs Index			2.09	





Manayer Periori		lives		
Fixed Income			Since	Inception
	<u>3-year</u>	<u>5-year</u>	<b>Inception</b>	<u>Date</u>
Global Fixed Income				
Securian Asset Mgmt. (Net)	5.27	5.02	4.91	May-07
Bloomberg Aggregate + 0.5%	5.87	4.96	5.07	May-07
Net of Fee Value Added vs Objective	-0.60	0.06	-0.16	
Bloomberg Aggregate	5.34	4.44	4.59	May-07
Net of Fee Value Added vs Benchmark	-0.07	0.58	0.32	
Aberdeen (Net)	6.23	5.24	5.18	Apr-07
Bloomberg Aggregate + 0.5%	5.87	4.96	4.98	Apr-07
Net of Fee Value Added vs Objective	0.36	0.28	0.20	
Bloomberg Aggregate	5.34	4.44	4.46	Apr-07
Net of Fee Value Added vs Benchmark	0.89	0.80	0.72	
Garcia Hamilton (Net)	5.07	4.35	4.14	Oct-13
Bloomberg Aggregate + 0.5%	5.87	4.96	4.37	Oct-13
Net of Fee Value Added vs Objective	-0.80	-0.61	-0.23	
Bloomberg Aggregate	5.34	4.44	3.85	Oct-13
Net of Fee Value Added vs Benchmark	-0.27	-0.09	0.28	
			Since	Inception
	<u>3-year</u>	<u>5-year</u>	Inception	Date
High Yield	<u> </u>	<u>- 100.</u>	<u></u>	20.00
Oaktree Capital Management (Net)	5.15	7.38	6.47	Dec-96
Performance Objective	6.89	9.41	8.10	Dec-96
Net of Fee Value Added vs Objective	-1.74	-2.03	-1.63	20000
Custom Benchmark	5.83	8.32		Dec-96
Net of Fee Value Added vs Benchmark	-0.68	-0.95		
net of the value haded to benefinian	0.00	0.00		
BlackRock High Yield (Net)	6.12	7.55	6.54	Sep-06
Citigroup High Yield Cash Pay + 1%	6.89	9.40	8.05	Sep-06
Net of Fee Value Added vs Objective	-0.77	-1.85	-1.51	
Citigroup High Yield Cash Pay	6.89	9.40	8.05	Sep-06
Net of Fee Value Added vs Benchmark	-0.77	-1.85	-1.51	000
	0., ,	2.00	1.01	
Credit Opportunities				
<u>Credit Opportunities</u> Neuberger Berman (Net)	4.85		7.05	Jan-16
Neuberger Berman (Net)	<b>4.85</b> 6.06		<b>7.05</b> 8.31	<b>Jan-16</b> Jan-16
Neuberger Berman (Net) Custom Benchmark + 1%	6.06		8.31	<b>Jan-16</b> Jan-16
Neuberger Berman (Net) Custom Benchmark + 1% Net of Fee Value Added vs Objective	6.06 -1.21		8.31 -1.26	Jan-16
Neuberger Berman (Net) Custom Benchmark + 1%	6.06		8.31	





#### Manager Performance Objectives

MLP's			Since	Inception
	<u>3-year</u>	<u>5-year</u>	<b>Inception</b>	<u>Date</u>
<u>MLPs</u>				
Harvest Fund Advisors (Net)	-7.24	-2.28	0.99	Dec-11
Alerian MLP Index + 1.5%	-11.34	-4.51	-1.86	Dec-11
Net of Fee Value Added vs Objective	4.10	2.23	2.85	
Alerian MLP Index	-12.69	-5.95	-3.96	Dec-11
Net of Fee Value Added vs Benchmark	5.46	3.67	4.95	
Atlantic Trust CIBC (Net)	-8.62	-1.97	1.30	Dec-11
Alerian MLP Index + 1.5%	-11.34	-4.51	-1.86	Dec-11
Net of Fee Value Added vs Objective	2.72	2.54	3.16	
Alerian MLP Index	-12.69	-5.95	-3.96	Dec-11
Net of Fee Value Added vs Benchmark	4.07	3.97	5.26	

Employees' Retirement Fund of the City of Dallas

Asset Assumptions Update

Thomas Toth, CFA, Managing Director Ali Kazemi, Managing Director



February 2021

## ASSUMPTIONS UPDATE Summary Changes

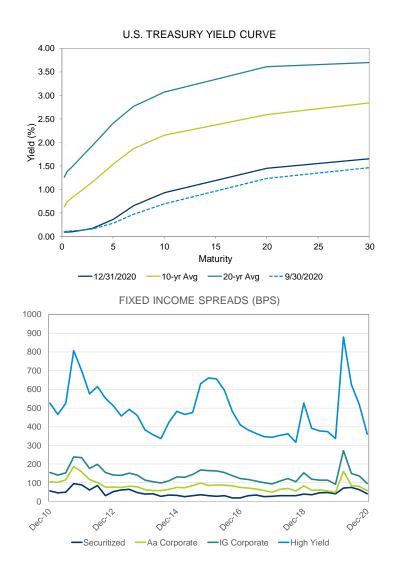
- Breakeven, Treasury yields and the forward curve are all up
  - Conditions pushed marketduration forecasts higher
  - Credit spreads tightened across all segments; weighing heavily on high yield

	TOT	RISK (%)		
	SEPT		DEC	
	2020	CHANGE	2020	
INFLATION	1.80	0.35	2.15	1.75
CASH EQUIVALENTS	0.55	0.15	0.70	0.75
TREASURIES	0.20	0.30	0.50	4.50
CORE BONDS	1.05	0.25	1.30	4.30
LT CORE BONDS	1.75	0.00	1.75	10.00
HIGH YIELD BONDS	3.45	-0.35	3.10	8.85
GLOBAL RE SECURITIES	5.40	0.00	5.40	15.85
PRIVATE REAL ESTATE	6.65	-0.45	6.20	14.00
U.S. STOCKS	5.50	-0.50	5.00	17.00
DEV. EX-U.S. STOCKS	6.00	-0.25	5.75	18.00
EMERGING MARKET STOCKS	6.00	-0.25	5.75	26.00
PRIVATE EQUITY	7.45	-0.50	6.95	28.00
GLOBAL 60/40 (ACWI/U.S. Core)	4.30	-0.15	4.15	10.75

- Real asset yields are down while inflation is up
- Equity forecasts are down largely due to negative valuation prospects
- Non-U.S. Equity return premium is up on attractive relative valuations

RELATIVE RETURN CHANGES (%)				
SEPT	SEPT			
2020	CHANGE	2020		
-1.25	-0.20	-1.45		
-0.35	0.15	-0.20		
0.85	-0.05	0.80		
0.70	-0.25	0.45		
2.40	-0.60	1.80		
4.35	-0.25	4.10		
4.45	-0.75	3.70		
1.95	0.00	1.95		
3.70	-0.85	2.85		
-0.75	-0.10	-0.85		
-1.25	-0.20	-1.45		
	SEPT 2020 -1.25 -0.35 0.85 0.70 2.40 4.35 4.45 1.95 3.70 -0.75	SEPT         CHANGE           -1.25         -0.20           -0.35         0.15           0.85         -0.05           0.70         -0.25           2.40         -0.60           4.35         -0.25           4.45         -0.75           1.95         0.00           3.70         -0.85           -0.75         -0.10		

### ASSUMPTIONS UPDATE Fixed Income

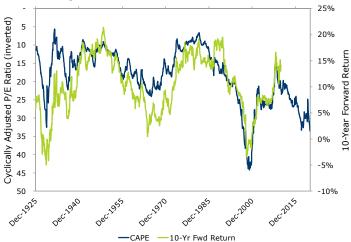


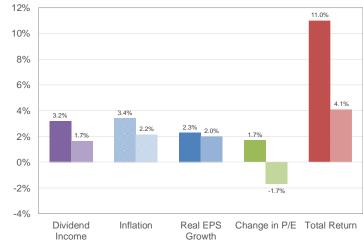
	ON & FIXED INCOME	SEP		DEC
		2020	CHANGE	2020
INFLATION	10-Year Treasury	0.69	0.24	0.93
	10-Year Real	-0.94	-0.12	<u>-1.06</u>
	Breakeven	1.63	0.36	1.99
	Wilshire ACA	1.80	0.35	2.15
CASH	91-Day T-Bill	0.10	-0.01	0.09
`	Yield Forecast in Year 10	1.35	0.30	1.65
	Wilshire ACA	0.55	0.15	0.70
CORE	U.S. Treasury Index	0.48	0.09	0.57
`	Yield Forecast in Year 10	1.85	0.20	2.05
	Wilshire ACA	0.20	0.30	0.50
SPREAD	U.S. Corporate Spread	1.35	-0.40	0.95
Sp	read Forecast in Year 10	1.64	-0.02	1.62
	Wilshire ACA	1.50	0.00	1.50
	Core Bonds ACA	1.05	0.25	1.30
	High Yield Spread	5.47	-1.60	3.87
Sp	read Forecast in Year 10	5.89	-0.05	5.84
	Wilshire ACA	3.45	-0.35	3.10
DURATION	Long-Term Treasury	1.32	0.19	1.51
`	Yield Forecast in Year 10	2.05	0.12	2.17
	Wilshire ACA	0.55	0.35	0.90
	Long G/C ACA	1.75	0.00	1.75

## ASSUMPTIONS UPDATE Equity Markets

EQUITY:	PUBLIC & PRIVATE	SEP 2020	CHANGE	DEC 2020
US EQUITY	DDM	6.00	0.50	6.50
	IGV	5.20	-1.10	4.10
	CAPE	5.25	-1.65	3.60
	Wilshire ACA	5.50	-0.50	5.00
	Global ex-US ACA	6.25	-0.25	6.00
PRIVATE	Cost of Debt - Public	3.10	0.15	3.25
	Cost of Debt - Private	5.45	0.00	5.45
	Wilshire ACA	7.45	-0.50	6.95

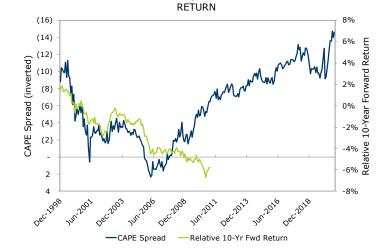
U.S. EQUITY: ADJUSTED P/E RATIO VS FORWARD RETURN





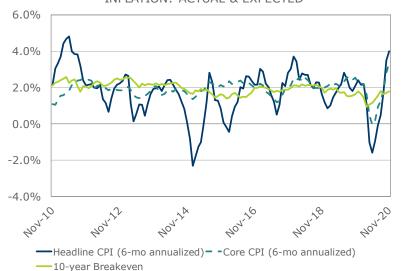
IGV Components: History (since 1951) vs. Forecast

RELATIVE DEV. - U.S. EQUITY: CAPE VS FORWARD



#### ASSUMPTIONS UPDATE Real Assets

- Breakeven dipped to 0.5% in mid-March and has been steadily increasing since then
- Assumption of 2.15% is higher than actual BE, which was the case in Sept.
- Real asset vields are down
   INFLATION: ACTUAL & EXPECTED



	TOT	RISK (%)		
	SEPT		DEC	
	2020	CHANGE	2020	
U.S. TIPS	0.40	0.40	0.80	6.00
GLOBAL RE SECURITIES	5.40	0.00	5.40	15.85
PRIVATE REAL ESTATE	6.65	-0.45	6.20	14.00
COMMODITIES	2.35	0.50	2.85	15.00
INFLATION	1.80	0.35	2.15	1.75

	REAL ASSETS	SEP 2020	CHANGE	DEC 2020
LISTED	Inflation Capture	1.35	0.25	1.60
	REIT Yield	3.85	-0.25	3.60
	Midstream Yield	9.90	-2.00	7.90
	Infrastructue Yield	3.60	-0.50	3.10
	Commodities ( $\pi$ + Cash)	2.35	0.50	2.85
PRIVATE	RE Assumed Cap Rate	4.25	-0.25	4.00
	Cost of Debt - Private	3.25	0.20	3.45
Pr	/t. Infra. Prm/Dsct vs. PRE	-0.25	-0.25	-0.50
	Leverage vs. Real Estate	2.5	0.00	2.5

### ASSUMPTIONS UPDATE Equilibrium Assumptions

#### **Current versus Equilibrium Asset Class Assumptions**



#### ASSUMPTIONS UPDATE Q4 2020 Correlation Matrix

			EQI	JITY					FIXED I	NCOME				RE	EAL ASSE	TS		
		Dev		Global					LT			Dev ex-		Real Estate				
	US	ex-US	Emg	ex-US	Global	Private		Core	Core		High	US Bond	US	Global	Private	1	Real	US
	Stock	Stock	Stock	Stock	Stock	Equity	Cash	Bond	Bond	TIPS	Yield	(Hdg)	RES	RES	RE	Cmdty	Assets	CPI
COMPOUND RETURN (%)	5.00	5.75	5.75	6.00	5.55	6.95	0.70	1.30	1.75	0.80	3.10	0.35	5.20	5.40	6.20	2.85	5.65	2.15
ARITHMETIC RETURN (%)	6.35	7.25	8.75	7.65	6.90	10.35	0.70	1.40	2.15	1.00	3.60	0.45	6.55	6.55	7.10	3.90	6.15	2.15
EXPECTED RISK (%)	17.00	18.00	26.00	19.15	17.15	28.00	0.75	4.30	8.85	6.00	10.00	4.30	17.00	15.85	14.00	15.00	10.15	1.75
CASH YIELD (%)	1.50	2.25	1.75	2.10	1.75	0.00	0.70	2.35	3.00	1.60	7.00	1.35	3.60	3.60	2.50	0.70	2.00	0.00
GROWTH EXPOSURE	8.00	8.00	8.00	8.00	8.00	13.50	0.00	-0.80	-2.10	-3.00	4.00	-1.00	6.00	6.00	3.50	0.00	1.80	0.00
INFLATION EXPOSURE	-3.00	0.00	5.00	1.55	-1.10	-3.80	0.00	-2.45	-6.55	2.50	-1.00	-3.00	1.00	1.95	1.00	12.00	4.90	1.00
CORRELATIONS																		
US Stock	1.00																	
Dev ex-US Stock (USD)	0.81	1.00																
Emerging Mkt Stock	0.74	0.74	1.00															
Global ex-US Stock	0.83	0.96	0.87	1.00	********			*******	*******		********				*******			
Global Stock	0.95	0.92	0.83	0.94	1.00													
Private Equity	0.74	0.64	0.62	0.67	0.74	1.00					*****		*****				*****	
Cash Equivalents	-0.05	-0.09	-0.05	-0.08	-0.07	0.00	1.00											
Core Bond	0.28	0.13	0.00	0.09	0.20	0.31	0.19	1.00										
LT Core Bond	0.31	0.16	0.01	0.12	0.23	0.32	0.11	0.92	1.00									
TIPS	-0.05	0.00	0.15	0.05	0.00	-0.03	0.20	0.59	0.47	1.00								
High Yield Bond	0.54	0.39	0.49	0.45	0.51	0.34	-0.10	0.25	0.32	0.05	1.00							
Dev ex-US Bond (Hdg)	0.16	0.25	-0.01	0.17	0.18	0.26	0.10	0.66	0.65	0.39	0.26	1.00						
US RE Securities	0.58	0.47	0.44	0.49	0.56	0.50	-0.05	0.17	0.23	0.10	0.56	0.05	1.00					
Global RE Securities	0.64	0.58	0.56	0.61	0.65	0.58	-0.05	0.17	0.22	0.11	0.61	0.03	0.96	1.00				
Private Real Estate	0.54	0.44	0.44	0.47	0.52	0.51	-0.05	0.19	0.25	0.09	0.57	0.05	0.77	0.75	1.00			
Commodities	0.25	0.34	0.39	0.38	0.32	0.27	0.00	-0.02	-0.02	0.25	0.29	-0.10	0.25	0.28	0.25	1.00		
Real Assets	0.48	0.51	0.58	0.57	0.54	0.47	-0.02	0.23	0.25	0.39	0.56	0.05	0.70	0.75	0.70	0.65	1.00	
Inflation (CPI)	-0.10	-0.15	-0.13	-0.15	-0.13	-0.10	0.10	-0.12	-0.12	0.15	-0.08	-0.08	0.05	0.03	0.05	0.44	0.26	1.00

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#### Prepared for





## Fee Analysis

Thom Toth, Managing Director Ali Kazemi, Managing Director

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## FEE COMPARISON

	Dallas ERF Fee (bps)	Wilshire Median	Greenwich Mean *		Dallas ERF Fee (bps)	Wilshire Median	Greenwich Mean *
US Equity	60.2	73.2	51.7	High Yield	47.4	50.0	
Channing Capital Mgt	96.7	90.0		BlackRock	45.8	50.0	
Systematic	81.9	90.0					
Redwood	70.0	90.0		Oaktree Capital Mgmt	48.9	50.0	
Smith Graham	75.0	75.0		Credit Opportunities	30.9	34.0	
T Rowe Price	30.0	55.0		Neuberger Berman	30.9	34.0	
International Equity	56.7	76.5	57.9	MLPs	63.7	75.0	
Acadian Asset Mgmt	56.0	90.0		Harvest Fund Advisors	68.1	75.0	
AQR	58.9	70.0		Atlantic Trust MLP	59.4	75.0	
Ativo	56.0	70.0					
Earnest Partners	58.7	74.0		REITs	53.1	69.0	51.7
Baillie Gifford	52.8	74.0		Adelante	57.8	69.0	
Global Equity	60.5	70.0	57.9	CenterSquare	48.5	69.0	
Ariel	62.2	70.0		Private Real Estate	88.0		100.3
Wellington	59.0	70.0		Heitman	85.3	100bps + 10%	
Global Low Vol Equity	33.9	70.0	57.9	Invesco	91.3	carry	
Acadian Low Volatility	33.9	70.0					141.8
Fixed Income	21.1	30.0	30.8	Private Equity	80.8		141.8
Garcia Hamilton	25.7	30.0		Grosvenor	80.0	200bps + 20%	
Securian	17.5	30.0		Hamilton Lane	95.0	carry	
Aberdeen Global Bonds	23.3	30.0		Fairview	60.0		

\* Greenwich Mean figures represent Actively Managed funds within Public Plans in 2019.

DATA AS OF 12/31/20

## **IMPORTANT INFORMATION**



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#### **DISCUSSION SHEET**

Employees' Retirement Fund Board of Trustees Meeting

February 9, 2021

Issue: Redwood Investments

Attachments: None

**Discussion:** Redwood investment returns had underperformed their benchmark (the Russell 2000 Growth Index) for the 3-year period ending September 30, 2019. Our recommendation at that time was to place Redwood on watch for six months and then re-evaluate their performance. At the August 2020 Board meeting, staff requested a six-month extension of the watch period to continue to observe performance until year-end.

Given their investment outperformance during 2020, a most challenging year, we recommend removing Redwood from the watch list.

**Recommendation:** Suggested motion for approval is as follows: Move to approve Redwood's removal from the ERF Investments watch list.

#### ASSET ALLOCATION COMPARISON

December 31, 2020

		% of Total	Allocation	% Difference from	Prior Period Market	Prior Poriod
	Market Value	% of rotal Fund	Policy	Allocation	Value	Prior Period of Total Fur
EQUITY			-			
CHANNING CAPITAL	40,953,705.20	1.12			37,789,764.11	1.06
REDWOOD- SL	40,513,999.23	1.11			37,845,624.66	1.06
SYSTEMATIC	73,921,281.11	2.02			68,822,809.86	1.93
Total Small Cap	155,388,985.54	4.24			144,458,198.63	4.06
SMITH GRAHAM	73,175,628.44	2.00			69,251,849.77	1.95
T. ROWE PRICE	150,818,745.89	4.12			144,888,038.85	4.07
Total Domestic/Enhanced equity	223,994,374.33	6.12			214,139,888.62	6.02
NTGI S&P 500 EQUITY INDEX	151,652,836.18	4.14			146.040.725.70	4.10
Total Index	151,652,836.18	4.14			146.040.725.70	4.10
Total Domestic	531,036,196.05	14.50	12.50	2.00	504,638,812.95	14.18
ADELANTE CAPITAL	77,444,702.45	2.11	12.00	2.00	75,185,882.34	2.11
CENTERSQUARE-SL	78,675,131.44	2.15			76,135,532.55	2.14
Total REITS	156,119,833.89	4.26	2.50	1.76	151,321,414.89	4.25
HEITMAN	81,721,117.36	2.23			81,721,117.36	2.30
INVESCO	71,550,591.00	1.95			71,550,591.00	2.01
INVESCO - SL	68,702,236.35	1.88			68,702,236.35	1.93
VALUE ADD REAL ESTATE	-	0.00			-	0.00
Total Real Estate	221,973,944.71	6.06	7.50	-1.44	221,973,944.71	6.24
FAIRVIEW CAPITAL	48,869,279.00	1.33			46,077,269.00	1.30
GROSVENOR GCM - CFIG	142,774,348.00	3.90			131,728,196.00	3.70
HAMILTON LANE	78,770,798.00	2.15	7.50	-0.12	80,978,416.00	2.28
Total Private Equity	270,414,425.00	7.38	7.50	-0.12	258,783,881.00	7.27
ACADIAN	119,599,831.45	3.27			110,930,877.33	3.12
AQR CAPITAL	133,836,786.81	3.65			126,890,774.52	3.57
ATIVO	38,746,830.39	1.06			37,261,145.10	1.05
BAILLIE GIFFORD	99,234,957.72	2.71			94,320,407.02	2.65
BLACKROCK ACW-EXUS-SL	0.62	0.00			0.62	0.00
EARNEST PARTNERS	97,497,084.54	2.66			89,647,057.11	2.52
GLOBAL TRANSITION ACCOUNT	940.39	0.00			940.39	0.00
Total International	488,916,431.92	13.35	12.50	0.85	459,051,202.09	12.90
ARIEL	115,433,852.87	3.15			108,386,963.43	3.05
NORTHERN TRUST INTL EQ ACWI INDEX	24,683,657.64	0.67			23,493,630.87	0.66
WELLINGTON MGMT	133,541,693.20	3.65			128, 183, 581.89	3.60
Total Global Equity	273,659,203.71	7.47	7.50	-0.03	260,064,176.19	7.31
ACADIAN-LVG	218,650,941.56	5.97			211,919,706.54	5.96
BLACKROCK	223,697,195.84	6.11			218,412,473.77	6.14
Total Global Low Volatility Equity	442,348,137.40	12.08	12.50	-0.42	430,332,180.31	12.10
ATLANTIC TRUST	64,084,925.23	1.75			62,886,602.39	1.77
HARVEST FUND	63,126,438.17	1.72			62,277,130.43	1.75
COHEN & STEERS	60,431,216.82	1.65			59,578,695.57	1.67
Total Global Listed Infratructure	187,642,580.22	5.12	5.00	0.12	184,742,428.39	5.19
Total Marketable Alternatives	-	0.00	2.50	-2.50	-	0.00
TOTAL EQUITY	2,572,110,752.90	70.23	70.00	0.23	2,470,908,040.53	69.45
FIXED INCOME						
ABERDEEN ASSET MGMT	224,284,305.31	6.12			223,018,666.07	6.27
GARCIA HAMILTON	68,049,286.55	1.86			67,929,705.69	1.9
SECURIAN ASSET MANAGEMENT	223,913,342.26	6.11			222,537,813.39	6.20
Total Investment Grade	516,246,934.12	14.10	15.00	-0.90	513,486,185.15	14.43
			10.00	-0.00		
NEUBERGER BERMAN Total Opportunistic Credit	178,969,119.61 <b>178,969,119.61</b>	4.89 <i>4.8</i> 9	5.00	-0.11	175,270,689.72 <b>175,270,689.72</b>	4.93 4.93
	· · ·		5.00	-0.11		
BLACKROCK-HY	178,883,471.89	4.88			176,104,787.75	4.9
OAKTREE	181,898,120.91	4.97			177,645,442.60	4.99
Total High Yield	360,781,592.80	9.85	10.00	-0.15	353,750,230.35	9.94
CASH ACCOUNT	34,054,399.80	0.93			44,228,049.61	1.24
Total Short Term	34,054,399.80	0.93	0.00	0.93	44,228,049.61	1.24
TOTAL FIXED INCOME	1,090,052,046.33	29.77	30.00	-0.23	1,086,735,154.83	30.55

\$ 3,662,162,799.23

\$ 3,557,643,195.36

Market Value YE 2019

TOTAL FUND

\$ 3,650,917,064.60

 Market Value Variance

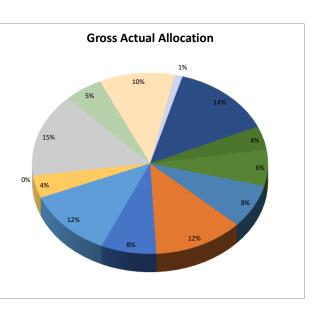
 Change from YE 2019:
 \$ 11,245,734.63

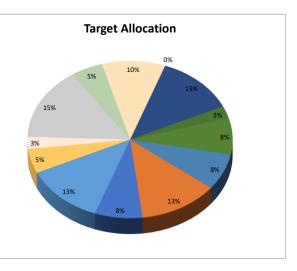
Change from prior month: \$ 104,519,603.87

#### Asset Allocation: Actual vs. Target

December 31, 2020

		Gross Actual	Target	% Difference from
	Market Value	Allocation	Allocation	Allocation
EQUITY	40.050 705.00	4.40		
CHANNING CAPITAL	40,953,705.20	1.12		
REDWOOD- SL	40,513,999.23 73,921,281.11	1.11 2.02		
SYSTEMATIC		2.02 4.24		
Total Small Cap	155,388,985.54	<u>4.24</u> 2.00		
SMITH GRAHAM T. ROWE PRICE	73,175,628.44 150,818,745.89	4.12		
Total Domestic/Enhanced equity	223,994,374.33	6.12		
NTGI S&P 500 EQUITY INDEX	151,652,836.18	4.14		
Total Index	151,652,836.18	<u>4.14</u>		
Total Domestic	531,036,196.05	14.50	12.50	2.00
ADELANTE CAPITAL	77,444,702.45	2.11		
CENTERSQUARE-SL	78,675,131.44	2.15		
Total REITS	156,119,833.89	4.26	2.50	1.76
HEITMAN	81,721,117.36	2.23		
INVESCO	71,550,591.00	1.95		
INVESCO - SA	68,702,236.35	1.88		
VALUE ADD REAL ESTATE				
Total Real Estate	221,973,944.71	6.06	7.50	-1.44
FAIRVIEW CAPITAL	48,869,279.00	1.33		
GROSVENOR GCM - CFIG	142,774,348.00	3.90		
HAMILTON LANE	78,770,798.00	<u>2.15</u>		
Total Private Equity	270,414,425.00	7.38	7.50	-0.12
ACADIAN	119,599,831.45	3.27		
AQR CAPITAL	133,836,786.81	3.65		
ATIVO	38,746,830.39	1.06		
BAILLIE GIFFORD	99,234,957.72	2.71		
BLACKROCK ACW-EXUS-SL	0.62	0.00		
EARNEST PARTNERS	97,497,084.54	2.66		
GLOBAL TRANSITION ACCOUNT	940.39	<u>0.00</u>		
Total International	488,916,431.92	13.35	12.50	0.85
ARIEL	115,433,852.87	3.15		
NORTHERN TRUST INTL EQ ACWI INDEX	24,683,657.64	0.67		
WELLINGTON MGMT	133,541,693.20	<u>3.65</u>		
Total Global Equity	273,659,203.71	7.47	7.50	-0.03
ACADIAN-LVG	218,650,941.56	5.97		
BLACKROCK	223,697,195.84	<u>6.11</u>		
Total Global Low Volatility Equity	442,348,137.40	12.08	12.50	-0.42
ATLANTIC TRUST	64,084,925.23	1.75		
HARVEST FUND	63,126,438.17	1.72		
COHEN & STEERS	60,431,216.82	1.65		
Total Global Listed Infratructure	187,642,580.22	5.12	5.00	0.12
Total Marketable Alternatives	-	0.00	2.50	-2.50
TOTAL EQUITY	2,572,110,752.90	70.23	70.00	0.23
	2,072,110,702.00	10.20	10.00	0.20
FIXED INCOME				
ABERDEEN ASSET MGMT	224,284,305.31	6.12		
GARCIA HAMILTON	68,049,286.55	1.86		
SECURIAN ASSET MANAGEMENT	223,913,342.26	<u>6.11</u>		
Total Investment Grade	516,246,934.12	14.10	15.00	-0.90
NEUBERGER BERMAN	178,969,119.61	4.89		
Total Opportunistic Credit	178,969,119.61	4.89	5.00	-0.11
BLACKROCK-HY	178,883,471.89	4.88		
OAKTREE	181,898,120.91	4.97		
Total High Yield	360,781,592.80	9.85	10.00	-0.15
CASH ACCOUNT	34,054,399.80	0.93		
Total Short Term	34,054,399.80	0.93	0.00	0.93
	. ,			
TOTAL FIXED INCOME	1,090,052,046.33	29.77	30.00	-0.23





TOTAL FUND

\$ 3,662,162,799.23

#### ASSET ALLOCATION COMPARISON

January 31, 2021

	Market Value	% of Total Fund	Allocation Policy	% Difference from Allocation	Prior Period Market Value	Prior Perior of Total Fu
EQUITY			-			
CHANNING CAPITAL	40,430,687.56	1.11			40,953,705.20	1.1
REDWOOD- SL	41,777,046.27	1.14			40,513,999.23	1.1
SYSTEMATIC	75,927,220.40	2.08			73,921,281.11	2.0
Total Small Cap	158,134,954.23	4.33			155,388,985.54	4.2
· · ·						
SMITH GRAHAM	76,340,020.46	2.09			73,175,628.44	2.0
T. ROWE PRICE	148,380,016.16	4.07			150,818,745.89	4.1
Total Domestic/Enhanced equity	224,720,036.62	6.16			223,994,374.33	6.1
NTGI S&P 500 EQUITY INDEX	150,118,915.62	4.11			151,652,836.18	4.1
Total Index	150,118,915.62	4.11			151,652,836.18	4.1
Total Domestic	532,973,906.47	14.61	12.50	2.11	531,036,196.05	14.5
ADELANTE CAPITAL	65,252,965.44	1.79			77,444,702.45	2.1
CENTERSQUARE-SL	65,319,714.79	1.79			78,675,131.44	2.1
Total REITS	130,572,680.23	3.58	2.50	1.08	156,119,833.89	4.2
HEITMAN	82,461,169.93	2.26			81,721,117.36	2.2
INVESCO	71,306,632.00	1.95			71,550,591.00	1.9
INVESCO - SL	69,261,964.72	1.90			68,702,236.35	1.8
VIRTUS REAL ESTATE CAP	23,534,721.00	0.65			-	0.0
Total Real Estate	246,564,487.65	6.76	7.50	-0.74	221,973,944.71	6.0
FAIRVIEW CAPITAL	48,869,279.00	1.34			48,869,279.00	1.3
GROSVENOR GCM - CFIG	136,950,237.02	3.75			142.774.348.00	3.9
HAMILTON LANE	82,966,066.00	2.27			78,770,798.00	2.1
Total Private Equity	268,785,582.02	7.37	7.50	-0.13	270,414,425.00	7.3
ACADIAN	119,571,428.41	3.28			119,599,831.45	3.2
AQR CAPITAL	134,592,923.97	3.69			133,836,786.81	3.6
ATIVO	38,150,483.60	1.05			38,746,830.39	1.0
BAILLIE GIFFORD	99,575,347.85	2.73			99,234,957.72	2.7
BLACKROCK ACW-EXUS-SL	0.62	0.00			0.62	0.0
EARNEST PARTNERS	97,386,951.45	2.67			97,497,084.54	2.6
GLOBAL TRANSITION ACCOUNT	940.39	0.00			940.39	0.0
Total International	489,278,076.29	13.41	12.50	0.91	488,916,431.92	13.3
ARIEL	116,594,648.38	3.20			115,433,852.87	3.1
		0.67				0.6
NORTHERN TRUST INTL EQ ACWI INDEX	24,620,831.76				24,683,657.64	
WELLINGTON MGMT	130,970,590.01	3.59	7.50	0.04	133,541,693.20	3.6
Total Global Equity	272,186,070.15	7.46	7.50	-0.04	273,659,203.71	7.4
ACADIAN-LVG	217,789,644.64	5.97			218,650,941.56	5.9
BLACKROCK	220,070,341.63	6.03			223,697,195.84	6.1
Total Global Low Volatility Equity	437,859,986.27	12.00	12.50	-0.50	442,348,137.40	12.0
ATLANTIC TRUST	66,787,193.71	1.83			64,084,925.23	1.7
HARVEST FUND	66,660,367.06	1.83			63,126,438.17	1.7
COHEN & STEERS	59,512,788.63	1.63			60,431,216.82	1.6
Total Global Listed Infratructure	192,960,349.40	5.29	5.00	0.29	187,642,580.22	5.1
Total Marketable Alternatives	-	0.00	2.50	-2.50		0.0
TOTAL EQUITY	2,571,181,138.48	70.47	70.00	0.47	2,572,110,752.90	70.2
FIXED INCOME						
ABERDEEN ASSET MGMT	223,352,607.85	6.12			224,284,305.31	6.1
GARCIA HAMILTON	67,488,583.84	1.85			68,049,286.55	1.8
SECURIAN ASSET MANAGEMENT	223,023,944.95	6.11			223,913,342.26	6.1
Total Investment Grade		14.08	15.00	-0.92		14.1
	513,865,136.64		13.00	-0.92	516,246,934.12	
NEUBERGER BERMAN	179,790,512.80	4.93			178,969,119.61	4.8
Total Opportunistic Credit	179,790,512.80	4.93	5.00	-0.07	178,969,119.61	4.8
BLACKROCK-HY	178,929,767.26	4.90			178,883,471.89	4.8
OAKTREE	183,174,777.25	5.02			181,898,120.91	4.9
Total High Yield	362,104,544.51	9.92	10.00	-0.08	360,781,592.80	9.8
		3.32	10.00	-0.08		
	04 744 507 50					
CASH ACCOUNT Total Short Term	21,744,587.78 <b>21,744,587.78</b>	0.60 <i>0.60</i>	0.00	0.60	34,054,399.80 <b>34,054,399.80</b>	0.9 <i>0.</i> 9

\$ 3,648,685,920.21

\$ 3,662,162,799.23

Market Value YE 2020

TOTAL FUND

\$ 3,662,162,799.23

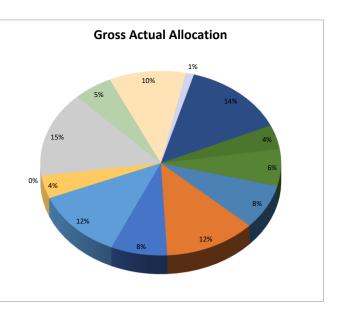
Market Value VarianceChange from YE 2020:\$ (13,476,879.02)

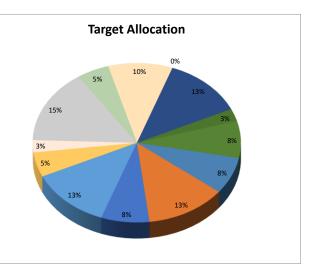
Change from prior month: \$ (13,476,879.02)

#### Asset Allocation: Actual vs. Target

January 31, 2021

				% Difference
		Gross Actual	Target	from
EQUITY	Market Value	Allocation	Allocation	Allocation
CHANNING CAPITAL	40,430,687.56	1.11		
REDWOOD- SL	40,430,687.56	1.14		
SYSTEMATIC	75,927,220.40	2.08		
Total Small Cap	158,134,954.23	4.33		
SMITH GRAHAM	76,340,020.46	2.09		
T. ROWE PRICE	148,380,016.16	4.07		
Total Domestic/Enhanced equity	224,720,036.62	6.16		
NTGI S&P 500 EQUITY INDEX	150,118,915.62	4.11		
	150,118,915.62	4.11		
	532.973.906.47	14.61	12.50	2.11
Total Domestic			12.50	2.11
	65,252,965.44	1.79		
CENTERSQUARE-SL	65,319,714.79	<u>1.79</u> 3.58	2.50	4.00
Total REITS	130,572,680.23		2.50	1.08
HEITMAN	82,461,169.93	2.26		
INVESCO	71,306,632.00	1.95		
INVESCO - SA	69,261,964.72	1.90		
VIRTUS REAL ESTATE CAP	23,534,721.00	0.65	7.50	0.74
Total Real Estate	246,564,487.65	6.76	7.50	-0.74
FAIRVIEW CAPITAL	48,869,279.00	1.34		
GROSVENOR GCM - CFIG	136,950,237.02	3.75		
HAMILTON LANE	82,966,066.00	2.27		
Total Private Equity	268,785,582.02	7.37	7.50	-0.13
ACADIAN	119,571,428.41	3.28		
AQR CAPITAL	134,592,923.97	3.69		
ATIVO	38,150,483.60	1.05		
BAILLIE GIFFORD	99,575,347.85	2.73		
BLACKROCK ACW-EXUS-SL	0.62	0.00		
EARNEST PARTNERS	97,386,951.45	2.67		
GLOBAL TRANSITION ACCOUNT	940.39	0.00	40.50	0.04
Total International	489,278,076.29	13.41	12.50	0.91
ARIEL	116,594,648.38	3.20		
NORTHERN TRUST INTL EQ ACWI INDEX	24,620,831.76	0.67		
WELLINGTON MGMT	130,970,590.01	<u>3.59</u>		
Total Global Equity	272,186,070.15	7.46	7.50	-0.04
ACADIAN-LVG	217,789,644.64	5.97		
BLACKROCK	220,070,341.63	<u>6.03</u>		
Total Global Low Volatility Equity	437,859,986.27	12.00	12.50	-0.50
ATLANTIC TRUST	66,787,193.71	1.83		
HARVEST FUND	66,660,367.06	1.83		
COHEN & STEERS	59,512,788.63	<u>1.63</u>		
Total Global Listed Infratructure	192,960,349.40	5.29	5.00	0.29
Total Marketable Alternatives	-	0.00	2.50	-2.50
TOTAL EQUITY	2,571,181,138.48	70.47	70.00	0.47
FIXED INCOME				
ABERDEEN ASSET MGMT	223,352,607.85	6.12		
GARCIA HAMILTON	67,488,583.84	1.85		
SECURIAN ASSET MANAGEMENT	223,023,944.95	6.11		
Total Investment Grade	513,865,136.64	14.08	15.00	-0.92
			13.00	-0.92
NEUBERGER BERMAN	179,790,512.80	4.93 4.93	5.00	-0.07
Total Opportunistic Credit	179,790,512.80		5.00	-0.07
BLACKROCK-HY	178,929,767.26	4.90		
OAKTREE	183,174,777.25	5.02		
Total High Yield	362,104,544.51	9.92	10.00	-0.08
CASH ACCOUNT	21,744,587.78	0.60		
Total Short Term	21,744,587.78	0.60	0.00	0.60
TOTAL FIXED INCOME	1,077,504,781.73	29.53	30.00	-0.47





TOTAL FUND



# WILSHIRE ASSOCIATES

#### Wilshire Consulting



#### Employees' Retirement Fund of the City of Dallas

Monthly Investment Summary

December 31, 2020

### Wilshire Consulting Asset Allocation & Performance

			Perform	nance ('	%) net o	of fees		Allocatio	n
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Global Equity Composite	5.23	12.09	16.11	8.97	11.19	10.08	9/1/2012	273,659,204	7.47
Global Low Volatility Composite	2.79	7.19	-0.05	5.48	8.73	7.93	7/1/2015	442,348,137	12.08
Domestic Equity Composite	5.23	19.17	16.39	11.12	13.58	10.39	1/1/1990	531,036,196	14.50
International Equity Composite	6.47	17.85	15.42	5.36	9.74	5.90	1/1/1990	488,916,432	13.35
Global Fixed Income Composite	0.54	1.59	8.62	5.66	5.02	5.20	10/1/1995	516,246,934	14.10
High Yield Composite	1.79	3.99	4.74	5.03	7.09	6.47	1/1/1997	360,781,593	9.85
Credit Opportunities Composite	1.02	5.31	4.71	4.70		6.96	2/1/2016	178,969,120	4.89
Total Real Estate Composite	1.29	4.44	-2.36	4.41	4.95	6.42	1/1/1990	377,113,015	10.30
Global Listed Infrastructure Composite	1.57	19.35	-24.36	-9.03	-2.83	0.88	1/1/2012	187,642,580	5.13
Private Equity Composite	1.03	6.36	2.05	9.47	9.71	12.45	6/1/2009	270,414,425	7.39
Managed Short Term Composite	0.01	0.03	0.67	1.61	1.19	2.86	1/1/1990	34,054,400	0.93
Dallas Total Fund Policy Index	2.90 2.54	9.21 10.14	5.42 7.40	5.82 6.66	7.96 8.46	8.99 9.62	1/1/1985	3,661,182,036	100.00



			Perform	nance (	%) net	of fees		Allocation	
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Systematic Financial	7.41	28.29	4.31	3.42	11.00	10.53	8/1/2003	73,921,281	13.92
Russell 2000 Index	8.65	31.37	19.96	10.25	13.26	9.97			
Redwood Investments *	7.05	22.04	42.23	13.31		13.85	10/1/2016	40,513,999	7.63
Russell 2000 Growth Index	9.35	29.61	34.63	16.20		17.51			
Channing Capital *	8.37	35.45	16.29	6.22	10.35	7.38	12/1/2013	40,953,705	7.71
Russell 2000 Value Index	7.92	33.36	4.63	3.72	9.65	6.46			
Domestic Equity Small Cap Composite	7.57	28.30	16.64	6.78	11.63	9.83	6/1/2003	155,388,986	29.26
Smith Graham *	5.67	29.56	2.73	4.06		4.06	1/1/2018	73,175,628	13.78
Russell Midcap Index	4.69	19.91	17.10	11.61		11.61			
T. Rowe Price	4.09	13.48	20.08	15.12	15.92	10.38	4/1/2006	150,818,746	28.40
S&P 500	3.84	12.15	18.40	14.18	15.22	9.75			
Northern Trust S&P 500 (Lending)	3.84	12.15	18.24	14.15	15.20	10.56	1/1/1995	151,652,836	28.56
S&P 500	3.84	12.15	18.40	14.18	15.22	10.52			
Domestic Equity Composite	5.23	19.17	16.39	11.12	13.58	10.39	1/1/1990	531,036,196	100.00
Custom Benchmark	4.48	14.47	20.82	14.46	15.52	10.61			

#### Wilshire Consulting Asset Allocation & Performance

			Perfor	mance	(%) net	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Adelante Capital Management	3.00	10.88	-5.19	4.50	4.85	9.32	10/1/2001	77,444,702	20.54
Wilshire U.S. Real Estate Securities Index	2.81	10.72	-7.95	3.30	4.46	9.47			
CenterSquare	3.34	11.98	-4.34			7.04	6/1/2018	78,675,131	20.86
Wilshire U.S. Real Estate Securities Index	2.81	10.72	-7.95			4.95			
REIT Composite	3.17	11.44	-4.76	4.79	4.85	9.45	10/1/2001	156,119,834	41.40
Wilshire U.S. Real Estate Securities Index	2.81	10.72	-7.95	3.30	4.46	9.47			
Heitman America Real Estate Trust, LP	0.00	0.00	-3.44	1.39	3.79	8.84	12/1/2010	81,155,154	21.52
NCREIF ODCE NOF	0.00	0.00	-0.74	3.61	5.04	9.18			
Invesco Core Real Estate USA, LLC	0.00	0.00	-3.18	4.15	5.99	9.56	12/1/2010	68,287,436	18.11
NCREIF ODCE NOF	0.00	0.00	-0.74	3.61	5.04	9.18			
Private Core Real Estate Composite	0.00	0.00	-0.75	4.03	4.83	8.82	10/1/2010	220,993,181	58.60
Custom Benchmark	0.00	0.00	1.15	4.65	5.01	8.41			
Total Real Estate Composite	1.29	4.44	-2.36	4.41	4.95	6.42	1/1/1990	377,113,015	100.00
Custom Benchmark	1.40	5.37	-2.48	4.53	5.13	8.34			

#### Employees' Retirement Fund of the City of Dallas

Private Equity & Direct Private Real Estate Monthly Performance and Market Value Summary

Periods Ended 12/31/20

	Month-End Market Value	Commitment Value	Drawn Down Capital	Cash Distributions	Inception Date	IRR Since Inception	Multiple <sup>3</sup>
Invesco II	71,550,591	65,188,333	65,188,333	7,313,270	Jan-14	4.5%	1.2
Total Direct Private Real Estate	71,550,591	65,188,333	65,188,333	7,313,270	Jan-14	4.5%	1.2
	Month-End Market Value	Commitment Value	Drawn Down Capital	Cash Distributions	Inception Date	IRR Since Inception	Multiple <sup>3</sup>
Hamilton Lane Secondary Fund II	1,017,156	25,000,000	22,058,532	30,828,594	Jul-09	13.8%	1.4
Hamilton Lane Secondary Fund III	7,142,411	30,000,000	23,372,292	22,657,222	Nov-12	9.4%	1.3
Hamilton Lane Secondary Fund IV	22,892,451	30,000,000	25,907,343	9,112,329	Mar-17	14.1%	1.2
Hamilton Lane Secondary Fund V	8,070,129	40,000,000	7,000,000	-	Mar-20	19.2%	1.2
Hamilton Lane Fund VII Composite	20,515,243	50,000,000	45,600,834	44,960,261	Jan-10	5.6%	1.4
Hamilton Lane Fund VIII (Global)	19,133,408	30,000,000	22,131,848	7,865,459	Nov-12	4.6%	1.2
GCM Grosvenor - Partnership, L.P.	37,385,751	75,000,000	84,962,430	98,193,733	Jun-11	13.6%	1.6
GCM Grosvenor - Partnership II, L.P. (2014)	55,973,706	60,000,000	68,097,889	32,850,434	Jul-14	10.0%	1.3
GCM Grosvenor - Partnership II, L.P. (2015)	35,192,320	30,000,000	30,086,571	5,603,995	Dec-15	11.4%	1.2
GCM Grosvenor - Partnership II, L.P. (2017)	14,222,571	30,000,000	14,703,054	498,336	Jan-18	-6.7%	1.0
Fairview Capital - Lone Star Fund I	40,856,023	40,000,000	33,953,847	2,934,533	Aug-15	10.7%	1.3
Fairview Capital - Lone Star Fund II	8,013,256	30,000,000	8,697,892	-	Dec-18	-6.6%	0.9
Total Private Equity Composite	270,414,425	470,000,000	386,572,532	255,504,896	Jul-09	11.4%	1.4

Public Market Equivalent (PME)<sup>2</sup>

424,672,793

18.0%

\* Next Generation Manager

<sup>1</sup> Total Value to Paid-in Capital ("TVPI") multiple calculation = (market value + distributions) / capital called

<sup>2</sup> The Public Market Equivalent (PME) approach creates a hypothetical investment vehicle that mimics the private equity composite cash flows. The performance difference between the PME vehicle and the private equity portfolio is determined by their net asset value (NAV) at the end of the benchmarking period. The performance of the "public market" is simulated using the monthly S&P 500 index returns, plus a 300 BPs annual hurdle rate.

<sup>3</sup> Private Equity cash account

#### Wilshire Consulting Asset Allocation & Performance

			Perforr	nance (	%) net (	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Acadian International	7.82	17.80	13.80	3.39	10.68	8.55	4/1/1989	119,599,831	24.46
Custom Benchmark	6.99	18.56	14.24	4.59	9.37	6.25			
Ativo International *	4.00	9.81	2.02	2.98		2.98	1/1/2018	38,746,830	7.93
MSCI EAFE Index (Net)	4.65	16.05	7.82	4.28		4.28			
AQR Capital Management	5.75	15.60	13.34	3.56	8.55	4.14	4/1/2006	133,836,787	27.37
Custom Benchmark	5.41	17.01	10.65	4.88	8.93	3.70			
Baillie Gifford	5.21	15.56	26.83			25.30	4/1/2019	99,234,958	20.30
MSCI AC World ex USA (Net)	5.41	17.01	10.65			11.97			
Earnest Partners	8.15	27.64	12.77			12.96	4/1/2019	97,497,085	19.94
MSCI AC World ex USA (Net)	5.41	17.01	10.65			11.97			
BlackRock ACWI Ex U.S.								1	0.00
International Equity Composite	6.47	17.85	15.42	5.36	9.74	5.90	1/1/1990	488,916,432	100.00
Custom Benchmark	5.62	17.22	11.12	4.83	8.98	4.88			

#### Wilshire Consulting Asset Allocation & Performance

			Perforr	nance (	%) net (	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Ariel Global *	6.50	10.42	7.86	6.28		6.28	1/1/2018	115,433,853	42.18
MSCI AC World Index (Net)	4.64	14.68	16.25	10.06		10.06			
Wellington	4.18	12.90	23.10	11.01	11.82	13.07	9/1/2012	133,541,693	48.80
MSCI AC World Index (Net)	4.64	14.68	16.25	10.06	12.26	10.87			
Northern Trust Global Equity	5.07	15.69	16.77	10.28	12.66	13.07	10/1/2015	24,683,658	9.02
MSCI AC World IMI (Net)	4.97	15.70	16.25	9.72	12.15	12.56			
Global Equity Composite	5.23	12.09	16.11	8.97	11.19	10.08	9/1/2012	273,659,204	100.00
MSCI AC World Index (Net)	4.64	14.68	16.25	10.06	12.26	10.87			



Dallas Total Fund

Periods Ended December 31, 2020

			Allocati	on					
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Acadian Global Low Vol.	3.18	7.86	-1.99	3.97	8.02	7.18	7/1/2015	218,650,942	49.43
MSCI AC World Index (Net)	4.64	14.68	16.25	10.06	12.26	10.08			
MSCI ACWI Minimum Volatility Index (Net)	2.39	6.41	2.69	6.96	9.17	8.40			
BlackRock Global Low Vol.	2.42	6.55	1.93	7.00	9.42	8.68	7/1/2015	223,697,196	50.57
MSCI ACWI Minimum Volatility Index (Net)	2.39	6.41	2.69	6.96	9.17	8.40			
Global Low Volatility Composite	2.79	7.19	-0.05	5.48	8.73	7.93	7/1/2015	442,348,137	100.00
MSCI ACWI Minimum Volatility Index (Net)	2.39	6.41	2.69	6.96	9.17	8.40			



Dallas Total Fund

Periods Ended December 31, 2020

			Perforn	nance (S	%) net o	of fees		Allocation	
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Atlantic Trust CIBC	1.91	25.41	-21.94	-8.62	-1.97	1.30	1/1/2012	64,084,925	34.15
Alerian MLP Index	0.55	29.91	-30.05	-13.25	-6.31	-4.16			
Harvest Fund Advisors MLP	1.36	22.48	-21.03	-7.24	-2.28	0.99	1/1/2012	63,126,438	33.64
Alerian MLP Index	0.55	29.91	-30.05	-13.25	-6.31	-4.16			
C&S Global Listed Infrastructure	1.43					8.02	11/1/2020	60,431,217	32.21
FTSE Global Core Infrastructure 50/50 (Net)	1.34					9.23			
Global Listed Infrastructure Composite	1.57	19.35	-24.36	-9.03	-2.83	0.88	1/1/2012	187,642,580	100.00
Global Listed Infrastructure Benchmark	0.75	25.96	-32.18	-14.14	-6.89	-4.49			



			Perform	nance (	%) net o	of fees		Allocation		
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%	
Securian Asset Management	0.62	1.87	6.86	5.27	5.02	4.91	7/1/2007	223,913,342	43.37	
Blmbg. Barc. U.S. Aggregate	0.14	0.67	7.51	5.34	4.44	4.59				
Aberdeen Global Fixed Income	0.57	1.57	10.69	6.23	5.24	5.18	5/1/2007	224,284,305	43.45	
Blmbg. Barc. U.S. Aggregate	0.14	0.67	7.51	5.34	4.44	4.46				
Garcia Hamilton *	0.18	0.73	7.64	5.07	4.35	4.14	11/1/2013	68,049,287	13.18	
Blmbg. Barc. U.S. Aggregate	0.14	0.67	7.51	5.34	4.44	3.85				
Global Fixed Income Composite	0.54	1.59	8.62	5.66	5.02	5.20	10/1/1995	516,246,934	100.00	
Blmbg. Barc. U.S. Aggregate	0.14	0.67	7.51	5.34	4.44	5.28				

#### Wilshire Consulting Asset Allocation & Performance

		I	Allocatio	n					
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Neuberger Berman	1.02	5.31	4.71	4.70		6.96	2/1/2016	178,969,120	
Custom Benchmark	1.72	5.36	4.85	5.01		7.24			

#### Wilshire Consulting Asset Allocation & Performance

			Perfor	mance	(%) net	of fees		Allocation		
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%	
Oaktree Capital Management	1.99	6.25	6.69	5.15	7.38	6.73	2/1/1997	181,898,121	50.42	
FTSE High Yield Cash Pay	1.95	6.41	6.23	5.83	8.32	6.88				
BlackRock	1.58	1.74	2.76	4.88	6.79	6.28	10/1/2006	178,883,472	49.58	
FTSE High Yield Cash Pay	1.95	6.41	6.23	5.83	8.32	6.98				
High Yield Composite	1.79	3.99	4.74	5.03	7.09	6.47	1/1/1997	360,781,593	100.00	
FTSE High Yield Cash Pay	1.95	6.41	6.23	5.83	8.32	6.89				



		l	Allocation						
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Cash Account	0.01	0.03	0.67	1.61	1.19	3.21	1/1/1988	34,054,400	100.00
Managed Short Term Composite	0.01	0.03	0.67	1.61	1.19	2.86	1/1/1990	34,054,400	100.00



# WILSHIRE ASSOCIATES

#### Wilshire Consulting



#### Employees' Retirement Fund of the City of Dallas

Monthly Investment Summary

January 31, 2021

## Wilshire Consulting Asset Allocation & Performance

#### Dallas Total Fund *Periods Ended January 31, 2021*

			Perform	nance (	%) net c	of fees		Allocation	
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Global Equity Composite	-0.54	14.53	16.11	6.70	12.74	9.91	9/1/2012	272,186,070	7.46
Global Low Volatility Composite	-1.01	9.00	-1.58	3.88	8.99	7.61	7/1/2015	437,859,986	12.00
Domestic Equity Composite	0.37	19.58	18.50	9.59	15.21	10.38	1/1/1990	532,973,906	14.61
International Equity Composite	0.03	20.57	18.87	3.45	11.41	5.89	1/1/1990	489,282,327	13.41
Global Fixed Income Composite	-0.46	1.59	6.02	5.79	4.68	5.17	10/1/1995	513,865,137	14.09
High Yield Composite	0.13	7.43	6.98	5.47	7.79	6.53	1/1/1997	362,104,545	9.93
Credit Opportunities Composite	0.02	5.47	4.66	4.78	6.93	6.93	2/1/2016	179,790,513	4.93
Total Real Estate Composite	-0.13	5.98	-2.01	5.20	5.43	6.42	1/1/1990	376,126,272	10.31
Global Listed Infrastructure Composite	2.83	19.75	-20.31	-10.50	-0.07	0.97	1/1/2012	192,960,349	5.29
Private Equity Composite	0.07	5.42	2.96	9.46	10.07	12.45	6/1/2009	268,785,609	7.37
Managed Short Term Composite	0.01	0.03	0.54	1.57	1.20	2.85	1/1/1990	21,744,588	0.60
Dallas Total Fund Policy Index	-0.02 -0.19	10.56 10.97	6.31 7.69	5.02 5.68	8.86 9.25	8.98 9.60	1/1/1985	3,647,679,302	100.00



Dallas Total Fund *Periods Ended January 31, 2021* 

			Perforr	nance (	%) net (	of fees		Allocation	
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Systematic Financial	2.71	26.92	12.53	3.53	13.15	10.65	8/1/2003	75,927,220	14.25
Russell 2000 Index	5.03	35.15	30.17	11.11	16.50	10.23			
Redwood Investments *	3.12	23.66	43.45	13.60		14.37	10/1/2016	41,777,046	7.84
Russell 2000 Growth Index	4.82	34.83	42.69	16.54		18.42			
Channing Capital *	-1.28	28.43	20.09	5.32	11.97	7.10	12/1/2013	40,430,688	7.59
Russell 2000 Value Index	5.26	35.53	16.42	5.08	12.34	7.14			
Domestic Equity Small Cap Composite	1.77	26.42	22.38	6.66	14.06	9.89	6/1/2003	158,134,954	29.67
Smith Graham *	4.32	28.72	12.45	4.03		5.38	1/1/2018	76,340,020	14.32
Russell Midcap Index	-0.26	18.84	17.73	10.14		11.18			
T. Rowe Price	-1.62	14.43	17.68	12.27	16.95	10.19	4/1/2006	148,380,016	27.84
S&P 500	-1.01	14.05	17.25	11.70	16.16	9.62			
Northern Trust S&P 500 (Lending)	-1.01	14.04	17.08	11.67	16.14	10.48	1/1/1995	150,118,916	28.17
S&P 500	-1.01	14.05	17.25	11.70	16.16	10.44			
Domestic Equity Composite	0.37	19.58	18.50	9.59	15.21	10.38	1/1/1990	532,973,906	100.00
Custom Benchmark	-0.33	16.66	20.41	12.40	16.74	10.57			

## W Wilshire

## Wilshire Consulting Asset Allocation & Performance

				Allocation					
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Adelante Capital Management	1.07	14.62	-4.98	6.11	6.08	9.34	10/1/2001	65,252,965	17.35
Wilshire U.S. Real Estate Securities Index	0.48	14.07	-8.18	4.80	5.38	9.46			
CenterSquare	-0.46	14.53	-6.00			6.63	6/1/2018	65,319,715	17.37
Wilshire U.S. Real Estate Securities Index	0.48	14.07	-8.18			4.98			
REIT Composite	0.30	14.57	-5.50	6.22	5.89	9.42	10/1/2001	130,572,680	34.72
Wilshire U.S. Real Estate Securities Index	0.48	14.07	-8.18	4.80	5.38	9.46			
Heitman America Real Estate Trust, LP	0.00	1.61	-1.89	1.93	4.12	8.93	12/1/2010	81,863,243	21.76
NCREIF ODCE NOF	0.00	1.10	0.34	3.99	5.27	9.21			
Invesco Core Real Estate USA, LLC	0.00	1.64	-1.59	4.72	6.34	9.65	12/1/2010	68,848,995	18.30
NCREIF ODCE NOF	0.00	1.10	0.34	3.99	5.27	9.21			
Virtus Real Estate Capital III	-3.88					-3.88	1/1/2021	23,534,721	6.26
NCREIF ODCE NOF	0.00					0.00			
Private Core Real Estate Composite	-0.42	0.67	0.43	4.35	4.97	8.81	10/1/2010	245,553,591	65.28
Custom Benchmark	0.00	0.86	2.01	5.02	5.18	8.43			
Total Real Estate Composite	-0.13	5.98	-2.01	5.20	5.43	6.42	1/1/1990	376,126,272	100.00
Custom Benchmark	0.24	7.39	-2.19	5.47	5.68	8.34			

#### **Employees' Retirement Fund of the City of Dallas**

Private Equity & Direct Private Real Estate Monthly Performance and Market Value Summary

Periods Ended 01/31/21

	Month-End Market Value	Commitment Value	Drawn Down Capital	Cash Distributions	Inception Date	IRR Since Inception	Multiple <sup>3</sup>
Invesco II	71,306,632	65,188,333	65,188,333	7,557,229	Jan-14	4.5%	1.2
Total Direct Private Real Estate	71,306,632	65,188,333	65,188,333	7,557,229	Jan-14	4.5%	1.2
	Month-End Market Value	Commitment Value	Drawn Down Capital	Cash Distributions	Inception Date	IRR Since Inception	Multiple <sup>3</sup>
Hamilton Lane Secondary Fund II	728,790	25,000,000	22,058,532	30,828,594	Jul-09	13.6%	1.4
Hamilton Lane Secondary Fund III	7,251,045	30,000,000	23,372,292	23,142,322	Nov-12	9.9%	1.3
Hamilton Lane Secondary Fund IV	22,892,451	30,000,000	25,907,343	9,112,329	Mar-17	13.6%	1.2
Hamilton Lane Secondary Fund V	12,445,129	40,000,000	11,375,000	-	Mar-20	15.8%	1.1
Hamilton Lane Fund VII Composite	20,515,243	50,000,000	45,600,834	44,960,261	Jan-10	5.5%	1.4
Hamilton Lane Fund VIII (Global)	19,133,408	30,000,000	22,131,848	7,865,459	Nov-12	4.6%	1.2
GCM Grosvenor - Partnership, L.P.	33,198,856	75,000,000	84,967,430	102,385,430	Jun-11	13.9%	1.6
GCM Grosvenor - Partnership II, L.P. (2014)	53,491,585	60,000,000	68,097,889	35,323,333	Jul-14	11.1%	1.3
GCM Grosvenor - Partnership II, L.P. (2015)	34,977,089	30,000,000	30,111,648	5,824,948	Dec-15	13.0%	1.2
GCM Grosvenor - Partnership II, L.P. (2017)	15,282,734	30,000,000	16,059,304	794,423	Jan-18	0.5%	1.0
Fairview Capital - Lone Star Fund I	40,856,023	40,000,000	34,003,847	2,934,533	Aug-15	10.3%	1.3
Fairview Capital - Lone Star Fund II	8,013,256	30,000,000	8,742,892	-	Dec-18	-6.6%	0.9
Total Private Equity Composite	268,785,609	470,000,000	392,428,858	263,171,631	Jul-09	11.3%	1.4

Public Market Equivalent (PME)<sup>2</sup>

422,406,990

17.8%

\* Next Generation Manager

<sup>1</sup> Total Value to Paid-in Capital ("TVPI") multiple calculation = (market value + distributions) / capital called

<sup>2</sup> The Public Market Equivalent (PME) approach creates a hypothetical investment vehicle that mimics the private equity composite cash flows. The performance difference between the PME vehicle and the private equity portfolio is determined by their net asset value (NAV) at the end of the benchmarking period. The performance of the "public market" is simulated using the monthly S&P 500 index returns, plus a 300 BPs annual hurdle rate.

<sup>3</sup> Private Equity cash account



			Perforr	nance (	%) net (	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Acadian International	-0.02	20.36	17.38	1.20	12.29	8.53	4/1/1989	119,571,428	24.44
Custom Benchmark	-0.18	21.58	17.72	2.87	11.09	6.22			
Ativo International *	-1.54	13.62	1.75	1.15		2.38	1/1/2018	38,150,484	7.80
MSCI EAFE Index (Net)	-1.07	19.58	8.94	2.23		3.80			
AQR Capital Management	0.87	19.62	17.84	1.81	10.26	4.17	4/1/2006	134,597,175	27.51
Custom Benchmark	0.22	19.84	13.95	3.08	10.52	3.69			
Baillie Gifford	0.34	17.98	29.27			24.25	4/1/2019	99,575,348	20.35
MSCI AC World ex USA (Net)	0.22	19.84	13.95			11.53			
Earnest Partners	-0.75	28.19	16.96			12.27	4/1/2019	97,386,951	19.90
MSCI AC World ex USA (Net)	0.22	19.84	13.95			11.53			
BlackRock ACWI Ex U.S.								1	0.00
International Equity Composite	0.03	20.57	18.87	3.45	11.41	5.89	1/1/1990	489,282,327	100.00
Custom Benchmark	0.16	20.08	14.44	3.04	10.59	4.88			



			Perform	nance (	%) net (	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Ariel Global *	1.01	15.77	9.74	4.87		6.45	1/1/2018	116,594,648	42.84
MSCI AC World Index (Net)	-0.45	17.01	17.02	7.90		9.61			
Wellington	-1.92	12.85	20.99	7.93	13.28	12.67	9/1/2012	130,970,590	48.12
MSCI AC World Index (Net)	-0.45	17.01	17.02	7.90	13.56	10.70			
Northern Trust Global Equity	-0.25	17.90	18.25	8.27	14.06	12.80	10/1/2015	24,620,832	9.05
MSCI AC World IMI (Net)	-0.18	18.05	17.60	7.75	13.57	12.31			
Global Equity Composite	-0.54	14.53	16.11	6.70	12.74	9.91	9/1/2012	272,186,070	100.00
MSCI AC World Index (Net)	-0.45	17.01	17.02	7.90	13.56	10.70			



Dallas Total Fund

Periods Ended January 31, 2021

			Perforr	nance (	%) net (	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Acadian Global Low Vol.	-0.39	10.40	-2.05	2.50	8.49	6.99	7/1/2015	217,789,645	49.74
MSCI AC World Index (Net)	-0.45	17.01	17.02	7.90	13.56	9.83			
MSCI ACWI Minimum Volatility Index (Net)	-1.61	7.52	-0.36	5.24	9.23	7.96			
BlackRock Global Low Vol.	-1.62	7.65	-1.09	5.27	9.47	8.23	7/1/2015	220,070,342	50.26
MSCI ACWI Minimum Volatility Index (Net)	-1.61	7.52	-0.36	5.24	9.23	7.96			
Global Low Volatility Composite	-1.01	9.00	-1.58	3.88	8.99	7.61	7/1/2015	437,859,986	100.00
MSCI ACWI Minimum Volatility Index (Net)	-1.61	7.52	-0.36	5.24	9.23	7.96			



			Perform	nance ('	%) net c	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Atlantic Trust CIBC	4.22	27.28	-14.73	-8.95	1.44	1.75	1/1/2012	66,787,194	34.61
Alerian MLP Index	5.84	34.31	-20.04	-12.67	-2.61	-3.32			
Harvest Fund Advisors MLP	5.60	26.44	-13.14	-7.48	1.46	1.59	1/1/2012	66,660,367	34.55
Alerian MLP Index	5.84	34.31	-20.04	-12.67	-2.61	-3.32			
C&S Global Listed Infrastructure	-1.52	6.38				6.38	11/1/2020	59,512,789	30.84
FTSE Global Core Infrastructure 50/50 (Net)	-1.88	7.18				7.18			
Global Listed Infrastructure Composite	2.83	19.75	-20.31	-10.50	-0.07	0.97	1/1/2012	192,960,349	100.00
Global Listed Infrastructure Benchmark	3.91	27.23	-24.25	-14.23	-3.65	-3.89			



		l	Perfori	mance	(%) net	of fees		Allocati	on
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%
Securian Asset Management	-0.40	1.95	4.40	5.42	4.67	4.85	7/1/2007	223,023,945	43.40
Blmbg. Barc. U.S. Aggregate	-0.72	0.39	4.72	5.49	4.00	4.51			
Aberdeen Global Fixed Income	-0.41	1.65	7.94	6.40	4.98	5.12	5/1/2007	223,352,608	43.47
Blmbg. Barc. U.S. Aggregate	-0.72	0.39	4.72	5.49	4.00	4.37			
Garcia Hamilton *	-0.82	0.23	5.00	5.03	3.80	3.97	11/1/2013	67,488,584	13.13
Blmbg. Barc. U.S. Aggregate	-0.72	0.39	4.72	5.49	4.00	3.71			
Global Fixed Income Composite	-0.46	1.59	6.02	5.79	4.68	5.17	10/1/1995	513,865,137	100.00
Blmbg. Barc. U.S. Aggregate	-0.72	0.39	4.72	5.49	4.00	5.23			

## W Wilshire

## Wilshire Consulting Asset Allocation & Performance

		I		Allocation					
	1 Month	1 Quarter	Market Value \$	%					
Neuberger Berman	0.02	5.47	4.66	4.78	6.93	6.93	2/1/2016	179,790,513	
Custom Benchmark	0.16	5.31							



		l		Allocati	on				
	1 1 1 3 Month Quarter Year Years		5 Years	Since Inception	Inception Date	Market Value \$	%		
Oaktree Capital Management	0.22	6.08	7.26	5.05	7.71	6.71	2/1/1997	183,174,777	50.59
FTSE High Yield Cash Pay	0.29	6.24	6.59	5.66	8.78	6.87			
BlackRock	0.03	8.83	6.65	5.87	7.86	6.51	10/1/2006	178,929,767	49.41
FTSE High Yield Cash Pay	0.29	6.24	6.59	5.66	8.78	6.96			
High Yield Composite	0.13	7.43	6.98	5.47	7.79	6.53	1/1/1997	362,104,545	100.00
FTSE High Yield Cash Pay	0.29	6.24	6.59	5.66	8.78	6.88			

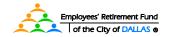


		l	Perfor	mance	(%) net	of fees		Allocation		
	1 Month	1 Quarter	1 Year	3 Years	5 Years	Since Inception	Inception Date	Market Value \$	%	
Cash Account	0.01	0.03	0.54	1.57	1.20	3.20	1/1/1988	21,744,588	100.00	
Managed Short Term Composite	0.01	0.03	1/1/1990	21,744,588	100.00					

## At A Glance

### For period ended December 31, 2020

	2	019	20	)20		Memb	ers on reco	rd at month	end	
Retirements	This Month	YTD	This Month	YTD		Retirees & beneficiaries	Disabilities	Tier A Actives	Tier B Actives	Total Actives
Age	13	236	11	187	Jan	7,400	161			7,438
Service	1	21	1	25	Feb	7,414	161			7,441
Rule of 78	4	111	2	91	Mar	7,445	156			7,461
QDRO	1	<u>8</u>	<u>0</u>	<u>6</u>	April	7,446	156			7,495
Total	19	376	14	309	May	7,446	156			7,541
					June	7,469	156			7,508
Disability Retirements					July	7,473	155			7,461
Service	0	2	0	0	Aug	7,499	152	4,992	2,432	7,424
Non-service	<u>0</u>	<u>1</u>	<u>0</u>	<u>3</u>	Sep	7,509	153	4,927	2,414	7,341
Total	0	3	0	3	Oct	7,522	153	4,885	2,410	7,295
					Nov	7,538	152	4,839	2,417	7,256
Benefits Paid	\$ 23,669,289.31	\$ 277,865,752.82	\$ 24,273,235.21	\$ 287,484,431.49	Dec	7,560	150	4,802	2,439	7,241
Refunds Number of refunds	\$ 953,565.37 64	\$ 10,343,356.08 726	\$ 587,808.29 51	\$    6,857,418.09 456						
*Contributions	\$ 14,030,250.12	\$ 124,421,319.25	\$ 13,930,700.96	\$ 123,504,924.80						



# At A Glance

## For period ended January 31, 2021

	20	)20		20	)21		
Retirements	This Month		YTD	This Month		YTD	
Age	5		5	13		13	Jan
Service	1		1	1		1	Feb
Rule of 78	6		6	6		6	Mar
QDRO	1		1	<u>0</u>		<u>0</u>	April
Total	13		13	20		20	May
							June
Disability Retirements							July
Service	0		0	0		0	Aug
Non-service	<u>3</u>		<u>3</u> 3	<u>0</u>		<u>3</u>	Sep
Total	3		3	0		3	Oct
							Nov
Benefits Paid	\$ 23,360,417.96	\$	23,360,417.96	\$ 24,416,301.54	\$	24,416,301.54	Dec
Refunds	\$ 774,359.97	\$	774,359.97	\$ 706,644.76	\$	706,644.76	
Number of refunds	51		51	48		48	
*Contributions	\$ 13,832,864.81	\$	13,832,864.81	\$ 9,099,909.73	\$	9,099,909.73	

	Members on record at month end					
	Retirees & beneficiaries	Disabilities	Actives	Tier A actives	Tier B Actives	
lan Feb	7,534	151	7,280	4,762	2,518	
Mar						

